2022 HUD Continuum Of Care
Solicitation To Apply For New Or Expanded
Permanent Housing Projects
Portland/ Gresham/ Multnomah County

Seeking applications for new or expanded projects to provide permanent housing for people experiencing homelessness, with a focus on reducing disparities in homelessness among communities of color. Selected projects will be invited to apply for renewable federal funding totaling **$1,389,177** million annually.

This is one of two Continuum of Care (CoC) solicitations. The other solicitation is specific to HUD Domestic Violence Bonus funding for new or expanded projects serving survivors of domestic violence, dating violence, sexual assault or stalking who are experiencing homelessness. You can find both solicitations published online at https://www.multco.us/johs/continuum-care-funding-opportuntity.

Pre-applications due by email to **alyssa.plesser@multco.us** by
Tuesday, August 23rd, 2022, by end of day (11:59 PM).

Table of Contents

I. Background 2
II. Local Priorities for the 2022 New or Expanded Project Solicitation 3
III. Eligibility and Available Funding 7
IV. How to Apply 9
V. Local Pre-Application Evaluation Criteria 10
Appendix A: Summary of Recently Awarded Permanent Housing Bonus Projects 13
Appendix B: Key Definitions 15
Appendix C: Detailed Information on Eligible CoC Program Components and Activities 18
Appendix D: Pre-application for 2022 HUD Continuum of Care New Projects 20

Informational Meeting:
If you are interested in submitting a proposal, we highly encourage you to attend an info session on **Tuesday, August 9, 2022, from 10:00-11:00 am** (virtual meeting).

QUESTIONS? Contact Alyssa Plesser at alyssa.plesser@multco.us.

I. BACKGROUND

Since 1994, the U.S. Department of Housing and Urban Development (HUD) has used the phrase "Continuum of Care" (CoC) when referring to a federal stream of funding specifically intended to serve people experiencing homelessness. This funding was established through the 1987 McKinney-Vento Homeless Assistance Act and reauthorized through the Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009.

Each year, HUD releases a CoC Notice of Funding Opportunity (NOFO) to which hundreds of communities across the country respond by completing a detailed grant application. In Portland, Gresham and Multnomah County this brings in approximately $27.9 million annually to support ongoing operations of a variety of programs providing housing and services to homeless adults, families and youth. Because federal budgets for homeless services have increased only incrementally in recent years, this annual grant process has become primarily a means to renew 35 existing local CoC grants.

For the last several years, HUD has made available limited new funds within its NOFO for new or expanded permanent housing bonus project(s) serving homeless individuals and families. See Appendix A for a brief summary of local permanent housing bonus projects recently awarded by HUD. Separately, HUD also allows communities to fund new or expanded permanent housing projects by reallocating funding from renewal projects. **This year, we have the opportunity to apply for up to $1,389,177 for CoC Bonus project funding.** There may be additional reallocated funding available for new or expanded permanent housing projects. For the second year in a row, HUD is also making available new funds through a Domestic Violence (DV) Bonus to provide housing and services to survivors of domestic violence, dating violence, sexual assault or stalking who are experiencing homelessness. You can find the solicitation for DV Bonus funding online at https://www.multco.us/johs/continuum-care-funding-opportuntity.

In addition to HUD regulatory requirements and funding priorities, local decisions regarding use of CoC funding have been guided by local plans to end homelessness. In 2012, the City of Portland, Multnomah County, and Home Forward convened a committee of diverse stakeholders to review data, listen to the community, and learn from effective local and national practices. This committee was charged with reviewing and "resetting" the existing 10-Year Plan by building on its ongoing successes and charting priorities for new and continuing effort.

The resulting framework, *A Home for Everyone: A United Community Plan to End Homelessness for Portland/Multnomah County*, identified the following guiding principles: prioritize vulnerable populations; promote racial and ethnic justice; use data-driven assessment and accountability; engage and involve the community; and strengthen system capacity and increase leveraging opportunities.

In 2014, the Cities of Portland and Gresham, Multnomah County, and Home Forward formally chartered the A Home for Everyone (AHFE) Coordinating Board to act as the governing board for local use of CoC resources. In April 2022, the AHFE Coordinating Board was sunset and has been replaced by the Multnomah County Continuum of Care (CoC) Advisory Board. The CoC Advisory Board chartered a Collaborative Application Committee (CAC) to rate and rank existing local CoC-funded projects and recommend new projects for submission in the CoC's 2022 application to HUD.

While any eligible applications will be considered in 2022, the Collaborative Application Committee (CAC) is responding to disparities in homelessness among communities of color in Multnomah County by seeking and prioritizing competitive applications for bonus funds that will most effectively reduce a disparity within one or more of those communities. The CAC has identified a number of additional priorities, including separate priorities for new projects funded through reallocation, outlined in Section II.

II. Local Priorities for the 2022 New or Expanded Project Solicitation

The Collaborative Application Committee (CAC) has a set of priorities for all new or expanded project proposals, and an additional priority for new or expanded projects funded through reallocation. This is a similar set of priorities put forward by the CAC (formerly the Resource Advisory Committee, RAC) in the 2017, 2018, 2019, 2021 HUD Continuum of Care Solicitation to Apply for New or Expanded Permanent Housing Projects. The year of 2020 did not have a HUD competition. Organizations that applied in prior years are welcome to respond to this solicitation with the same or a similar proposal, and/or with an entirely new proposal. The CAC also encourages new organizations to apply.

Priorities for all new or expanded project proposals

In assessing the most pressing local needs and gaps in services, the CAC consulted a range of available data, including the most recent Point-In-Time Count (PITC) of homelessness in Portland, Gresham and Multnomah County and data from January 2022 on individuals participating in Coordinated Entry. These data were available from the CoC's Homeless Management Information System (HMIS). The PITC and Coordinated Entry data highlighted multiple urgent concerns, most significant among them a continued overrepresentation of Native Americans and Alaska Natives, Black/African Americans, and Native Hawaiians and other Pacific Islanders within the population of people experiencing what HUD considers literal homelessness. This includes people staying in emergency shelter, transitional housing, or a place not meant for human habitation (see Appendix B for full HUD definition of homelessness). We also know that there are significant limitations to PITC data, particularly when it comes to accurately counting people of color experiencing homelessness. The CAC invites applicants to identify disparities in literal homelessness experienced by other communities of color using other data sources.

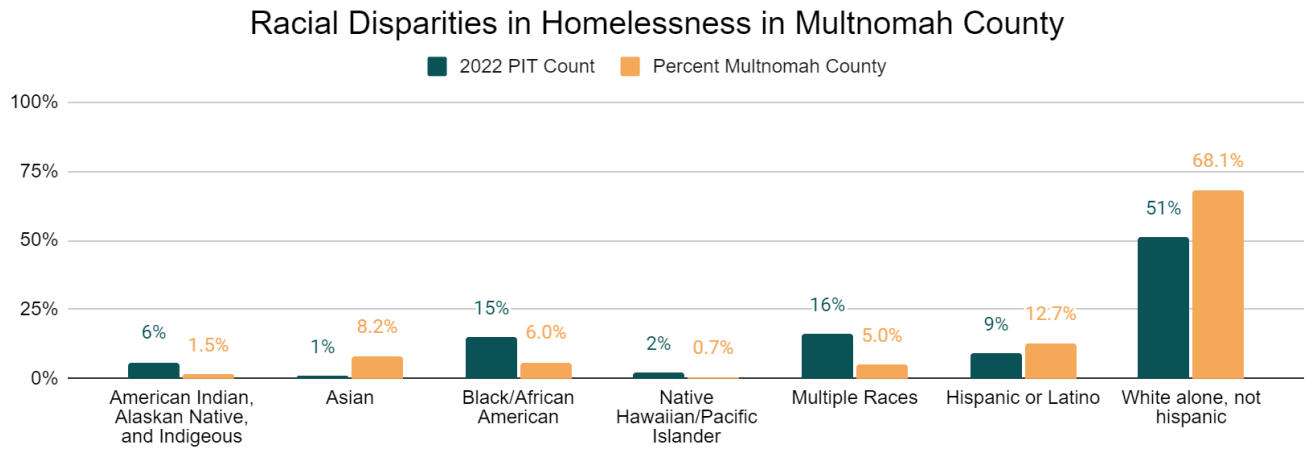
The PITC also highlighted an increase in the number of people who identified as transgender experiencing homelessness. While the PITC does not capture data on sexual orientation, national data demonstrates that LGBTQIA2S+ individuals are at higher risk of homelessness overall. National and local data demonstrate the compounding impacts of discrimination experienced by people with intersecting marginalized identities, leading LGBTQIA2S+ people of color to be at even higher risk of homelessness. In addition, recent losses of emergency shelter beds in shelters for individuals who identify as women due to the COVID-19 pandemic have led to a decline in representation of these individuals among those served in shelter.

This year, the CAC is responding to unmet need within communities of color overrepresented in Multnomah County's homeless population, within the LGBTQIA2S+ population and among individuals identifying as women by seeking and prioritizing competitive applications that will most effectively address these needs. Highest priority will be given to proposals in the following categories: 1) projects that address housing and service needs of a community of color overrepresented in the homeless population, 2) projects that address housing and service needs of LGBTQ people of color or 3) projects that address the housing and service needs of individuals identifying as women. Multiple projects serving different and/or overlapping populations may be selected. Within and across these priority populations, the CAC seeks projects that demonstrate a strong commitment and capacity to providing culturally-responsive and/or culturally-specific services, along with projects that leverage existing resources and advance system alignment.

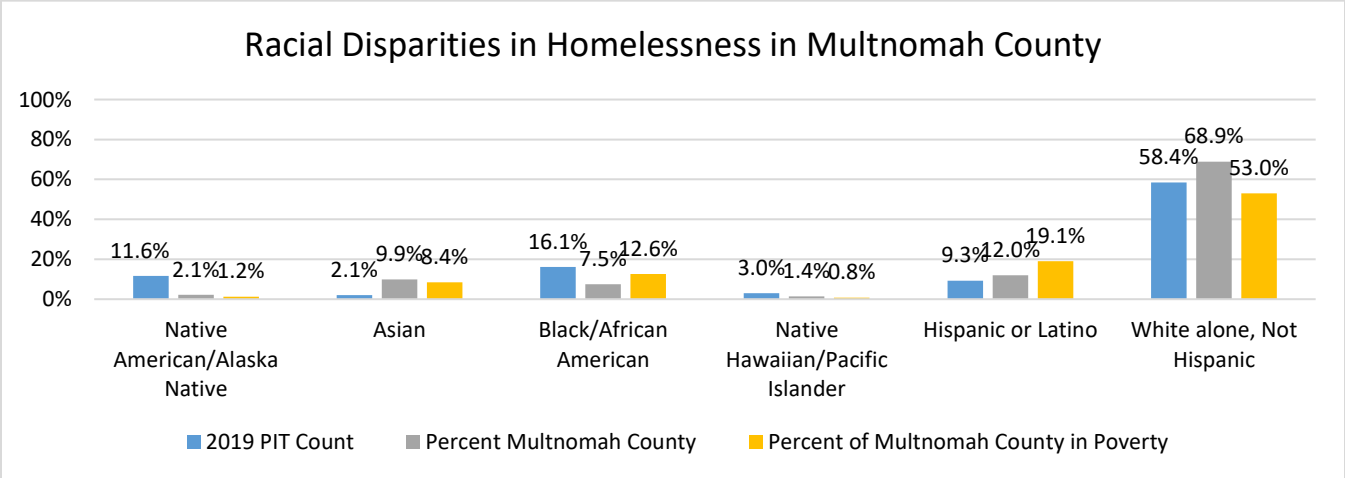
Racial disparities in HUD homelessness documented by the Point-In-Time Count

The PITC documents racial disparities in rates of literal homelessness for African Americans, Native Americans and Alaska Natives, and Native Hawaiian and other Pacific Islanders compared to their overall share of Multnomah County's population.

The full 2022 PITC report was not available in the timeframe of this solicitation. However, preliminary PITC data show that American Indian, Alaskan Native, and Indigenous peoples; African America; and Native Hawaiian and Pacific Islander continue to face disproportionate rates of homelessness. Native Hawaiian/Pacific Islanders are more than three times more likely to experience homelessness than non-Hispanic Whites; African Americans are nearly four times more likely; individuals with multiple races nearly five times more likely; and American Indians, Alaskan Natives, and Indigenous peoples nearly six times more likely to experience homelessness than non-Hispanic Whites.

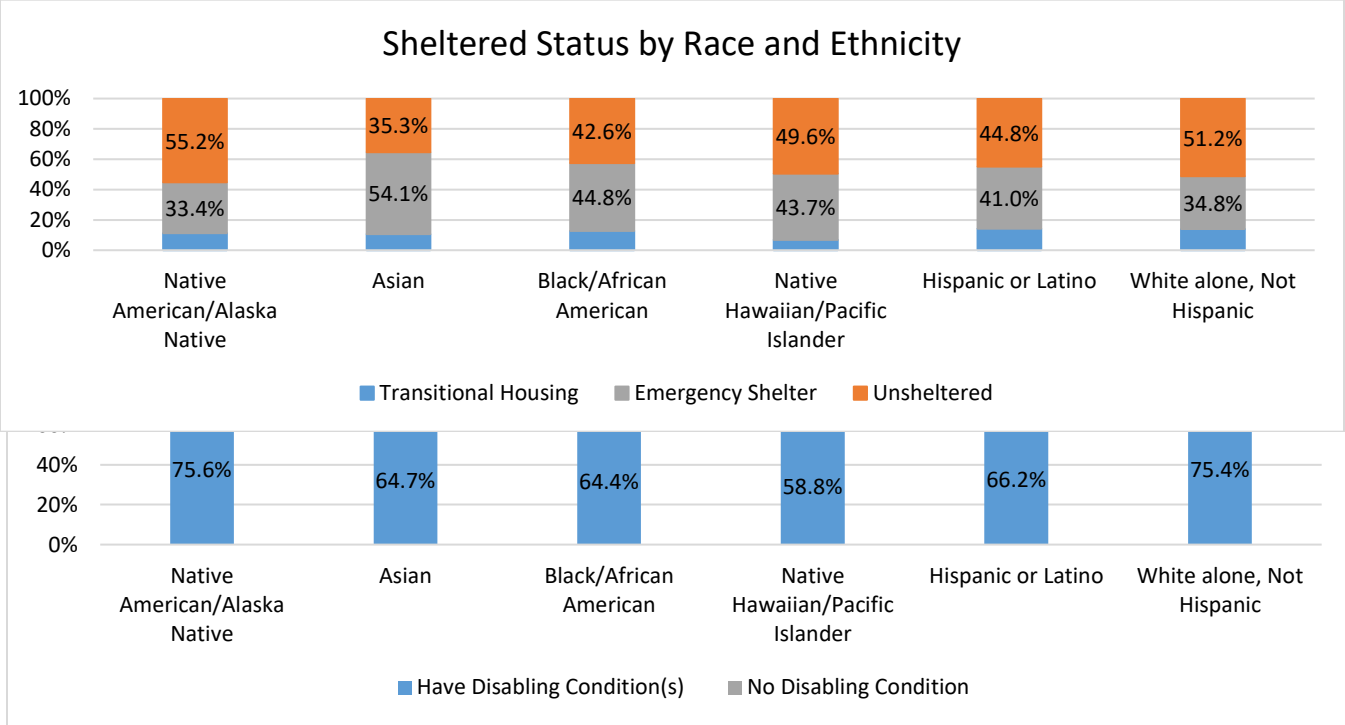


Based on data from the 2019 PITC, Native Americans and Alaska Natives are over four times more likely to be homeless than non-Hispanic Whites; and African Americans, Native Hawaiians and Pacific Islanders are over twice as likely to be homeless. Data from the 2019 PITC are available online and summarized below and demonstrate continued overrepresentation within these three populations. When available, the 2022 PITC Report can be found at multco.us/johs/point-time-counts. Applicants may also use other data sources to demonstrate disparities in literal homelessness.

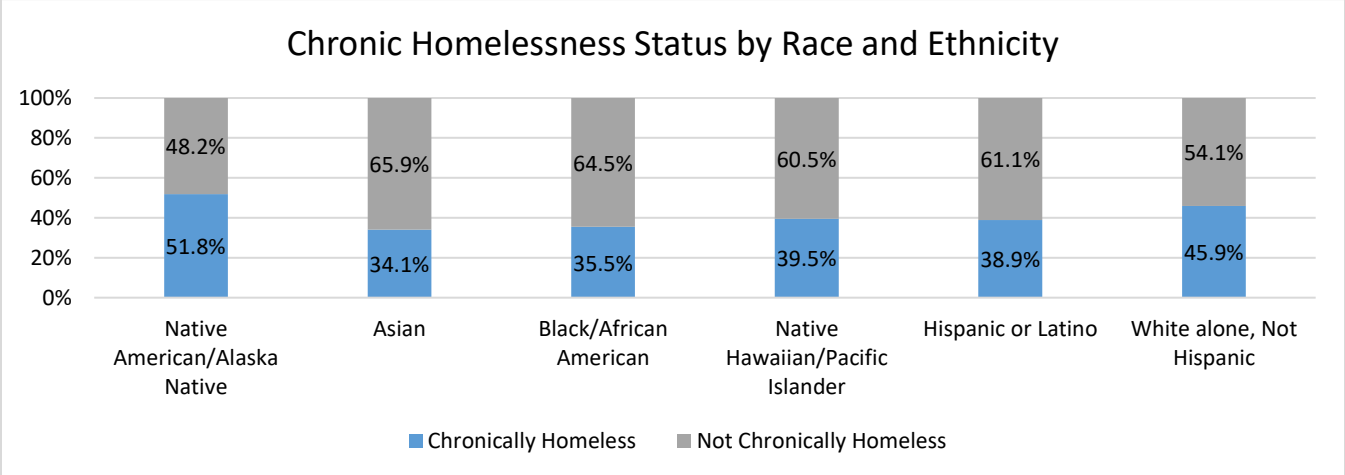


Source: 2019 PITC and US Census Bureau, 2019 American Community Survey 1-Year Estimates. Note: Percent of 2019 PITC based on individuals identifying as Native American/Alaska Native = 467, Asian = 85, Black/African American = 648, Native Hawaiian/Other Pacific Islander = 119, White non-Hispanic = 2,346, Hispanic/Latino = 373

Native Americans and Alaska Natives experiencing homelessness also experience higher rates of being unsheltered, disabled, and chronically homeless than any other racial or ethnic group.



Source*:* 2019 PITC. ***Note:*** The percentages represent the share within each REO group of people with a disabling condition (total = 2,886), people without a disabling condition (total = 902) and people from whom this data was not collected (total = 227).



Source: 2019 PITC. ***Note:*** The percentages represent share within each REO group of chronically homeless (total = 1,769) and not chronically homeless (total = 2,246) people counted in the PITC.

Among the 648 literally homeless Black/African Americans (those who met HUD's definition of unsheltered, in emergency shelter, or in transitional housing) surveyed in the 2019 PITC:

- 31.8% (206) were female
- 1.1% (fewer than 10) were transgender
- 84.9% (550) were adults in households without children
- 14.8% (96) were people in households with children

- Fewer than 1% (fewer than 10) were unaccompanied youth

Among the 467 literally homeless Native Americans or Alaska Natives surveyed in the 2019 PITC:

- 41.8% (195) were female
- 1.3% (fewer than 10) were transgender
- 89.1% (416) were adults in households without children
- 10.9% (51) were people in households with children
- Fewer than 1% (fewer than 10) were unaccompanied youth

Among the 119 literally homeless Native Hawaiians and other Pacific Islanders surveyed in the 2019 PITC:

- 37.8% (45) were female
- 0.8% (fewer than 10) were transgender
- 73.9% (88) were adults in households without children
- 26.1% (31) were people in households with children
- Fewer than 1% (fewer than 10) were unaccompanied youth

There are significant limitations to PITC data, particularly when it comes to accurately counting people of color experiencing homelessness. The CAC invites organizations to identify disparities in literal homelessness experienced by other communities of color using other data sources.

Higher risk of homelessness for LGBTQ individuals and particularly LGBTQ people of color

National and local data tell us that LGBTQ individuals, and particularly youth, are at a higher risk of homelessness and, once experiencing homelessness, at a higher risk for a number of vulnerability factors such as suicide attempts and exposure to violence. Almost one-third (30%) of all respondents to the 2015 U.S. Transgender Survey experienced homelessness at some point in their lifetime. And the rates were significantly higher for Native Americans and African Americans; 57% percent of Native American respondents and 42% of African American survey respondents experienced homelessness at some point in their lifetime.

In the 2022 PIT Count, 80 individuals identified as transgender and 99 identified as non-binary, gender fluid, a gender, or a culturally specific gender. This is around 3.5% of the total count. Data on sexual orientation are not collected. Providers and advocates also report that LGBTQIA2S+ adults are overrepresented in the local population experiencing homelessness.

In the 2019 PITC, 42 individuals identified as transgender, around 1 percent of the total count (data on sexual orientation are not collected). This is understood to be an undercount. 3.1 percent of individuals served in emergency shelters in the CoC during the 2021 fiscal year identified as non-binary or transgender, and providers and advocates also report that LGBTQ adults are overrepresented in the local population experiencing homelessness.

Preference for projects that leverage existing resources and advance system alignment

The CAC also seeks projects that align housing with other systems and leverage existing community resources. This includes, but is not limited to, linkages with:

- Addiction and recovery services
- Mental and physical health care systems
- The criminal justice system
- The domestic violence system
- Other publicly-funded housing unit production or developments

- Employment supports

Preference for projects with a one-year grant term
The CAC also seeks projects that include renewable activities with a 1-year grant term, as opposed to non-renewable activities and/or longer grant terms in order to maximize the renewal value of the grant. Renewable activities that are eligible for a 1-year grant term include supportive services, rental assistance, leasing and operating, and admin. Projects requesting funding for capital costs (i.e. new construction, acquisition, or rehabilitation) are not renewable and are not eligible for a 1-year grant term, and therefore generally not prioritized through this solicitation.

Additional priority for new or expanded project proposals funded through reallocation
The CAC will give first priority for reallocated funding to competitive applications from organizations that voluntarily reallocate some or all of one or more renewal projects through the 2022 CoC Program Competition. New projects submitted by other organizations for funding through reallocated grants will be competitively ranked under the conditions of this solicitation (see Section V), however the Collaborative Application Committee reserves the right to prioritize projects submitted by organizations that voluntarily reallocate one or more renewal projects through the 2022 CoC Program Competition, regardless of score. Projects seeking to change from one project type to another (e.g. Rapid Re-Housing to Permanent Supportive Housing or Transitional Housing to Joint Transitional Housing and Rapid Re-Housing) may also wish to apply for a Transition Grant as outlined in Section III.B.2.z of the 2022 CoC NOFO. Organizations interested in reallocating some or all of a CoC renewal project or applying for a Transition Grant should contact Alyssa Plesser at alyssa.plesser@multco.us.

Additional context to consider in deciding what type of project to apply for (e.g. Permanent Supportive Housing vs. Rapid Re-Housing)
Of the funding sources available to our community, the Joint Office of Homeless Services has generally found that HUD CoC funds are more effective at paying for Permanent Supportive Housing (PSH) than Rapid Re-Housing (RRH). HUD limits the types of support services that CoC funds can pay for (see Appendix C for details), and limits the length of time a participant can receive RRH rental assistance to 24-months without flexibility. HUD has also increasingly emphasized the need for communities to focus on reducing chronic homelessness, and PSH is generally the best intervention for this population. That said, the CAC is intentionally not including a preference for PSH projects and encourages organizations to submit proposals for any eligible project type that will best meet the needs of the community they serve.

III. Eligibility and Available Funding

HUD's 2022 CoC NOFO was released on August 1, 2022. The NOFO, along with HUD's CoC program regulations, provides detailed guidance regarding eligible applicants and available funding, but we provide a brief summary here. The NOFO allows our community to apply for **$1,389,177** of new, annually-renewable funding for one or more permanent housing bonus projects. The NOFO additionally allows our community to reallocate funding from renewal projects to new permanent housing projects, and there may be additional funding available through reallocation for new projects this year. HUD allows applications for bonus and reallocated funds to propose entirely new permanent housing projects and expansions of existing permanent housing projects that increase the number of units, persons served, or services provided to existing program participants.

New and expanded project applications for both bonus and reallocated funding **must follow a Housing First approach** and are limited to:

- ***Permanent Supportive Housing*** (PSH) projects serving families and/or individuals who either meet

HUD's definition of chronically homeless or meet the requirements of an eligible client pool that HUD calls "DedicatedPLUS" (see Appendix B).

- ***Rapid Re-Housing*** (RRH) projects serving families and/or individuals who qualify as homeless under paragraphs (1), (2), or (4) of HUD's definition of homelessness (see Appendix B).
- ***Joint Transitional Housing and Rapid Re-Housing*** (Joint TH and RRH) projects serving families and/or individuals who qualify as homeless under paragraphs (1), (2), or (4) of HUD's definition of homeless (see Appendix B).

Under the 2022 CoC NOFO, HUD also allows CoCs to create new or expanded **Supportive Services Only** (SSO) projects to develop or operate a coordinated entry system; **and dedicated Homeless Management Information System** (HMIS) projects that are carried out by the CoC's designated HMIS Lead (the Portland Housing Bureau). The Collaborative Application Committee may consider applications for either of these project types under this solicitation if organizations can demonstrate a significant need. If an organization is interested in applying for an expanded HMIS project or SSO project, reach out to Alyssa Plesser at alyssa.plesser@multco.us. The Committee may amend this solicitation if organizations identify significant need for one of these two project types.

The eligible activities, maximum application amounts, and eligible populations differ slightly depending on the project type. These are summarized below, with additional information in Appendices B and C of this document:

		Permanent Supportive Housing	**Rapid Re-Housing**	**Joint Transitional Housing and Rapid Re-Housing**
Eligible populations		Families/individuals who meet HUD's definition of chronically homeless or meet the requirements for DedicatedPLUS (see Appendix B)	Families/individuals who qualify as homeless under paragraphs (1), (2), or (4) of HUD's definition of homeless (see Appendix B)	Families/individuals who qualify as homeless under paragraphs (1), (2), or (4) of HUD's definition of homeless (see Appendix B)
Max annual bonus project funding based on initial grant term	1-year	$1,389,177		
	2-year	$694,588.50		
	3-year	$463,059		
	4-year	$347,294.25		
	5-year	$272,835.40		
Eligible housing activities		Acquisition; rehabilitation; new construction; leasing; operating costs; long-term project-, sponsor- or tenant-based rental assistance	Short- or medium-term tenant-based rental assistance	Leasing; operating costs; short- or medium-term tenant-based rental assistance
Eligible supportive services		All HUD-allowed supportive services; no specific budget limit (see Appendix C for definition of supportive services)		
Allowable Admin		10% of total grant award		

Additional eligibility criteria for all new and expanded projects include:

- Eligible project applicants include nonprofit organizations, states, local governments, instrumentalities

of state and local governments, public housing agencies, tribes and tribal housing authorities. For-profit entities are not eligible to apply for grants or to be sub recipients of grant funds.

- All proposed capacity to engage in eligible activities must be new or an expansion of existing capacity. Proposed project funding cannot replace other funding sources. Projects must demonstrate cash or in-kind match of at least 25% of all proposed grant funds other than leasing funds.
- HUD CoC-funded projects can be part of a larger project or building that also serves other populations as long as CoC funding is not used for costs associated with units serving individuals or families who do not meet CoC eligibility criteria.
- Proposals may not combine project types, though an applicant may submit multiple proposals for different project types. For example, a single proposal cannot include both permanent supportive housing *and* rapid re-housing, but an applicant could submit two separate proposals—one providing permanent supportive housing and the other rapid re-housing.
- HUD's 2022 CoC NOFO allows new projects to request 1 year of funding with a longer initial grant term not to exceed 18 months. HUD has determined that most new projects requesting 1 year of funding normally take approximately 3 to 6 months to begin fully operating the new project (e.g. hiring staff, developing partnership with property owners, etc.). Therefore, a new project requesting 1 year of funding may request a grant term of 12 to 18 months that will allow for additional start-up time.
- A new expansion project that expands a CoC Program renewal project may only request a 1-year grant term, regardless of project type.
- Capital projects (acquisition, rehabilitation, new construction) must apply for a 3 to 5-year grant term. **Capital funding is not renewable and is therefore generally not prioritized through this solicitation.**
- Projects must use a Housing First approach (see Appendix B) following the Housing First model outlined in the AHFE Community Program Guidelines., with housing that has minimal barriers and built-in strategies to promote success. HUD recognizes Recovery Housing as an important model for offering client choice, which can be considered Housing First if in line with HUD guidance in the Recovery Housing Policy Brief.
- Projects are required to participate in the appropriate coordinated access system(s) (i.e., Multnomah County's systems for homeless youth, families, survivors of domestic violence, or adults).
- Expansion projects must expand existing projects by increasing the number of units, persons served, or services provided to existing program participants. An expansion project can include the expansion of a CoC Program renewal project, or a non-CoC Program funded project.

IV. How to Apply

The Collaborative Application Committee is issuing this solicitation to seek pre-applications for projects that will be competitively selected. Selected projects will then complete a final application to be forwarded to HUD under the competition outlined in the 2022 CoC NOFO.

Step 1: Read this pre-application solicitation in its entirety to determine if a project(s) is eligible for these funds. Potential applicants are strongly encouraged to attend an **informational meeting on Tuesday, August 9th, 2022, from 10:00-11:00 AM via zoom (virtual)**.

Step 2: Complete the Pre-Application form (Appendix D of this packet). E-mail your completed Pre-Application to Alyssa Plesser (alyssa.plesser@multco.us) by **Tuesday, August 23, 2022, by the end of the day (11:59 PM).**

Step 3: The CAC will review applications. We anticipate notifying selected applicants by **September 13th or 14th, 2022**.

Step 4: Selected applicants will be required to submit a full HUD Project Application for New CoC Projects in HUD's electronic application submission tool, *e-snaps*, by September 15th, 2022. Staff from the Joint Office of Homeless Services and Homebase (a nonprofit providing CoC NOFO Technical Assistance) will be available to assist with electronic application submission. Selection through the local pre-application does not guarantee the project will be awarded funding, only that it will be forwarded to HUD as part of a national competition for funding. ***A staff member must be available to work on this initial submission (with support from the Joint Office) between September 19th and 21st to make edits to the application based on feedback from JOHS and Homebase, and then submit the final e-snaps application by September 23rd, 2022.***

Please Note: *Projects locally selected and forwarded to HUD may or may not be subsequently funded by HUD.* In 2022, HUD has indicated that new bonus projects will be highly competitive. If locally-selected projects are not funded by HUD in 2022, they may be eligible to apply for funding under future CoC NOFOs.

V. Local Pre-Application Evaluation Criteria

Priority will be given to projects that:

- Address housing and service needs of a community of color overrepresented in the homeless population, and/or address the service needs of LGBTQIA2S+ people of color, and/or women-identified persons.
- Demonstrate a strong commitment and capacity to achieving racially equitable outcomes.
- Demonstrate a strong commitment and capacity to providing culturally-responsive and/or culturally-specific services.
- Demonstrate capacity to help the community achieve positive system performance measures. For example, a capacity to promote permanent housing placement, long-term stability, access to mainstream resources and increased household income through benefits and/or employment.
- Align housing with other systems and leverage existing community resources. This can include, but is not limited to, other homeless or mainstream services and capital funding for affordable housing or permanent supportive housing.
- Seek renewable activities with a one-year grant term, as opposed to non-renewable activities and/or longer grant terms.

Projects will be scored on a total of 100 possible points based on the criteria listed below. ***Lower scoring projects that will achieve the above priorities more directly may be selected over higher scoring projects that poorly address the above priorities.***

HUD is encouraging projects to partner with housing, health, and service agencies. Specifically, they are looking for projects that (1) get at least 25 percent of the units (PSH) or participants (RRH) supported with non-CoC funded housing (documentation of commitment is required), and/or (2) a written commitment from a health care organization to: (a) Provide direct contributions from a public or private health insurance provider to the project; OR (b) provide health care services (equal to 25% of the funding being requested by the project) by a private or public organization tailored to the program participants of the project (if the services are from a substance abuse treatment or recovery provider, the project must provide access to treatment or recovery services for all program participants who qualify and choose those services).

The Joint Office of Homeless Services **strongly encourages** new project applicants to consider ways to receive 25% of their funding from one of these sources. In order to support new project applicants to meet HUD's partnership priorities, JOHS will provide the non-CoC funds required to meet the 25 percent support of PSH units or RRH participants. Additionally, JOHS will assist interested applicants in connecting with potential health care

partners and may be able to assist in identifying funding for health care services. Applicants interested in pursuing either of these opportunities should communicate their intentions with the JOHS as soon as possible by emailing Alyssa Plesser at alyssa.plesser@multco.us.

1. Need and Population Focus

A. Does the project specifically address a clearly identified housing gap/need not currently fully met by other community resources? Maximum points will be awarded for projects that address housing and service needs of a community of color overrepresented in the homeless population, and/or address the housing and service needs of LGBTQIA2S+ people of color. *(15 points)*

B. Does the organization demonstrate a strong commitment and capacity to achieve racially equitable outcomes? *(10 points)*

    i. Has the project identified any barriers to participation (e.g., lack of outreach, overrepresentation in the criminal legal system) faced by persons of color, particularly those over-represented in the local homelessness population? Has the project taken, or will they take, steps to overcome the identified barriers?

2. Project Approach and Leverage

C. Does the proposed project align housing with other systems (i.e., health, mental health, addiction and recovery, criminal justice or other) or otherwise expand the community's capacity to provide integrated services and support to vulnerable populations? *(10 points)*

D. Will the project effectively provide permanent supportive housing, rapid re-housing, or joint transitional housing and rapid re-housing to the proposed population using a Housing First approach? If the project proposes a Recovery Housing approach, does it offer client choice and programming in line with HUD's Recovery Housing Policy Brief such that the project can be considered Housing First? *(10 points)*

E. Will the project promote permanent housing placement, long-term stability, access to mainstream resources and increased household income through benefits and/or employment? *(10 points)*

F. Is the proposed project's approach cost-effective? How many households will the project permanently house with the proposed funding? *(5 points)*

G. Does the proposer demonstrate capacity to successfully engage and involve the community being served by the proposed project? Is the approach responsive to the unique needs of the proposed population? *(5 points)*

    i. What barriers to housing access/stability are faced by population project proposes to serve and how will the project address those barriers? [*Please note: this is distinct from item 1Bi. Item 1B and 1Bi above specifically asks about barriers to achieving racially equitable outcomes. This item (1Gi) asks about barriers that all program participants might face.]*

H. Will the project provide culturally-specific and/or culturally-responsive services? Will the project be inclusive to LGBTQIA2S+ individuals? (10 points)

I. Is the proposed project well-integrated with the Multnomah County Continuum of Care or other efforts and planning processes within the community (either through organizational participation of the project applicant and partners in the Multnomah County Continuum of Care Advisory Board or subcommittees or workgroups, or through a proposed project that is directly responsive to Multnomah County Continuum of Care priorities)? *(5 points)*

J. Does the proposed project effectively leverage other services beyond the available CoC-funded service funds? *(5 points)*

3. Project Readiness and Budget

K. Among available funding sources within the community for the proposed activities, is the proposed funding source a good fit? *(4 points)*

L. Does the proposer demonstrate an ability to administer the program effectively? Is the project ready to proceed within HUD allowable guidelines? *(6 points)*

M. Does the proposed project seek renewable activities with a one-year grant term? *(5 points)*

APPENDIX A: SUMMARY OF RECENTLY AWARDED PERMANENT HOUSING BONUS PROJECTS

For the last several years, limited funds have been available for new permanent housing bonus project(s) serving homeless individuals and families.

In the 2021 competition, HUD made available bonus funding for new or expanded CoC Bonus and Domestic Violence (DV) Bonus funding. Our community was awarded two of two DV Bonus project applications:

- $783,560 for a joint Transitional Housing – Rapid Rehousing project serving survivors of domestic violence.
- $382,323 for a Rapid Rehousing project serving survivors of domestic violence.

In the 2019 competition, HUD made available bonus funding for new or expanded permanent housing project(s), and for the second time also made available new funds for a Domestic Violence (DV) Bonus to provide housing and services for survivors of domestic violence, dating violence, sexual assault or stalking. Our community was awarded one of two DV Bonus project applications. Funding includes:

- $553 to expand an existing rapid rehousing project serving survivors of domestic violence.

The expansion project is a collaboration between the JOHS, El Programa Hispano Católico, the Native American Youth and Family Center, Volunteers of America and the YWCA of Greater Portland

In the 2018 competition, HUD made available bonus funding for new or expanded permanent housing project(s), and new funds for a DV Bonus to provide housing and services for survivors of domestic violence, dating violence, sexual assault or stalking. Our community was awarded one of three submitted bonus project applications in the amount of $265,000, and additionally funded a $78,000 DV Bonus project to support coordinated entry across the DV system. Funding includes:

- $343,000 in new, annually renewable HUD CoC funding
- Permanent supportive housing for transgender, gender non-conforming and non-binary adults experiencing homelessness
- Coordinated Entry project to support the local DV Coordinated Access system

In the 2017 competition, no bonus funds were awarded by HUD to our community. This was largely a reflection of limited available funds at the national level and was consistent with what most other communities experienced in the 2017 CoC Program Competition.

In the 2016 competition, HUD made available bonus funding for new permanent supportive housing or rapid re-housing projects. Our community was awarded one of two submitted bonus project applications in the amount of $185,353. The bonus project is led by Bradley Angle and includes:

- $185,353 in new, annually renewable HUD CoC funding
- Services through Bradley Angle's Healing Roots Program for households impacted by domestic violence
- Rapid re-housing for 10 households (25 individuals) with a focus on serving families with children

In the 2015 competition, our community applied for and received $2.4 million in new federal funding for two bonus projects and was one of a handful of communities across the country that received full funding for all projects submitted to HUD in the competition. The bonus projects are led by Self Enhancement Inc. and include:

- $2.4 million in new, annually renewable HUD CoC funding
- Services through Self Enhancement Inc, the Urban League of Portland and other community partners to address disproportionate rates of homelessness among African Americans
- Rapid re-housing for 90 households (170 individuals) with a focus on serving families with children
- Permanent supportive housing for 50 chronically homeless households (66 individuals) with a focus on adults with disabilities

- Leveraged existing agency and partner capacity for intensive street engagement and community health, mental health and primary care services

In 2014, our community applied for and received a $2 million bonus project grant, one of only 25 awarded nationally. The successful project was proposed by a collaborative led by Central City Concern, and includes:

- $2 million in new, annually renewable HUD CoC funding
- Leverage of more than $5.6 million in non-HUD funded services (280% leverage/match), including Medicaid-funded services from Health Share of Oregon
- Services through a Central City Concern-led partnership including Cascadia, JOIN, the Native American Rehabilitation Association, and Transition Projects
- Housing and intensive support services to more than 130 chronically homeless households, including disabled adults, veterans, and families

APPENDIX B: KEY DEFINITIONS

HUD's Continuum of Care (CoC) Interim Rule defines eligible client populations and activities for CoC funds, and HUD's 2022 CoC NOFO further defines eligible client populations and activities for new permanent housing projects. The following HUD and local definitions and concepts apply to this solicitation.

Chronically homeless household: HUD defines a chronically homeless household as an unaccompanied homeless individual or family with at least one adult head of household who can be diagnosed with one or more of the following conditions: substance use disorder, serious mental illness, developmental disability, post-traumatic stress disorder, cognitive impairments resulting from brain injury, or chronic physical illness or disability; and who has either been continuously homeless for a year or more OR has had at least four (4) episodes of homelessness in the past three (3) years that add up to at least 12 months. An episode of homelessness is a separate, distinct, and sustained stay in a place not meant for human habitation, on the streets, in an emergency homeless shelter, and/or in a HUD-defined Safe Haven. You can find HUD's full definition of a chronically homeless person, here: Defining Chronically Homeless Final Rule.

Coordinated access (also referred to as coordinated entry and coordinated assessment): The CoC Interim Rule requires communities to establish and operate a coordinated access system. This process is designed to coordinate program participant intake, assessment and provision of referrals. A coordinated access system covers the geographic area, is easily accessed by individuals and families seeking housing or services, is well advertised, and includes a comprehensive and standardized assessment tool. You can read more about coordinated access in HUD's Coordinated Entry Policy Brief. Locally, we have distinct coordinated access processes in place for four sub-populations: youth under age 25, households fleeing domestic violence, families with children under age 18, and adults unaccompanied by children.

Cultural responsiveness is practices that honor and align with the beliefs, practices, culture and linguistic needs of diverse populations and communities whose members identify as having particular cultural or linguistic affiliations by virtue of their place of birth, ancestry or ethnic origin, religion, preferred language or language spoken at home. Cultural responsiveness is engaging with others in a way that is responsive to the varied and intersecting "biological, social and cultural categories such as gender identity, class, ability, sexual orientation, religion, caste, and other axes of identity."

Culturally responsive organizations typically refers to organizations that possess the knowledge and capacity to respond to the issues of diverse, multicultural communities at multiple intervention points. Culturally responsive organizations affirmatively adopt and integrate the cultural and social norms and practices of the communities they serve. These agencies seek to comprehensively address internal power and privilege dynamics throughout their service delivery, personnel practices and leadership structure.

Culturally specific practices are designed for specific populations based on their particular needs, where the majority of members/clients are reflective of that community, and use language, structures and settings familiar to the culture of the target population to create an environment of belonging and safety. Culturally specific organizations typically refer to organizations with a majority of members/clients from a particular community. Culturally specific organizations also have a culturally focused organizational identity and environment, a positive track record of successful community engagement, and recognition from the community served as advancing the best interests of that community.

Dedicated: a permanent supportive housing project where 100% of the beds are dedicated to serve individuals or families who are experiencing chronic homelessness.

DedicatedPLUS: a permanent supportive housing project where 100% of the beds are dedicated to serve individuals with disabilities and families in which one adult or child has a disability, including unaccompanied homeless youth, who at intake are:

1. experiencing chronic homelessness;
2. residing in a transitional housing project that will be eliminated, and met the definition of chronically homeless upon project entry;
3. residing in a place not meant for human habitation, emergency shelter, or safe haven; and met the definition of chronic homelessness when admitted and enrolled in a permanent housing project within the last year and were unable to maintain a housing placement;
4. residing in a Joint Transitional Housing and Rapid Re-Housing component project and met the definition of chronically homeless prior to entering the project;
5. residing and have resided in a place not meant for human habitation, emergency shelter, or safe haven for at least 12 months in the last three years, but not on four separate occasions; or
6. receiving assistance through a Department of Veterans Affairs (VA)-funded homeless assistance program and met one of the above criteria at initial intake to the VA's homeless assistance system.

The 2022 CoC NOFO requires DedicatedPLUS projects to include households with children.

Homeless household: HUD defines a homeless household as an individual or family who is (see full definition at HUD's Defining "Homeless" Final Rule):

(1) living in a place not meant for human habitation (like a car, park, abandoned building, bus or train station, airport or camping ground); staying in a shelter, transitional housing or hotel or motel paid for with a voucher; exiting an institution (like hospital or jail) where they resided for less than 90 days and resided in one of the previously mentioned locations immediately before entering the institution

(2) losing their primary nighttime residence within 14 days with no subsequent residence identified and lacking the resources and support networks needed to obtain other permanent housing

(3) an unaccompanied youth or family with children who meets other specified federal definitions of homelessness

(4) fleeing or attempting to flee domestic violence, dating violence, sexual assault, stalking or other dangerous or life-threatening conditions that relate to violence and has no other residence or resources or support networks to obtain other permanent housing

The 2022 CoC NOFO limits new projects to serving households who meet certain categories of homelessness. See definitions below for Joint Transitional Housing and Rapid Re-Housing, Permanent Supportive Housing, and Rapid Re-Housing for details.

Housing first: Housing First as an approach that centers on providing homeless people with housing quickly and then providing services as needed. Housing assistance is not time-limited, and a variety of services are offered to promote housing stability and individual well-being. Services are voluntary and based on tenants' individual needs. Recovery Housing can be Housing First if it aligns with HUD's guidance in the Recovery Housing Policy Brief.

Joint Transitional Housing and Rapid Re-Housing: a joint component introduced in the 2017 CoC NOFO that includes two existing program components—transitional housing and permanent housing-rapid re-housing in a single project to serve individuals and families experiencing homelessness. All program participants must be able to access both components, including the units supported by the transitional housing component and the tenant-based rental assistance and services provided through the rapid re-housing component. A program participant may choose to receive only the transitional housing unit or the rapid re-housing assistance, but both

types of assistance must be made available (see full definition of transitional housing component at 24 CFR 578.37(a)(2), and permanent housing-rapid re-housing component at 24 CFR 578.37(a)(1)(ii)). A more detailed description of this program component is available in SNAPS In Focus: The New Joint Transitional Housing and Rapid Re-Housing Component. The 2022 CoC NOFO limits new Joint Transitional Housing and Rapid Re-Housing projects to serving persons who qualify as homeless under paragraphs (1), (2), or (4) of 24 CFR 578.3—see the above definition of "Homeless Household".

Permanent Supportive Housing: An eligible subcomponent of the Permanent Housing component of the CoC Program. Permanent supportive housing provides assistance to individuals with disabilities and families in which one adult or child has a disability. Supportive services designed to meet the needs of the program participants must be made available to the program participants. Eligible activities include acquisition, rehabilitation, new construction, leasing, long-term rental assistance, operating costs, and supportive services. Activities are intended to provide community-based housing without a designated length of stay (see full definition at 24 CFR 578.37(a)(1)(i)). The 2022 CoC NOFO limits new permanent supportive housing projects to serving exclusively chronically homeless families and/or individuals, or households that meet the requirements of DedicatedPLUS.

Rapid Re-Housing: Another eligible subcomponent of the Permanent Housing component of the CoC Program. Rapid re-housing provides supportive services and short-term (up to 3 months) and/or medium-term (3-24 months) tenant-based rental assistance to help homeless individuals or families, with or without disabilities, move as quickly as possible into permanent housing and achieve stability in that housing (see full definition at 24 CFR 578.37(a)(1)(ii)). The 2022 CoC NOFO limits new rapid rehousing projects to serving persons who qualify as homeless under paragraphs (1), (2), or (4) of 24 CFR 578.3—see the above definition of "Homeless Household".

For more information on eligible activities within each program component, see Appendix C.

APPENDIX C: DETAILED INFORMATION ON ELIGIBLE COC PROGRAM COMPONENTS AND ACTIVITIES

The CoC Interim Rule provides detailed information about allowable activities, documentation requirements and other regulatory requirements with which applicants should be familiar, and HUD's 2022 CoC NOFO further restricts allowable activities and sets additional requirements. These regulations govern use of all grant funds under this solicitation. The regulations are summarized here, but the summary is necessarily abbreviated and incomplete. Applicants are strongly encouraged to review the Interim Rule and NOFO directly and in detail.

ACQUISITION: Grant funds may be used to pay up to 100 percent of the cost of acquisition of real property selected by the recipient or sub recipient for use in the provision of housing or supportive services for homeless persons. Must request a minimum grant term of 3-years but may request up to 5-year term. Funds are not renewable after close of grant term; therefore this activity is generally not prioritized locally.

ADMINISTRATIVE COSTS: Applicants may request up to 10% of project award for direct or indirect administrative costs such as accounting for use of grant funds, preparing HUD reports, obtaining audits, and other costs of administering the grant. Eligible costs are more completely described at 24 CFR 578.59 and 578.63.

LEASING: Grant funds may be used to pay for 100 percent of the costs of leasing a structure or structures, or portions thereof (including scattered-site units), to provide housing or supportive services. Leased units can't be owned by the recipient, sub recipient, or related organizations, unless HUD authorizes an exception. Rents for leased units must be rent reasonable, and may, under specific conditions, include utilities, security deposits and first and last months' rent. *Leases must be in the grantee's name, not the assisted clients'*, and the grantee must hold a sublease or occupancy agreement with the client. Occupancy charges or client rent may be charged but must follow specific guidelines. Leasing funds may not be used in projects with acquisition, rehabilitation, new construction or rental assistance funds. Initial grant terms may be for 1, 2, or 3 years and are annually renewable after the initial grant term at a fixed amount. Projects requesting a 1-year grant term are prioritized locally.

NEW CONSTRUCTION: Grant funds may be used to pay up to 100 percent of the cost of new construction, including the building of a new structure or building, an addition to an existing structure that increases the floor area by 100 percent or more, and the cost of land associated with that construction, for use as housing. The applicant must demonstrate that the costs of new construction are substantially less than the costs of rehabilitation or that there is a lack of available appropriate units that could be rehabilitated at a cost less than new construction. Grant funds may not be used for new construction on leased property. Must request a minimum grant term of 3-years but may request up to 5-year term. Funds are not renewable after close of grant term; therefore this activity is generally not prioritized locally. Construction activities must begin within 9 months of signing grant agreement and must be completed within 24 months.

OPERATING COSTS: Grant funds may be used to pay the costs of the day-to-day operation of permanent housing in a single structure or individual housing units, including the following eligible costs: maintenance and repair of housing; property taxes and insurance; scheduled payments to a reserve for replacement of major systems of the housing; building security for a structure where more than 50 percent of the units or area is paid for with grant funds; electricity, gas, and water; furniture; and equipment. Program funds may not be used for rental assistance and operating costs in the same project. Program funds may not be used for the maintenance and repair of housing where the costs of maintaining and repairing the housing are included in the lease. Initial grant terms may be for 1 to 5 years, annually renewable after the initial grant term at a fixed amount. Projects requesting a 1-year grant term are prioritized locally.

REHABILITATION: Grant funds may be used to pay up to 100 percent of the cost of rehabilitation of structures to provide housing or supportive services to homeless persons. Eligible costs include installing cost-effective energy measures and bringing an existing structure to State and local government health and safety standards. Grant funds may not be used for rehabilitation of leased property. Must request a minimum grant term of 3-years but

may request up to 5-year term. Funds are not renewable after close of grant term; therefore this activity is generally not prioritized locally. Construction activities must begin within 9 months of signing grant agreement and must be completed within 24 months.

RENTAL ASSISTANCE: Grant funds may be used for rental assistance for homeless individuals and families who are not already receiving rental assistance or living in a housing unit receiving operating assistance through other sources. Rental-assistance may be tenant-based (tied to the program participant; able to follow the household if they move to another unit), sponsor-based (connected to a specific program), or facility-based (connected to a specific unit). Rental assistance funds may not be used in projects with acquisition, rehabilitation, new construction, leasing or operating funds. Initial grant terms for tenant-based rental assistance may be for 1 to 5 years and are annually renewable after the initial grant term. Initial grant terms for project- or sponsor-based rental assistance may request up to a 15-year grant term; however, the project applicants may only request up to 5 years of funds. Projects requesting a 1-year grant term are prioritized locally. Renewal budgets are tied to the local fair market rent and will change annually. Sponsor- or project-based rental assistance projects must execute the grant award and begin providing rental assistance within 2 years.

LONG-TERM RENTAL ASSISTANCE: The only type of rental assistance allowed under permanent supportive housing projects, it may be tenant-based, project-based, or sponsor-based, and can include security deposits, first and last months' rent. Long-term rental assistance is generally not time limited. Assisted units must meet local fair market rent and rent reasonableness standards, and tenants must have an initial one-year lease. Clients must pay 30% of income to rent with income certification at least once per year.

SHORT- AND MEDIUM-TERM RENTAL ASSISTANCE: The only type of housing assistance allowed under Rapid Re-housing and Joint Transitional Housing and Permanent Housing-Rapid Re-Housing projects, it may only be tenant-based, and can include security deposits, first and last months' rent. Short-term rental assistance is limited to 3 months, medium-term to 3-24 months. Assisted units are subject to local limits on rent assistance amounts and durations, and tenants must have an initial one-year lease. In some circumstances, clients may pay up to 30% of income to rent.

SUPPORTIVE SERVICES: Grant funds may be used to pay the eligible costs of supportive services *necessary to assist program participants obtain and maintain housing*. Eligible costs are more completely described at 24 CFR 578.53, but they include annual assessment of service needs, assistance with moving costs, case management, child care, education services, employment assistance and job training, food, housing search and counseling services, legal services, life skills training, mental health services, outpatient health services, outreach services, substance abuse treatment services, transportation, and utility deposits. For rapid re-housing, supportive services cannot continue more than 6-months following the end of rental assistance.

OTHER REQUIREMENTS FOR ALL ELIGIBLE ACTIVITIES:

All projects must:

- Document cash or in-kind match of at least 25% of grant funding for all activities other than leasing. No match is required for leasing.
- Record client-level demographic, service transaction, and outcome data in the region's Homeless Management Information System (HMIS), or the separate Comparable Database used by victim service providers, administered by the Portland Housing Bureau.
- Enter into annual direct grant agreements with HUD, subject to onsite monitoring by HUD.
- Submit annual performance reports to the local Continuum of Care and to HUD.
- Comply with a range of other HUD regulations including detailed documentation of client and assisted unit eligibility standards.

For all above, see the CoC Interim Rule and HUD's 2022 CoC NOFO for more applicable regulations.

APPENDIX D: PRE-APPLICATION FOR 2022 HUD CONTINUUM OF CARE NEW PROJECTS

Due Tuesday, August 23, 2022, at 11:59 PM Pacific Time by email to alyssa.plesser@multco.us. *Electronic proposals only. Submit either in Word or PDF format*. Please limit your response to seven (7) pages or less, not including budget attachment.

I. Project name:

II. Applicant(s) and/or Sponsor:

III. Contact Person:
Phone:

Email:

IV. Because the Collaborative Application Committee may select one or more applicants, proposed projects may need to be scalable in scope and budget. Please indicate the project's:

a. Preferred amount of CoC funds requested: $
b. Minimum amount of CoC funds acceptable: $
c. Maximum amount of CoC funds acceptable (if different from preferred amount): $

V. Select proposed eligible activities* (choose all that apply):
**Applicants will receive higher priority if they propose to use funds for rental assistance, leasing or operations, rather than new construction, acquisition or rehab.*

- ☐ Acquisition, Rehabilitation or New Construction
- ☐ Leasing (project-based or scattered-site)
- ☐ Long-term Rental Assistance (tenant-, project- or sponsor-based)
- ☐ Short- and/or Medium-term Rental Assistance (tenant-based, allowable only for Rapid Re-Housing Projects)
- ☐ Supportive services
- ☐ Operations of new permanent housing facility or units

VI. Select project type (choose only one per proposal):

- ☐ Joint Transitional Housing and Rapid Re-Housing
- ☐ Permanent Supportive Housing
- ☐ Rapid Re-Housing

VII. If proposing a Permanent Supportive Housing project, select if it will be Dedicated or DedicatedPLUS (See Appendix B):

- ☐ Dedicated
- ☐ DedicatedPLUS

VIII. If proposing a Permanent Supportive Housing project, would the project be willing to partner with new affordable housing units developed through the Portland Housing Bond and other initiatives? There may be an opportunity for PSH projects to become site-based at an affordable housing development through a partnership like this.

- ☐ Yes
- ☐ No

Comments (optional):

IX. Select if you are applying for a new project or an expansion project:

- ☐ New project
- ☐ Expansion project – expansion of a CoC Program-funded renewal project
- ☐ Expansion project – expansion of a non-CoC Program funded project

X. What grant term are you requesting for the project (i.e., 1-year, 2-year, 3-year, etc.)? Applicants requesting a 1-year grant term will receive higher priority. Please note: the 2022 CoC NOFO allows new projects to request 1 year of funding with a longer initial grant term not to exceed 18 months to allow for additional start-up time.

XI. If your organization is reallocating some or all of one or more renewal projects through the 2022 CoC NOFO application process, please provide the project name(s) and reallocated amount(s).

XII. Provide a brief overview of your project in one or two paragraphs, including the number of households you propose to serve. If the project is scalable, please describe how the project will differ if funded at minimum, preferred, or maximum CoC funding.

Project Description

Provide a concise description of the project, including:

- the permanent housing (and transitional housing if proposed as a Joint Transitional and Rapid Re-Housing Project)
- where participants will reside (i.e., location, type, scale, and accessibility to community amenities including public transportation),
- how it is an effective approach to providing permanent housing to the proposed population.

Describe the type and scale of the supportive services that participants will receive.

- How will services be delivered?
- What other services will the project leverage beyond the available permanent housing bonus funds? Focus particularly on those services that will assist participants in: a) obtaining and maintaining permanent housing, b) accessing mainstream resources, c) increasing income through benefits and/or employment and, d) maximizing household ability to live independently.

A. Need and Population Focus

A1. What is the housing gap or need you are meeting with this project?
A1i. Is this a gap or need that is **not** currently fully met by other community resources? ❑ Yes ❑ No

A2. How will your project help to address this housing gap or need?

A3. What population(s) will the project serve?[1]
Select all that apply

- ❑ Homeless Youth,
- ❑ Domestic Violence survivors,
- ❑ Homeless Families with Children,
- ❑ Older Adults/Seniors
- ❑ Chronic Homeless,
- ❑ Homeless Veterans
- ❑ Transgender/Gender Nonconforming
- ❑ Limited English Proficiency
- ❑ Adults with disabled dependents, and/or
- ❑ Persons of different races and ethnicities, particularly those over-represented in the local population.
- ❑ Other

A4. What are the needs for housing and supportive services of the above group(s) selected that you have identified to be served by this project?

A5. Does the project specifically address the needs of a community of color or LGBTQIA2S+ people of color who are overrepresented in the homeless population?

- ❑ Yes
- ❑ No

A5i. If yes, how so?

B1. Does your organization have a stated commitment to serving racially equitable outcomes? (If your organization is inherently culturally-specific, select Yes.)

[1] HUD System Performance Measure 1

- ❑ Yes
- ❑ No

B2. Do / will you have strategies for equity-focused outcomes?

- ❑ Yes, currently have
- ❑ Yes, will have
- ❑ No, do not and will not have

B3. Do / will you collect data to ensure you are meeting your equity-focused outcome goals?

- ❑ Yes, currently collect
- ❑ Yes, will collect
- ❑ No, do not and will not collect

B4. Do / will you have FTE dedicated to racial equity / equity focused on client outcomes?

- ❑ Yes, currently have
- ❑ Yes, will have
- ❑ No, do not and will not have

B5. Please describe your organization's strategy (current and/or future) and capacity for achieving racially equitable outcomes. (If your organization is inherently culturally-specific, please describe your strategies for equity more broadly.)

B6. Describe any barriers to participation in your program faced by persons of color, particularly those represented in the homeless population. (If your organization is inherently culturally-specific, please describe your strategies for barriers to participation for your target population.)

B7. What steps has the project taken (or will it take) to overcome these barriers? (If you are a culturally-specific organization, please describe your strategies for overcoming barriers to your target population(s) participating in your program).

B. Project Approach and Leverage

C. Please describe how the project either aligns housing with other systems (e.g., health, mental health, addiction and recovery, criminal justice or other) and/or expands the community's capacity to provide integrated services and support to vulnerable populations. Include as much of the following as possible into your response: (1) which systems the program aligns housing with;
C2. (2) how the program will successfully achieve that alignment;
C3. (3) how the program will provide integrated services;
C4. (4) how this integration will support the populations the program serves.
D1. *In alignment with Housing First Principles*, will applicants be allowed to enter the program without income?

- ❑ Yes
- ❑ No

D2. *In alignment with Housing First Principles*, will applicants be allowed to enter the program even if they aren't "clean and sober" or "treatment compliant"?

- ❑ Yes
- ❑ No

D3. *In alignment with Housing First Principles*, will applicants be allowed to enter the program even if they have criminal justice system involvement?

- ❑ Yes
- ❑ No

D4. *In alignment with Housing First Principles*, will service and treatment plans be voluntary, such that tenants cannot be evicted for not following through?

- ❑ Yes
- ❑ No

D5. Please describe potential barriers to implementing Housing First with the projects target population(s) and strategies for how the project will overcome those barriers.

For more information on the core elements of Housing First, please refer to this USICH brief: https://www.usich.gov/resources/uploads/asset_library/Housing_First_Checklist_FINAL.pdf

E1. How will the project promote long-term housing placement and stability?

E2. How will the project individually assist each client to obtain the benefits of mainstream health, social, and employment programs for which they are eligible to apply?

E3. How will the project help to increase household income through benefits and/or employment?

F1. How many households will the project permanently house with the proposed funding?

[please provide a number]:

F2. What is the cost-per-household based on the above number and the requesting funding?

[please provide the monetary cost per person: $/person]:

F3. Describe how this project is considering cost-effectiveness in its design and/or why the proposed cost is necessary.

G1. What barriers to housing access/stability are faced by population project proposes to serve and how will the project address those barriers?

G2. How will this project engage and involve the community being serviced by the project? How will the project be responsive to the unique needs of the proposed population?

H1. Will the project provide culturally-responsive and/or culturally-specific services?

- ❑ Yes
- ❑ No

H2. If so, what methods will be used to ensure that services are responsive and/or specific?

H3. How will you work to ensure that your project is inclusive to LGBTQIA2s+ individuals?

I1. Does the applicant organization(s) participate in the CoC generally, or its subcommittees or workgroups? ❑ Yes ❑ No If not, how does the organization(s) involved in implementing the project participate in other community-level efforts or planning processes?
I2. Describe any broader community-level efforts or planning processes to which this project is aligned.
J. Briefly describe sources of match/leverage. What other resources does this project leverage?

C. Project Readiness and Budget

L. Describe the organization(s) involved, with a brief description of what each will do, past performance that demonstrates capacity and qualifications to serve the proposed population and/or administer the project. If you are notified by HUD of a grant award in late winter or early spring of 2023, when would the project be ready to proceed? If a construction project, when will you have site control and when is construction scheduled to begin and end?

Attach your proposed annual budget for the program, using the project budget spreadsheet and your preferred budget. If your minimum and maximum acceptable budgets differ significantly from the preferred budget (or if you would deploy funds significantly differently under the different funding scenarios), you may submit multiple budget forms representing the different scenarios.

Informational only: If applicable, please describe any local funding or other types of support needed to help make this project successful if awarded by HUD. Particularly for organizations that may not have managed a HUD grant before, please describe potential start-up needs related to developing the infrastructure and capacity necessary to support a HUD grant. While the Joint Office of Homeless Services cannot guarantee additional local funding, it is helpful for us to understand what might be needed. This information will not be used in the selection process, but may inform subsequent discussions and planning.

Enter requested budget(s) using the 2022 CoC Bonus Project Budget Excel workbook on the "2022 CoC Bonus Project Budget" Tab. This was included with this solicitation and can be found online at https://www.multco.us/johs/continuum-care-funding-opportuntity. **Additionally, if requesting a Rental Assistance budget, complete the "Rent Assistance Worksheet" Tab, which uses 2022 Fair Market Rents (it will be updated to 2023 at grant agreement – HUD makes these adjustments automatically). HUD requires new project proposals to use this method of calculating the rental assistance budget.**