Multnomah County	ties Strategic Planning and Projects			3/7/2022	
				0/1/2022	
Department:	County Assets	Program Contact:	Scott Churchill		
Program Offer Type:	Internal Service	Program Offer Stage:	As Requested		
Related Programs:	78210B, 78212, 78214, 78215, 78219, 78221, 78233				
Program Characteristics:	In Target				

Executive Summary

The Strategic Planning and Projects Program is responsible for developing, implementing, and tracking performance against the Facilities Asset Strategic Plan. The program delivers large scale facilities construction projects, evaluates and recommends strategic portfolio opportunities, including acquisitions, dispositions, major project development, renovations, and strategic programming. We ensure that the projects match current organizational priorities. Funding decisions for this group are made in cooperation with the rest of DCA, other County Departments, the Chair's Office, and the Central Budget Office. We use the County's Equity Lens to create high quality, inclusive and equitable projects.

Program Summary

The Facilities Strategic Planning and Projects Program is responsible for project management for new or major redevelopment of construction and/or repair projects, engineering design and alterations for complex, multi-use, public facilities; real estate development; property disposition and acquisition; and pre-development and evaluation of major portfolio projects. This includes performing complex feasibility studies, risk management, public process and other management functions. In FY 2023, the Strategic Planning team will support the Library Capital Bond Projects Team through providing major projects expertise and real estate site analysis.

This team's portfolio includes: new construction of the new Gladys McCoy building and the Downtown Courthouse; major renovation projects such as the Behavioral Health Resources Center, the Southeast Health Center, the MCSO Portland Portal, and Arbor Lodge; Justice Center major systems replacement of the Detention Electronics and an initial study for replacing the Bus Duct; and long-term use evaluations, such as the Vance Park and Walnut Park feasibility studies.

This program also performs the ongoing efforts relating to the Board-adopted Facilities Asset Strategic Plan (FASP). Phase II of the FASP completed an assessment of potential renovation, modernization and seismic needs to determine the cost/benefit ratio of specific investments in the portfolio. For Phase III of the FASP, Department Director meetings will take place for better alignment with altered use of office space to provide welcoming, safe, and accessible facilities.

Without this Program, there would be a lack of strategic planning to define, program, acquire and deliver critical Facilities projects, and to ensure that projects are delivered to the Departments that service the County's residents and visitors most in need. This team aligns the goals of Departments, customers and organizations with work being evaluated and planned to equitably serve the community at large and is an available and accessible resource to all Departments within the County.

Measure Type	Primary Measure	FY21 Actual	FY22 Budgeted	FY22 Estimate	FY23 Offer
Output	Major projects completed in current fiscal year	N/A	N/A	2	5
Outcome	% of projects completed within or close to the desired scheduled date	N/A	N/A	50%	100%

PM #1 - Completion of major projects in current fiscal year, FY 2022 and FY 2023.

PM #2 - Percentage of major projects completed within or close to the desired schedule.

	Adopted General Fund	Adopted Other Funds	Requested General Fund	Requested Other Funds		
Program Expenses	2022	2022	2023	2023		
Personnel	\$0	\$1,084,096	\$0	\$1,117,035		
Contractual Services	\$0	\$272,226	\$0	\$283,115		
Materials & Supplies	\$0	\$6,070	\$0	\$6,313		
Internal Services	\$0	\$125,640	\$0	\$116,872		
Total GF/non-GF	\$0	\$1,488,032	\$0	\$1,523,335		
Program Total:	\$1,48	\$1,488,032		\$1,523,335		
Program FTE	0.00	6.00	0.00	6.00		
Program Revenues						
Other / Miscellaneous	\$0	\$689,296	\$0	\$676,794		
Total Revenue	\$0	\$689,296	\$0	\$676,794		

Explanation of Revenues

Facilities Operating Fund programs such as this one are supported primarily by internal service revenue from County departments, with less than 5% of revenue from external customers. Revenue is budgeted to best reflect accounting system behavior for the fund, and so budgeted revenue and expense may not match for a specific program offer. However, budgeted revenue and expense for the fund balance across program offers.

Significant Program Changes

Last Year this program was: FY 2022: 78210A Facilities Strategic Planning and Projects