

Before Starting the Special CoC Application

You must submit both of the following parts in order for us to consider your Special NOFO Consolidated Application complete:

1. the CoC Application, and
2. the CoC Priority Listing.

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The Special Notice of Funding Opportunity (Special NOFO) for specific application and program requirements.
2. The Special NOFO Continuum of Care (CoC) Application Detailed Instructions for Collaborative Applicants which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

CoC Approval is Required before You Submit Your CoC's Special NOFO CoC Consolidated Application

- 24 CFR 578.9 requires you to compile and submit the Special NOFO CoC Consolidated Application on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You must upload the [Specific Attachment Name] attachment to the 4A. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

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1A-1. CoC Name and Number: OR-501 - Portland, Gresham/Multnomah County CoC

1A-2. Collaborative Applicant Name: County of Multnomah

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Joint Office of Homeless Services

1A-5.	New Projects	
	Complete the chart below by indicating which funding opportunity(ies) your CoC applying for projects under. A CoC may apply for funding under both set asides; however, projects funded through the rural set aside may only be used in rural areas, as defined in the Special NOFO.	
1.	Unsheltered Homelessness Set Aside	Yes
2.	Rural Homelessness Set Aside	No

1B. Project Capacity, Review, and Ranking–Local Competition

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

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1B-1.	Web Posting of Your CoC Local Competition Deadline–Advance Public Notice. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Local Competition Deadline attachment to the 4A. Attachments Screen.	
	Enter the date your CoC published the deadline for project application submission for your CoC's local competition.	08/25/2022

1B-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. (All Applicants)	
	Special NOFO Section VII.B.1.a.	
	You must upload the Local Competition Scoring Tool attachment to the 4A. Attachments Screen.	
	Select yes or no in the chart below to indicate how your CoC ranked and selected new project applications during your CoC's local competition:	
1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes

1B-3.	Projects Rejected/Reduced–Notification Outside of e-snaps. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4A. Attachments Screen.	
1.	Did your CoC reject or reduce any project application(s)?	Yes
2.	Did your CoC inform the applicants why their projects were rejected or reduced?	Yes
3.	If you selected yes, for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.	10/04/2022

1B-3a.	Projects Accepted–Notification Outside of e-snaps. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Notification of Projects Accepted attachment to the 4A. Attachments Screen.	
	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.	10/04/2022
1B-4.	Web Posting of the CoC-Approved Special NOFO CoC Consolidated Application. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Web Posting–Special NOFO CoC Consolidated Application attachment to the 4A. Attachments Screen.	
	Enter the date your CoC posted its Special NOFO CoC Consolidated Application on the CoC's website or affiliate's website—which included: 1. the CoC Application, and 2. Priority Listings.	10/17/2022

2A. System Performance

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

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2A-1.	Reduction in the Number of First Time Homeless—Risk Factors.	
	Special NOFO Section VII.B.2.b.	
	Describe in the field below:	
1.	how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;	
2.	how your CoC addresses individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.	

(limit 2,500 characters)

1. THE COC IDENTIFIES RISK FACTORS FOR FIRST TIME HOMELESSNESS BY COLLABORATING WITH PREVENTION & MAINSTREAM PROVIDERS THROUGH MULTIPLE WORKGROUPS, AND BY ANALYZING DATA FROM COORDINATED ENTRY (CE) & "FRONT DOOR" ENTITIES (211, SHELTERS, DAY CENTERS). The CoC has increased investment by \$ 1 million in the Corporation for Supportive Housing's FUSE initiative to support identification of frequent users of services and those who are first time homeless. FUSE allows for cross-collaboration with health care and criminal justice institutions to identify individuals coming out of their institutions who are at risk of becoming homeless. Notably, the number of first time homeless, when including people in PH, decreased by more than 100 people between FY20 and FY 21, a more than 2% reduction.
2. THE COC EMPLOYS MULTIPLE STRATEGIES TO ENSURE THE NEEDS OF PEOPLE AT RISK OF BECOMING HOMELESS ARE ADDRESSED. The CoC funds the Eviction Mitigation program through the Oregon Law Center. The program connects households with an eviction notice for nonpayment of rent with financial and legal assistance to prevent immediate eviction. The CoC also expanded capacity for other local prevention programs. In FY22, 27,980 were newly enrolled in prevention programs (an increase from FY21 of almost 20% or 4,150 people). 79% of those enrolled in prevention programs were BIPOC. 97% of those who received a prevention subsidy were still in housing 12 months after receiving the prevention subsidy. The Short-Term Rent Assistance (STRA) program engages a network of 43 organizations to support individuals and families at risk of homelessness. It employs a Housing First philosophy and strategies to help people avoid homelessness, or if homeless at entry the ability to rapidly re-house clients in permanent housing, avoiding shelter or transitional housing when possible. STRA provides short- and medium-term rent assistance, generally intended for durations of 1 to 24 months. The CoC's diversion programs work closely with hospitals, jails & other institutions to prevent homelessness at discharge, & provide specialized services for individuals fleeing domestic violence. The Portland Housing Bureau offers outreach, education, legal services & advocacy for low-income renters to support eviction prevention.
3. The Joint Office of Homeless Services oversees these strategies in partnership with City of Portland & Multnomah County depts & bureaus.

2A-2.	Length of Time Homeless--Strategy to Reduce. (All Applicants)	
	Special NOFO Section VII.B.2.c.	
	Describe in the field below:	
	1. your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
	2. how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,500 characters)

1. THE COC REDUCES LENGTH OF TIME (LOT) HOMELESS THROUGH THREE BROAD STRATEGIES: INCREASING HOUSING CAPACITY, INCREASING OUTREACH AND SERVICE CAPACITY, AND MAKING "LENGTH OF TIME HOMELESS" A PRIORITY FACTOR IN HOUSING PLACEMENT. To INCREASE HOUSING CAPACITY, the CoC coordinates investment of local, state & federal resources in short & long-term rent assistance. It has invested significantly in permanent supportive housing, adding 450 beds in FY22. With more housing resources available, people spend less time homeless. The CoC also invests in OUTREACH AND SERVICE CAPACITY to reduce LOT. To that end, it collaborates with health, mental health & other mainstream systems to identify people experiencing or at risk of homelessness. Multiple mobile teams of housing placement specialists identify & engage people experiencing homelessness in CE assessments, street-to-home housing placement, shelter diversion & rapid rehousing activities, each using a Housing First approach. Through CE, providers engage in case conferencing and collaboration with outreach, shelter, day center & mainstream service staff to expedite housing placement through document preparation, unit identification & flexible move-in assistance. CE staff work closely with outreach teams & housing providers to ensure that participants are matched to housing resources that meet their needs & successfully exit from homelessness into stable placements. The CoC also reduces LOT by MAKING "LENGTH OF TIME HOMELESS" A PRIORITY FACTOR in Coordinated Entry (CE) & homeless preferences to affordable & supportive housing units throughout the CoC's geography. This helps ensure that when housing becomes available, those who have been homeless for longer periods of time are likelier to have access.

2. THE COC IDENTIFIES HOUSEHOLDS WITH THE LONGEST LOT HOMELESS THROUGH EXTENSIVE STREET OUTREACH & CE ASSESSMENTS conducted through our local 211 information line, in person at most service providers (including partnering hospitals, mental health & developmental disability service providers), & mobile teams of CE assessors. Assessments & by-name lists are managed within HMIS. CE includes LOT homeless as a prioritization factor, the CoC adopted HUD Notice CPD-16-11 for PSH prioritization, & VASH prioritizes based on LOT homeless.

3. The Joint Office of Homeless Services (CoC Lead) oversees the CoC's strategy to reduce LOT homeless.

2A-3.	Successful Permanent Housing Placement or Retention. (All Applicants)	
	Special NOFO Section VII.B.2.d.	
	Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:	
1.	emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and	
2.	permanent housing projects retain their permanent housing or exit to permanent housing destinations.	

(limit 2,500 characters)

1. Rents and housing sale prices in the Portland region have increased by over 200% since 2000 – some of the steepest cost increases in the country. This has made it particularly challenging for people in shelters, transitional or rapid rehousing to move to permanent housing, leading to a 7% decrease in successful exits. TO INCREASE PH EXITS, THE COC WILL INVEST IN A RANGE OF STRATEGIES TO IMPROVE PH PLACEMENT, including coordinated investment of local, state and federal resources in short and long-term rent assistance; homeless preferences to affordable housing units; mobile teams of placement specialists who provide Coordinated Entry (CE) assessment, diversion and RRH; flexible local funds to assist with document preparation and move-in assistance; a system-level landlord recruitment team; and targeted employment and benefit services to increase household income. The CoC has been particularly successful in increasing the number of Permanent Supportive Housing (PSH) beds thanks to a new regional tax. We added 450 new PSH beds in FY22 and expect to add 994 PSH beds in FY23. We will continue to invest this regional tax revenue to grow this inventory.

2. Between FY20 and FY21, the CoC increased its already high rate of retention/exit to permanent housing destinations for those in PH projects other than RRH from 96 percent to 97 percent. IT ACHIEVED THIS SUCCESS THROUGH A RANGE OF STRATEGIES WHICH IT WILL MAINTAIN, INCLUDING: integrated multi-agency, cross-disciplinary mobile retention teams; integration of domestic violence advocates, peer support specialists, physical and behavioral health providers and other mainstream providers to support housing retention; case conferencing to match households with interventions that best meet their needs; flexible local retention funds to stabilize households who face temporary crises; and improved alignment with physical and behavioral health providers for coordinated outpatient care. A CoC agency created a set of retention best practices and training modules, which are available to CoC providers.

2A-4.	Returns to Homelessness–CoC's Strategy to Reduce Rate. (All Applicants)	
	Special NOFO Section VII.B.2.e.	
	Describe in the field below:	
	1. how your CoC identifies individuals and families who return to homelessness;	
	2. your CoC's strategy to reduce the rate of additional returns to homelessness; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.	

(limit 2,500 characters)

1. THE COC IDENTIFIES PEOPLE WHO RETURN TO HOMELESSNESS THROUGH DISAGGREGATED ANALYSES OF 6 & 12-MONTH, POST-PROGRAM EXIT, PERMANENT HOUSING RETENTION DATA. Trends in negative retention outcomes are assessed across sub-populations, demographic groups & housing interventions to better understand where additional retention-focused services may be needed. The CE system also tracks retention & returns to homelessness through case conferencing to identify client-centered intervention opportunities & develop a richer qualitative understanding of contributing factors. Starting in FY22, the CoC introduced a local performance measure to track people who exited homelessness programs to housing and then returned to homeless services. This counts people who exited from emergency shelter, street outreach, transitional housing, permanent housing or a CE housing waitlist to a permanent housing destination within a given fiscal year and then returned to homeless services (i.e. to an ES, SO, TH or PH Project) or CE within up to two years. For example, FY 22 Q4 shows people who exited a program to housing in FY20 and shows their returns to homeless services within 24 months.

2. The percentage of returns after exit to a permanent housing destination over a 6-to-12-month reporting period remained steady between FY20 and FY21 at 6%. THE COC MAINTAINS A LOW RATE OF RETURNS TO HOMELESSNESS THROUGH A RANGE OF RETENTION STRATEGIES, INCLUDING: targeted employment & benefit access services to increase household income; multi-agency, cross-disciplinary mobile housing retention teams; integration of domestic violence (DV) advocates, peer support specialists, physical & behavioral health providers, & other mainstream providers to support housing retention; case conferencing to match households with &/or transition them to interventions that best meet their needs; flexible local housing retention funds to stabilize households who face temporary crises; & alignment with physical & behavioral health providers for coordinated outpatient care. CoC system leadership teams for four homeless sub-populations (survivors of DV, unaccompanied youth, families with children & adults without children) regularly review data, address challenges & identify strategies to reduce the rate of returns to homelessness.

3. The Joint Office of Homeless Services (CoC Lead) oversees the CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

2A-5.	Increasing Employment Cash Income–Strategy. (All Applicants)	
	Special NOFO Section VII.B.2.f.	
	Describe in the field below:	
	1. the strategy your CoC has implemented to increase employment cash sources;	
	2. how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and	
	3. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.	

(limit 2,500 characters)

1. THE COC USES A ROBUST SET OF STRATEGIES TO INCREASE EMPLOYMENT & EMPLOYMENT INCOME: Supported Employment program provides intensive job development and on-the-job coaching for people with significant barriers to employment such as extended periods of homelessness; Clean Start program that trains and employs homeless & formerly homeless people to do trash pick-up in places impacted by camping; youth system partnerships with WIOA & SNAP-funded employment & training programs; social enterprise businesses that provide job training for homeless youth; & the DV system's Family Strengths program that leverages OVW funds to support job placement & career advancement (childcare so participants can go to job interviews, financial assistance for licensing exams for employment).

Employment services are integrated into homeless & housing services across the CoC to increase employment income & access. All CoC providers offer employment-specific programming in-house and/or partner with employment programs. The CoC Board oversees implementation of the CoC's action plan to increase alignment of employment & housing services, & tracks CoC participant income & develops pathways to career track employment with living wages. In April 2022, the CoC board was restructured and is currently working on reestablishing a subcommittee focused on enhancing economic opportunities for people currently and with recent experience of unsheltered homelessness.

2. THE COC BOARD INCLUDES THE WORKFORCE DEVELOPMENT BOARD (WDB) AND REPRESENTATIVES OF THE PRIVATE BUSINESS COMMUNITY. The CoC's Joint Office of Homeless Services (JOHS) invests in the WDB's Employment Opportunity Program, which integrates employment & housing assistance for homeless participants through partnerships with homeless service providers. EOP Career Coaches are stationed in WorkSource Oregon offices, Oregon's mainstream (un)employment offices, throughout the CoC's geographic area, for better connection and smoother referrals for EOP participants to mainstream employment services including registration in Oregon's largest job database, career plan development, and access to mainstream workshops on resumes, interviewing, soft skills, and networking.

3. The JOHS oversees these strategies in partnership with the WDB and the CoC Board.

2A-5a.	Increasing Non-employment Cash Income—Strategy. (All Applicants)	
	Special NOFO Section VII.B.2.f.	
	Describe in the field below:	
	1. the strategy your CoC has implemented to increase non-employment cash income;	
	2. your CoC's strategy to increase access to non-employment cash sources; and	
	3. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	
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(limit 2,500 characters)

1. The share of adults who exited with increased non-employment cash income increased from 17% to 18% between FY20 and FY21. ALL COC PROVIDERS PROVIDE DIRECT SUPPORT TO PARTICIPANTS TO ENROLL IN AND INCREASE NON-EMPLOYMENT CASH INCOME, AND/OR REFER THEM TO PROGRAMS THAT SPECIALIZE IN BENEFIT ACQUISITION. The CoC works closely with agencies that provide cash benefits (e.g. VA, DHS) and programs that specialize in helping people navigate the application and appeals process. For example, Veteran Services Officers trained to represent Vets in their claims for benefits participate in VBNL Vet By-Name List case conferencing to ensure benefit connection, and the CoC partners with DHS to provide on-site TANF benefit acquisition services to homeless families with children at shelter and housing programs. The CoC tracks projects' CoC project rates of participant connection to benefits and includes this as a scoring rating & ranking factor
2. THE COC LEAD AGENCY FUNDS THE COC'S BENEFITS & ENTITLEMENTS SPECIALIST TEAM (BEST) THAT PROVIDES INDIVIDUALIZED SUPPORT TO PEOPLE WITH DISABILITIES EXPERIENCING HOMELESSNESS TO EXPEDITE & APPEAL APPLICATIONS FOR SSA ENTITLEMENTS (E.G. SSI, SSDI). BEST partners with 170+ orgs across systems (homeless/housing, health, corrections, education, etc.) to increase access to non-employment cash income for vulnerable community members across the CoC. In FY22, BEST filed benefit claims for 223 people & 148 were awarded (a 73% success rate). The team's average length of time for determination was improved from 111 days in FY 21 to 93 days in FY 22. CoC providers discuss access to non-employment cash sources at Coordinated Entry case conferencing meetings & problem solve barriers that participants face to accessing these benefits
3. The CoC's Joint Office of Homeless Services oversees strategies to increase non-employment cash income

2B. Coordination and Engagement–Inclusive Structure and Participation

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2B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry. (All Applicants)	
	Special NOFO Sections VII.B.3.a.(1)	

In the chart below for the period from May 1, 2021 to April 30, 2022:

1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing of CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	CoC-Funded Victim Service Providers	Yes	Yes	Yes
5.	CoC-Funded Youth Homeless Organizations	Yes	Yes	Yes
6.	Disability Advocates	Yes	Yes	Yes
7.	Disability Service Organizations	Yes	Yes	Yes
8.	Domestic Violence Advocates	Yes	Yes	Yes
9.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
10.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
11.	Hospital(s)	Yes	Yes	Yes
12.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No	No	No
13.	Law Enforcement	Yes	No	No
14.	Lesbian, Gay, Bisexual, Transgender, Queer (LGBTQ+) Advocates	Yes	Yes	Yes
15.	LGBTQ+ Service Organizations	Yes	Yes	Yes
16.	Local Government Staff/Officials	Yes	Yes	Yes
17.	Local Jail(s)	Yes	No	Yes
18.	Mental Health Service Organizations	Yes	Yes	Yes
19.	Mental Illness Advocates	Yes	Yes	Yes

20.	Non-CoC Funded Youth Homeless Organizations	Yes	Yes	Yes
21.	Non-CoC-Funded Victim Service Providers	Yes	Yes	Yes
22.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
23.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
24.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
25.	Other homeless subpopulation advocates	Yes	Yes	Yes
26.	Public Housing Authorities	Yes	Yes	Yes
27.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
28.	Street Outreach Team(s)	Yes	Yes	Yes
29.	Substance Abuse Advocates	Yes	Yes	Yes
30.	Substance Abuse Service Organizations	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Service Providers	Yes	Yes	Yes
	Other:(limit 50 characters)			
33.	universities and culturally specific organizations	Yes	Yes	Yes
34.	business and neighborhood assoc. and coordinated care orgs	Yes	Yes	Yes

2B-2.	Open Invitation for New Members. (All Applicants)	
	Special NOFO Section VII.B.3.a.(2), V.B.3.g.	

	Describe in the field below how your CoC:
1.	communicated the invitation process annually to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and
4.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, other People of Color, persons with disabilities).

(limit 2,500 characters)

1. OUR COC SOLICITS NEW GENERAL MEMBERS ON A CONTINUOUS BASIS THROUGH PROCESSES THAT ARE WIDELY ANNOUNCED.

Invitations to join & participate the CoC are communicated numerous times throughout the year through many channels, including the CoC's website, email to our contact list of over 2200 people, social media & partner organizations. CoC staff regularly speak at events throughout the CoC to provide information about the work of the CoC & how to get involved. All organizations & individuals attending CoC meetings, registrants on the CoC listserv, & others asking to become members are deemed general members of the CoC. People & organizations can join anytime by providing contact information online, by email, phone, in writing or in-person. 462 new members joined in the last year.

2. THE COC ENSURES EFFECTIVE COMMUNICATION WITH THOSE WITH DISABILITIES by using accessible electronic formats (PDF, etc) for its agendas & meeting minutes, holding meetings in ADA accessible locations, offering various methods for participation (virtual meetings, electronic surveys) & providing audio assistance devices & transcription. Communication methods include large print, sign-language interpreters, Braille & other formats.

3. THE COC HAS MADE SUBSTANTIAL EFFORTS TO OUTREACH & RECRUIT PEOPLE WITH LIVED EXPERIENCE TO JOIN THE COC. We conduct intentional & specific outreach to individuals with lived experience to join the CoC & serve on the CoC Board through social media, the JOHS newsletter, & partnering with CoC providers. Since 2015, people with lived experience have been active in the CoC Board as members & on working groups. The new CoC board formed in 2022 has a higher percentage of people with lived experience than ever before (35% of members).

4. THE COC ACTIVELY RECRUITS ORGANIZATIONS SERVING CULTURALLY SPECIFIC COMMUNITIES EXPERIENCING HOMELESSNESS TO JOIN THE COC & ITS BOARD. The CoC assesses gaps in essential stakeholders on the CoC Board semi-annually. This assessment guides the CoC's recruitment efforts, which occurs through the CoC listserv, outreach to culturally specific orgs, personal outreach to their directors & requests for personal recommendations from providers that serve representation areas identified as having a gap. The CoC also funds culturally specific organizations to have the capacity to actively participate in the CoC & its governance. The Board application material requires applicants to demonstrate their commitment to racial equity.

2B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness. (All Applicants)	
	Special NOFO Section VII.B.3.a.(3)	

Describe in the field below how your CoC:

1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

1. THE COC SOLICITS AND CONSIDERS OPINIONS FROM A WIDE RANGE OF STAKEHOLDERS via its well-advertised public meetings, community outreach, and open and extensive workgroup structure. The CoC Board dedicates time at every meeting for public comment to discuss and uplift concerns. System leads attend neighborhood association meetings to solicit and hear opinion on preventing homelessness. The CoC also maintains an extensive group of committees and workgroups with open invitations for membership. Meetings of these groups regularly include opportunities for participants to give feedback on CoC or provider operations, policies, processes, etc. CoC workgroups are critical public forums for gathering information on unmet need; best practices; opportunities for mainstream resource & service alignment; system-level budget recommendations; and system-level data collection & evaluation. Information gathered through workgroups is compiled to inform policy/program recommendations & guide local/federal resource allocation decisions.

2. THE COC COMMUNICATES INFORMATION DURING ITS PUBLIC MEETINGS BY INCLUDING STRUCTURED UPDATES AS PART OF ITS REGULAR AGENDAS AND GIVING ALL ATTENDEES AN OPPORTUNITY TO SHARE NEWS ITEMS with the community that are relevant to a particular region, subpopulation, initiative, etc. Meeting notices, materials & reports (e.g. PIT report, quarterly outcome reports) are posted online & sent to the CoC's email list with over 2200 contacts. The CoC also distributes a newsletter to this same email list. Attendees at Board and Committee meetings can and do ask about or give feedback on the information the CoC posts on its website and via its listserv.

3. THE COC RELIES ON INFORMATION GATHERED AT PUBLIC MEETINGS TO IMPROVE OPERATIONS & IDENTIFY NEW APPROACHES. For example, our analysis of CE data showed that, in the single adult population, people of color were 54% less likely to receive a high score on the VI-SPDAT, and therefore be prioritized for housing. We suspected bias built into the VI-SPDAT assessment tool. Community members reinforced our concerns in comments made at public meetings. They cited the tool's inability to incorporate vulnerability based on systemic oppression in people's assessment score. We concluded that the VI-SPDAT is incompatible with the community's commitment to racial equity and have launched an effort to develop a new prioritization framework that defines vulnerability through a racial justice framework.

2B-4.	Public Notification for Proposals from Organizations Not Previously Funded. (All Applicants)	
	Special NOFO Section VII.B.3.a.(4)	

Describe in the field below how your CoC notified the public:

1.	that your CoC's local competition was open and accepting project applications;
2.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
3.	about how project applicants must submit their project applications;
4.	about how your CoC would determine which project applications it would submit to HUD for funding; and
5.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

(limit 2,500 characters)

1. The COC ANNOUNCED THE LOCAL COMPETITION WAS OPEN AND ACCEPTING PROJECT APPLICATIONS IN MULTIPLE WAYS including posting the local solicitation to the CoC website, sending an email to the CoC listserv (2200 recipients), social media posting, & circulating the announcement in the CoC newsletter.
2. THE COC ACTIVELY SOLICITS PROPOSALS FROM AGENCIES THAT HAVE NOT PREVIOUSLY RECEIVED COC PROGRAM FUNDS. The Joint Office of Homeless Services (JOHS), as the CoC Lead, widely solicited new projects by posting the notice to its website & to its listserv, which reaches over 2200 recipients. JOHS also posted a notice to a listserv for agencies that have prequalified to contract for the provision of services (267 subscribers). Four agencies that have not received CoC funding applied.
3. JOHS PROVIDED EXTENSIVE AND WIDELY ACCESSIBLE INFORMATION TO THE PUBLIC ABOUT THE PROCESS TO SUBMIT APPLICATIONS. The JOHS website featured a wide range of materials, including a NOFO Summary, Solicitation to Apply, a Technical Assistance Handbook, & the NOFO Timeline. JOHS also hosted a virtual informational meeting to familiarize prospective applicants with the application process, a recording of which was also posted to the JOHS website. JOHS also offered on-demand technical assistance throughout the application process to help applicants understand NOFO requirements. After the Special NOFO announcement, JOHS met with three prospective applicants that had not previously received funding to offer guidance on the application process and what makes a strong application.
4. JOHS MADE INFORMATION ABOUT HOW THE COC WOULD SELECT PROJECTS FOR SUBMISSION TO HUD WIDELY AVAILABLE. Details about the CoC's determination process are included in the NOFO Technical Assistance Handbook on the JOHS website. The website also includes an overview of the Rating & Ranking Process and Criteria as well as detailed scoring rubrics for new projects. JOHS also reviewed the selection process during a virtual information session, a recording of which was posted to JOHS' website. JOHS offered on-demand technical assistance to anyone with questions about how the CoC determines which projects are submitted to HUD.
5. THE COC ENSURED EFFECTIVE COMMUNICATION WITH THOSE WITH DISABILITIES by using accessible electronic formats (materials available in PDF), & holding an information session & providing technical assistance support in ADA accessible virtual formats. Live captioning was available for all virtual meetings.

2C. Coordination / Engagement—with Federal, State, Local, Private, and Other Organizations

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

2C-1.	Coordination with Federal, State, Local, Private, and Other Organizations. (All Applicants) Special NOFO Section VII.B.3.b.	
	In the chart below:	
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with Planning or Operations of Projects
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	
18.	Local businesses, neighborhood orgs, legal & employment services, volunteer & mutual aid.	Yes

2C-2.	CoC Consultation with ESG Program Recipients. (All Applicants)	
	Special NOFO Section VII.B.3.b.	

	Describe in the field below how your CoC:
1.	consulted with ESG Program recipients in planning and allocating ESG funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,500 characters)

Local recipients of ESG and ESG-CV funds are Portland, Multnomah County, and Gresham. These jurisdictions draft the region's Consolidated Plan. Each is represented on the CoC Board. They subgrant their ESG funds to the Joint Office of Homeless Services (JOHS), the CoC Lead. JOHS contracts & administers ESG-funded service delivery through regional nonprofit partners.

1.The CoC closely collaborates with ESG recipients to determine how to spend ESG funds. ESG recipients use data from the CoC to develop place-based, population-specific needs assessments. ESG funding priorities & annual action plans guide CoC allocation decisions. ESG management and subrecipients serve on the CoC Board.The CoC organizes needs assessments & Action Plan hearings through subcommittees; aligns CoC & ConPlan goals; & facilitates strategic planning, outreach & system coordination among ESG- & CoC-funded activities, allowing the CoC to work directly with ESG recipients to make strategic funding decisions. Reflecting local priorities, the CoC directs ESG funds to expand capacity of the regional Short-Term Rent Assistance program and to operate emergency shelter closely aligned with locally- and CoC-funded housing resources. The CoC also incorporated planning for ESG-CV into its budget & program development processes & sought feedback on program priorities & development in partnership with recipients. There is close collaboration between the ESG manager, Portland Housing Bureau, as a founding jurisdiction for the CoC.

2.The CoC monitors, evaluates & reports ESG project-level outcomes to ESG recipients and subrecipients and compiles & submits data for the ESG CAPER. We evaluate ESG-funded activities in relation to project-level performance across a range of other fund sources & against broader system performance goals. Our Data & Evaluation Subcommittee evaluates outcomes to provide direction for performance improvements for all ESG-recipients and subrecipients.

3.The CoC provides system-wide PIT (w/ detailed geographic & demographic breakdowns), HIC, & HMIS reports for each of the ConPlans.

4.The CoC provided input from the CoC to the ConPlan jurisdictions to ensure local homelessness information is addressed in all plans. ConPlan jurisdictions are actively involved in the ongoing system & governance processes of the CoC & there is seamless information sharing among JOHS/CoC & jurisdictions to inform shared needs, goals, & priority strategies (communicated via emails & at meetings).

2C-3.	Discharge Planning Coordination. (All Applicants)
	Special NOFO Section VII.B.3.c.

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1.	Foster Care	Yes
2.	Health Care	Yes
3.	Mental Health Care	Yes
4.	Correctional Facilities	Yes

2C-4.	CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts. (All Applicants)
	Special NOFO Section VII.B.3.d.

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

2C-4a.	CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts–Formal Partnerships. (All Applicants)	
	Special NOFO Section VII.B.3.d.	

Describe in the field below:

1.	how your CoC collaborates with the entities checked in Question 2C-4; and
2.	the formal partnerships your CoC has with the entities checked in Question 2C-4.

(limit 2,500 characters)

1. THE COC AND ITS PROVIDERS MAINTAIN FORMAL PARTNERSHIPS WITH SCHOOL DISTRICTS, LOCAL COLLEGES & THE OREGON DEPARTMENT OF EDUCATION (ODE), AND THE CoC's GOVERNANCE CHARTER CALLS FOR SCHOOL SYSTEM REPRESENTATION ON THE CoC BOARD. Many of the formal partnerships are established through the CoC's Homeless Youth Continuum (HYC) and the CoC's Homeless Family System of Care (HFSoc). HYC offers unaccompanied youth on-site access to state-accredited alternative education (individualized instruction, credit recovery, GED attainment) and youth employment programs. It is under contract with the Oregon Department of Education to provide alternative education to homeless youth. HYC also has an MOU with Portland Community College to connect homeless youth with employment & education programs, and to connect homeless/at-risk college students with HYC services. HYC also has a formal partnership with Portland Public Schools' Multiple Pathways to Graduation program, and contracts with the school district to provide Title 9 staff tutors on-site to provide services.

2. HFSoc providers offer early childhood, youth, college & career services, and bring youth programming into family shelters. Planning & delivery of both the HYC & HFSoc are integrated into the Schools Uniting Neighborhoods (SUN) System, which is locally funded to increase academic success for youth. Through MOUs, McKinney-Vento (MV) liaisons work with SUN, CoC providers & schools to identify & inform homeless families about MV services. The CoC's governance charter also specifically lists the school system as a representation area that the Board should strive to fill.

2C-4b.	CoC Collaboration Related to Children and Youth—Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services. (All Applicants)	
	Special NOFO Section VII.B.3.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services

(limit 2,500 characters)

THE COC HAS FORMAL POLICIES AND PROCEDURES IN PLACE TO ENSURE THAT INDIVIDUALS AND FAMILIES WHO BECOME HOMELESS ARE INFORMED OF THEIR ELIGIBILITY FOR EDUCATION SERVICES that state a) all programs must have designated staff to inform of rights, and b) that all households with children are informed of their rights at entry and consistently, in language they can understand. All CoC projects serving unaccompanied youth and families with children have policies and practices that echo the CoC's. They all HAVE A DESIGNATED STAFF PERSON RESPONSIBLE FOR ENSURING THAT CHILDREN ARE ENROLLED in school and connected to the appropriate services within the community including early childhood education programs such as Head Start, Part C of the Individuals with Disabilities Education Act, and McKinney-Vento education services. This is included in local THRESHOLD CRITERIA for CoC project scoring. Households receive written and verbal information about the McKinney-Vento Act and associated eligibility. There is also information posted in common areas in family shelters about education rights under McKinney-Vento, along with contact information for the local McKinney-Vento liaison. As part of the intake process, CoC providers share information about eligibility for and rights related to education services and then provide support around accessing those services.

2C-5.	Mainstream Resources—CoC Training of Project Staff. (All Applicants)	
	Special NOFO Section VII.B.3.e.	

Indicate in the chart below whether your CoC trains project staff annually on the following mainstream resources available for program participants within your CoC's geographic area:

	Mainstream Resource	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI—Supplemental Security Income	Yes
3.	TANF—Temporary Assistance for Needy Families	Yes
4.	Substance Abuse Programs	Yes
5.	Employment Assistance Programs	Yes
6.	Other	Yes

2C-5a.	Mainstream Resources—CoC Collaboration with Project Staff Regarding Healthcare Organizations. (All Applicants)	
	Special NOFO Section VII.B.3.e.	

Describe in the field below how your CoC:

1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations to assist program participants with enrolling in health insurance;
3.	provides assistance to project staff with the effective use of Medicaid and other benefits; and

4. works with projects to promote SOAR certification of program staff.
--

(limit 2,500 characters)

1. THE COC MAINTAINS SYSTEMS TO ENSURE THAT PROVIDERS AND CONSUMERS HAVE ACCESS TO UP-TO-DATE INFORMATION ON MAINSTREAM BENEFITS SUCH AS FOOD STAMPS, SSI, TANF, AND SUBSTANCE ABUSE PROGRAMS. The CoC conducts annual training for providers on mainstream benefits, funds the 211 system that helps consumers navigate information and receive referrals to mainstream benefits, & funds the publication & distribution of the "Street Roots" resource guide that includes program and access information on a wide range of benefits. State & county depts that administer SNAP, TANF, & other antipoverty, aging & disability services participate on the CoC Board & workgroups, & align access to services with CoC providers. Mainstream programs participate in our CE system to ensure that participants are connected to benefits.

2. THE COC WORKS WITH OREGON HEALTH AUTHORITY, FEDERALLY QUALIFIED HEALTH CENTERS, VA MED CENTER, CAREOREGON (NONPROFIT HEALTH PLAN), HOSPITALS & COUNTY HEALTH TO INCREASE INSURANCE OUTREACH & CONNECTION. The CoC Health Connections program provides Oregon Health Plan (Medicaid) enrollment assistance and service coordination for people experiencing homelessness discharged from hospitals; & Peer Health Navigators assist people experiencing homelessness to access health insurance & engage with primary & mental healthcare. The CoC contracts with Portland Street Medicine to provide medical outreach to those living unsheltered.

3. The CoC provides assistance to project staff with the effective use of benefits by offering annual training on Oregon mainstream benefits and best practices for receiving & maintaining benefits. The coc also ensures that programs and consumers have access to highly-trained benefits specialists by funding the benefits & entitlements specialist team (best).

4. THE COC PROMOTES SOAR CERTIFICATION BY OFFERING FREE SOAR CERTIFICATION TRAINING TO PROGRAM STAFF. BEST's technical experts follow the SOAR model providing assertive, community-based benefits assistance during the application & appeal process. This includes developing relationships with people experiencing homelessness through outreach and engagement, helping them complete applications and gather necessary documentation, accompanying participants to appointments and meetings as necessary, coordinating & paying for psy & medical exams, & making referrals to legal assistance providers when necessary. BEST reports its outcomes to SOAR and is consistently in the top 10 SOAR programs nationally.

3A. New Projects With Rehabilitation/New Construction Costs

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

3A-1.	Rehabilitation/New Construction Costs—New Projects. (Rural Set Aside Only).	
	Special NOFO Section VII.A.	
If the answer to the question below is yes, you must upload the CoC Letter Supporting Capital Costs attachment to the 4A. Attachments Screen.		
Is your CoC requesting funding for any new project(s) under the Rural Set Aside for housing rehabilitation or new construction costs?		No

3B. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

3B-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)	
	Special NOFO Section VII.C.	

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?

No

3B-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)	
	Special NOFO Section VII.C.	
	You must upload the Project List for Other Federal Statutes attachment to the 4A. Attachments Screen.	
	If you answered yes to question 3B-1, describe in the field below:	
1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and	
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.	

(limit 2,500 characters)

4A. Attachments Screen For All Application Questions

		Please read the following guidance to help you successfully upload attachments and get maximum points:	
		1.	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.
		2.	You must upload an attachment for each document listed where 'Required?' is 'Yes'
		3.	We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images and reduces file size. Many systems allow you to create PDF files as a Print Option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.
		4.	Attachments must match the questions they are associated with.
		5.	Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.
		6.	If you cannot read the attachment, it is likely we cannot read it either. - We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time). - We must be able to read everything you want us to consider in any attachment.
		7.	Open attachments once uploaded to ensure they are the correct attachment for the required Document Type.
Document Type	Required?	Document Description	Date Attached
1B-1. Local Competition Announcement	Yes	Local Competition...	10/17/2022
1B-2. Local Competition Scoring Tool	Yes	Local Competition...	10/17/2022
1B-3. Notification of Projects Rejected-Reduced	Yes	Notification of P...	10/17/2022
1B-3a. Notification of Projects Accepted	Yes	Notification of P...	10/17/2022
1B-4. Special NOFO CoC Consolidated Application	Yes		
3A-1. CoC Letter Supporting Capital Costs	No		
3B-2. Project List for Other Federal Statutes	No		
P-1. Leveraging Housing Commitment	No	Leveraging Housin...	10/17/2022
P-1a. PHA Commitment	No	PHA Commitment	10/17/2022
P-3. Healthcare Leveraging Commitment	No	Healthcare Levera...	10/17/2022
P-9c. Lived Experience Support Letter	No	Lived Experience ...	10/17/2022
Plan. CoC Plan	Yes	CoC Plan	10/17/2022

Attachment Details

Document Description: Local Competition Announcement

Attachment Details

Document Description: Local Competition Scoring Tool

Attachment Details

Document Description: Notification of Projects Rejected-Reduced

Attachment Details

Document Description: Notification of Projects Accepted

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: Leveraging Housing Commitment

Attachment Details

Document Description: PHA Commitment

Attachment Details

Document Description: Healthcare Leveraging Commitment

Attachment Details

Document Description: Lived Experience Support Letter

Attachment Details

Document Description: CoC Plan

Submission Summary

Ensure that the Special NOFO Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	10/11/2022
1B. Project Review, Ranking and Selection	10/17/2022
2A. System Performance	10/17/2022
2B. Coordination and Engagement	10/17/2022
2C. Coordination and Engagement–Con't.	10/17/2022
3A. New Projects With Rehab/New Construction	No Input Required
3B. Homelessness by Other Federal Statutes	10/11/2022
4A. Attachments Screen	Please Complete
Submission Summary	No Input Required

SPECIAL NOFO COC CONSOLIDATED APPLICATION ATTACHMENT: WEB POSTING OF THE COC LOCAL COMPETITION DEADLINE–ADVANCE PUBLIC NOTICE

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Document Satisfying Requirement	Page Number
Cover Sheet	1
8/25/2022 Screenshot Web Posting of CoC Local Competition Deadline– Advance Public Notice	2
8/25/2022 Email to CoC Listserv of CoC Local Competition Deadline - Advance Public Notice (1,885 Recipients)	3
8/25/2022 Email to all CoC-Funded Community Partners of CoC Local Competition Deadline - Advance Public Notice	6
2022 Multnomah Special NOFO Timeline	9
Local competition materials from 8/30/2022 Program TA Workshop	12-33

View Edit Revisions

Coe Unsheltered Funding Opportunity

☰Menu

On June 22, 2022 the U.S. Department of Housing and Urban Development (HUD) released a Supplemental [Notice of Funding Opportunity \(NOFO\)](#) [\(link is external\)](#) to Address Unsheltered Homelessness. Through this NOFO, our community is eligible for \$8.3 million over a 3-year grant period. This Notice of Funding Opportunity, often referred to as the 'Special NOFO,' is an additional funding opportunity that is running in tandem to the regular FY22 Continuum of Care Program Competition. See [Continuum of Care Fund](#) [Opportunity for more information](#) and the 'Regular NOFO.' The local competition deadline for new project pre-applications is **September 16, 2022 at 11:59 PM PST**, the deadline for submitting applications to HUD is 5:00 PM PST October 20, 2022.

The Joint Office of Homeless Services will post all 2022 CoC Supplemental NOFO resources and updates here. If you have questions or need any of these materials translated into another language, please contact Alyssa Plesser at alysa.plesser@multco.us (link sends e-mail).

[2022 SPECIAL NOFO NEW PROJECT SOLICITATION](#) (521.61 KB) [Edit file](#)

Local Competition Timeline:

- August 25: Local Project Solicitation Released
- August 30: New Project Orientation
- September 16: New Project Pre-Applications Due
- October 4: Projects Notified and Ranking Posted
- October 10: Local applications due *me-snaps*
- October 11-13: Organizations available for editing *e-snaps* applications
- October 14: Final *e-snaps* submission
- October 17: Consolidated Application Posted to JOHS Website
- October 20: Consolidated Applications Posted submitted to HUD in *e-snaps*

General Resources for Applying:

- [FY 2022 CoC Special NOFO Summary](#) (305.94 KB) [Edit file](#)
[HUD Special NOFO Website](#)

Tuesday, August 30, 2022

Special NOFO Project Orientation
1000am to 11:00am

This workshop will provide attendees with an overview of the local application process as well as instructions for completing the local and project applications

**8/25/2022 Coe Website
Posting Local
Competition Deadline -
Advanced Notice**



Alyssa Plesser <alyssa.plesser@multco.us>

HUD Special Notice of Funding Opportunity - Local Competition Now Open!

Joint Office of Homeless Services <johscommunityadvisory@multco.us>
Reply-To: Joint Office of Homeless Services <johscommunityadvisory@multco.us>
To: alyssa.plesser@multco.us

Thu, Aug 25, 2022 at 12:45 PM



External Sender - Be Suspicious of Attachments, Links, and Requests for Payment or Login Information.

[View this email in your browser](#)



2022 Continuum of Care Notice of Funding Opportunity - Special NOFO to Address Unsheltered Homelessness

On June, 2022, HUD released its Notice of Funding Opportunity (NOFO) for the [2022 Continuum of Care Supplemental NOFO to Address Unsheltered Homelessness](#).

The Multnomah County Continuum of Care is eligible to receive **\$8.3 million** in program funding through this competition.

We encourage new agencies that do not currently receive CoC Program Funds, as well as current recipients, to consider applying.

As our community's lead applicant, The Joint Office of Homeless Services (JOHS) will post and distribute all CoC application materials to our networks. You can find information as it becomes available at <https://www.multco.us/johs/coc-unsheltered-funding-opportunity>.



If you are interested in applying for this funding, please join us:

CoC Program New Project Technical Assistance (TA) Workshop

Tuesday, August 30, 2022,

10:00am – 11:00am Pacific time

Via ZOOM. Register in advance here:

<https://multco-us.zoom.us/meeting/register/tJclcu-urTwqG9TAMY7wVolGw5kK-pcfNI3i>

(After registering, you will receive a confirmation email containing information about joining the meeting)

This workshop will provide attendees with an overview of the local application process for new projects through reallocated and/or Bonus funding, as well as instructions for completing the local and project applications. We encourage all organizations interested in applying for new CoC funding to attend, including organizations that have not previously received CoC funding.

The slides from the workshop will be posted to the website:

<https://www.multco.us/johs/coc-unsheltered-funding-opportunity>.

Applications materials are also posted on the website above.

If you have questions regarding the CoC or local competition process, please contact Alyssa Plessner at JOHS at alyssa.plessner@multco.us.



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You are receiving this email because you have expressed an interest in updates and events from the Joint Office of Homeless Services by providing us with your email address.

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Alyssa Plesser <alyssa.plesser@multco.us>

HUD Special Notice of Funding Opportunity - Local Competition Now Open!

On Thu, Aug 25, 2022 at 12:44 PM Alyssa Plesser <alyssa.plesser@multco.us> wrote:

Hello, CoC members and community partners:

On June 22, 2022, HUD released its [2022 Continuum of Care Supplemental NOFO to Address Unsheltered Homelessness](#). The Multnomah County CoC is eligible to receive \$8.3 million in CoC Program Funding through this competition.

Please join us for an informational New Project Orientation on Tuesday, August 30th, from 10:00am - 11:00am. This workshop will provide attendees with an overview of the local application process as well as instructions for completing the local and project applications. [Please register for this orientation here.](#)

We encourage all organizations interested in applying for CoC funding to attend, including organizations that have not previously received CoC funding.

Further information regarding the Multnomah County Competition local process, including key dates, is below and can be found on our website at <https://www.multco.us/johs/coc-unsheltered-funding-opportunity>. The local project solicitation and a summary of HUD's NOFO is also attached to this email for reference.

Thank you!

2022 CoC Special NOFO Program Competition Process Overview

The following overview provides information about the local process required by HUD as part of this competition, including key dates. You can find more information about the 2022 CoC NOFO on HUD's website [link: https://www.hud.gov/program_offices/comm_planning/coc/specialCoCNOFO].

Competition Overview

The CoC may apply for new projects that may include:

- New PSH for persons experiencing literal homelessness
- New RRH projects for families or individuals experiencing homelessness (including those fleeing domestic violence), as described by HUD in the FY 2022 Special NOFO
- New TH-RRH projects for families or individuals experiencing homelessness (including those fleeing domestic violence), as described by HUD in the FY 2022 Special NOFO
- New projects Supportive Services Only projects, as described by HUD in the FY 2022 Special NOFO

Funding Available

The Multnomah County CoC is eligible to receive \$8,379,613 in CoC Program Funding through this competition.

Key Dates

The following dates outline steps in our local process:

- New Project Orientation: August 30th, 10am-11am
- New Project Pre-Applications due: September 16th
- Ranked List of Projects posted: October 4th
- New Project e-snaps applications due: October 10th
- All project applicants available to edit *e-snaps* applications: October 11th-13th
- Final *e-snaps* applications due for all projects: October 14th
- JOHS to publicly post the Consolidated Applications: October 17th
- NOFA Consolidated Application due: October 20th

Contact the Collaborative Applicant

The Joint Office of Homeless Services is the Collaborative Applicant for the Multnomah County CoC. If you have questions or comments regarding the CoC or local Competition process, please contact Alyssa Plessner at alyssa.plessner@multco.us.

Alyssa Plesser

pronouns: she/her/hers

Continuum of Care Program Specialist Sr. (WOC)

Community Advisory Analyst

Joint Office of Homeless Services

Phone: (971) 421-9766

Please note: My working hours may be different than yours. Please do not feel obligated to respond outside of your normal work schedule.



This email was encrypted for your privacy and security



2022 Multnomah Special NOFO Timeline	
HUD publishes the NOFO on grants.gov.	June 22, 2022
JOHS publicly posts and releases the new project application	August 25, 2022
JOHS to host a virtual information session	August 30, 2022
Deadline for new project pre-applications.	September 16, 2022
JOHS hosts a virtual Review and Rank panel with CAC.	September 29, 2022
JOHS to notify all project applicants who correctly submitted applications if the project is accepted and ranked on CoC priority listing, or if project is rejected/reduced by CoC.	October 4, 2022
Deadline for project e-snaps applications. Renewal projects submit a pdf of their e-snaps application to Alyssa Plessner (alyssa.plessner@multco.us) and can expect correspondence with JOHS on corrections to their e-snaps application.	October 10, 2022
Project applicants have a staff member available to make edits to the <i>e-snaps</i> application based on feedback from JOHS on their application.	October 11-13, 2022
JOHS plans to post all parts of the CoC Consolidated application, ahead of the 10/18/2022 deadline.	October 17, 2022
HUD requires CoC to post on their website all parts of the CoC Consolidated Application and notify community/key stakeholders of its posting	October 18, 2022
JOHS plans to submit the final application, ahead of the 10/20/2022 deadline.	October 19, 2022
HUD's final submission deadline.	October 20, 2022

2022 CoC Program Special NOFO New Project Orientation

8/30/2022



Introductions

- JOHS (alyssa.plessner@multco.us)
- Who's in the "room"?
 - Name, organization
 - Is this your first NOFO?

Agenda



HUD CoC Program Competition



Local Competition Process and Timeline



Resources and Q&A

2022 HUD Regular CoC Policy Priorities

Ending
homelessness for all
persons

Use a housing first
approach

Reducing
unsheltered
homelessness

Improving system
performance

Partnering with
housing, health, and
service agencies

Racial equity

New in 2022
Improving
assistance to
LGBTQ+ individuals

Inclusion of persons
with lived
experience

New in 2022
Increasing
affordable housing
supply

2022 HUD Special NOFO Policy Priorities

Unsheltered
Homelessness

Unsheltered Homelessness
and Individuals and Families
Experiencing Homelessness
with Severe Service needs in
Rural Areas

Providing Assistance on
Tribal Lands

Involving a Broad Array of
Stakeholders in the CoC's
Efforts to Reduce
Homelessness

Advancing Equity

Using a Housing First
Approach

Funding for OR-501

- OR-501 is eligible for \$8.379,613 over the three-year grant period
 - Not eligible for the rural set-aside
- HUD will select CoC's for funding based on the CoC Score for the collaborative application - the highest scoring CoC will have its rated and ranked projects, that pass thresholds, selected for funding until there are no more funds available

Eligible Projects

Eligible types of new projects created through the 2022 Special NOFO

- Permanent Housing-Permanent Supportive Housing
- Permanent Housing-Rapid Rehousing
- Joint Transitional Housing and Rapid Rehousing
- Supportive Services Only

Initial Grant terms are 3 years with the option to renew after three years through the annual CoC Program competition

HUD Project Eligibility Criteria

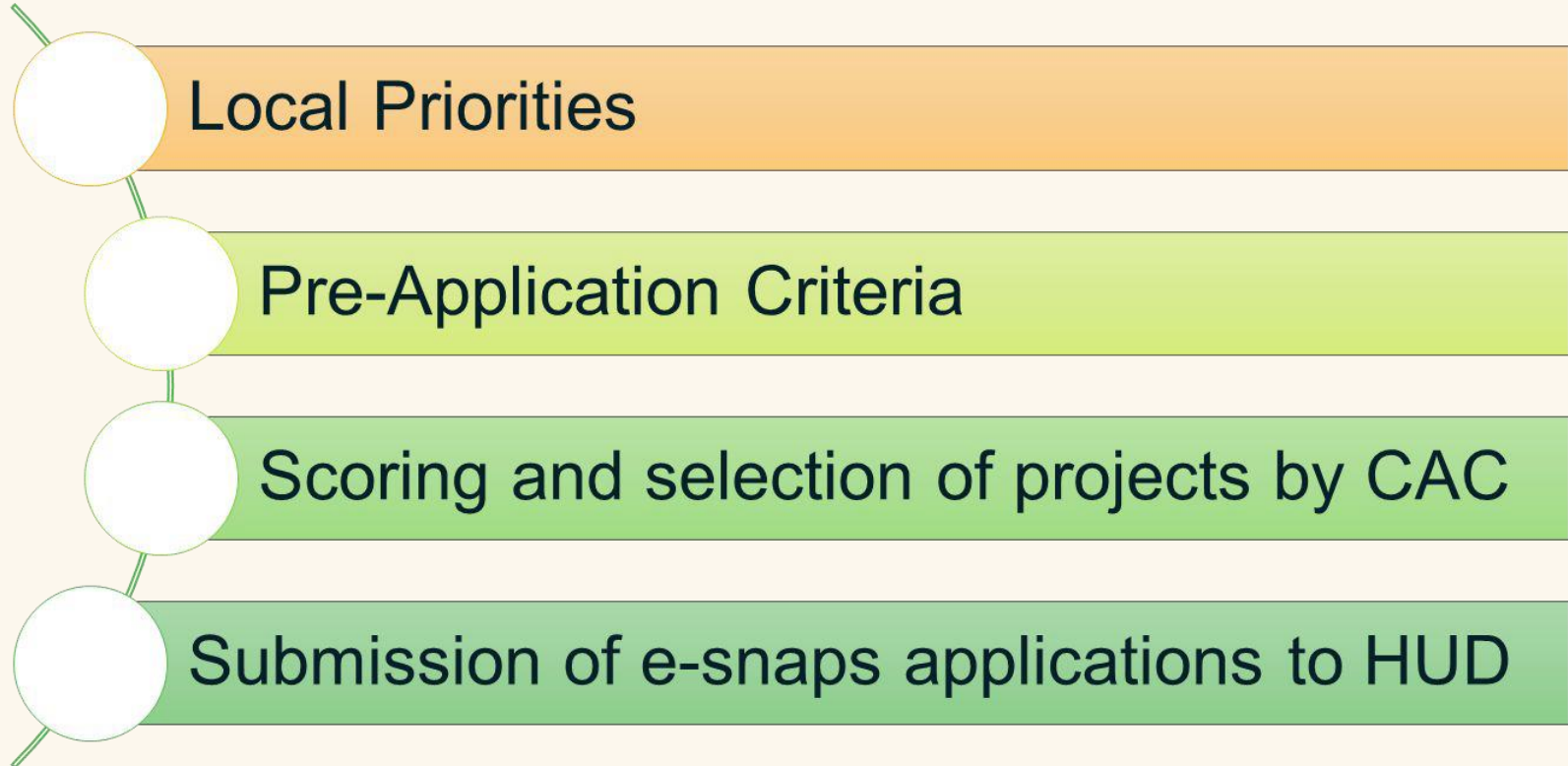
- Eligible project applicants include nonprofit organizations, states, local governments, instrumentalities of state and local governments, public housing agencies, tribes and tribal housing authorities.
- All projects must participate in Multnomah County Coordinated Access
- All projects must participate in the local Homeless Management Information System (HMIS)
- All projects must follow a Housing First Approach
- All proposed capacity to engage in eligible activities must be new or an expansion of existing capacity. Proposed project funding cannot replace other funding sources. Projects must demonstrate cash or in-kind match of at least 25% of all proposed grant funds other than leasing funds.

Participant Eligibility

1. meet the criteria of paragraph (1) of the definition of homeless in the interim rule, except that persons coming from transitional housing must have originally come from places not meant for human habitation, emergency shelters, safe havens, or institutions where they resided for 90 days or less and originally came from places not meant for human habitation, safe havens, or emergency shelters; or
2. meet the criteria of paragraph (4) of the definition of homeless at 578.3.

Local Project Competition: Process, Priorities, & Criteria

Local Process Overview



Local Priorities

Advancing Racial
Equity

Addressing Unsheltered
Homelessness

Using a Housing First
Approach

Focus on PSH and
SSO projects

Preference: serving
LGBTQIA2S+
individuals and families
experiencing
homelessness

Preference: Leveraging
existing resources and
advancing system
alignment

Pre-Application Criteria

1. Need and Population Focus

- A. Does the project specifically address a clearly identified housing gap/need not currently fully met by other community resources?
 - Maximum points will be awarded for projects that address housing and service needs of a community of color overrepresented in the homeless population, and/or address the housing and service needs of LGBTQ people of color (15 points)
- B. Does the organization demonstrate a strong commitment and capacity to achieve racially equitable outcomes? (10 points)

Pre-Application Criteria (cont.)

2. Project Approach and Leverage

C. Does the proposed project align housing with other systems (i.e., health, mental health, addiction and recovery, criminal justice or other) or otherwise expand the community's capacity to provide integrated services and support to vulnerable populations? (10 points)

D. Will the project effectively provide permanent supportive housing, rapid re-housing, joint transitional housing and rapid re-housing, and supportive services only to the proposed population using a Housing First approach? If the project proposes a Recovery Housing approach, does it offer client choice and programming in line with HUD's Recovery Housing Policy Brief such that the project can be considered Housing First? (10 points)

Pre-Application Criteria (cont.)

2. Project Approach and Leverage

- E. Will the project promote permanent housing placement, long-term stability, access to mainstream resources and increased household income through benefits and/or employment? (10 points)
- F. Is the proposed project's approach cost-effective? How many households will the project permanently house with the proposed funding? (5 points)
- G. Does the proposer demonstrate capacity to successfully engage and involve the community being served by the proposed project? Is the approach responsive to the unique needs of the proposed population? (5 points)

Pre-Application Criteria (cont.)

2. Project Approach and Leverage

H. Will the project provide culturally-specific and/or culturally-responsive services? Will the project be inclusive to LGBTQIA2S+ individuals? (10 points)

I. Does the proposed project align with the CoC's Plan to Serve Individuals and Families with Severe Service Needs? (5 points)

J. Does the proposed project effectively leverage other services beyond the available CoC-funded service funds? (5 points)

Pre-Application Criteria (cont.)

3. Project Readiness and Budget

- K. Among available funding sources within the community for the proposed activities, is the proposed funding source a good fit? (4 points)
- L. Does the proposer demonstrate an ability to administer the program effectively? Is the project ready to proceed within HUD allowable guidelines? (6 points)
- M. Does the proposed project seek renewable activities with a three-year grant term? (5 points)

Housing and Health

Partnerships

HUD is encouraging projects to partner with housing, health, and service agencies.

1. At least 25 percent of the units (PSH) or participants (RRH) supported with non-CoC funded housing(documentation of commitment is required), and/or
2. A written commitment from a healthcare organization to:
 - a. Provide direct contributions from a public or private health insurance provider to the project; OR
 - b. Provide health care services (equal to 25% of the funding being requested by the project) by a private or public organization tailored to the program participants of the project(if the services are from a substance abuse treatment or recovery provider, the project must provide access to treatment or recovery services for all program participants who qualify and choose those services).

Application Process and Timeline

Special NOFO Project Timeline

August 25

JOHS publicly posted and released the new project application

August 30

New Project Orientation

September 16

New Project Pre-applications Due

October 4

Projects Notified and Ranking Posted

October 10

Local Project Applications Due in *e-snaps*

October 11-13

New project availability for corrections to *e-snaps* application

October 14

Final *e-snaps* submission

Pre-Application Resources

Start here:

- Local CoC Program Competition NOFO webpage:
 - <https://www.multco.us/johs/coc-unsheltered-funding-opportunity>
- 2022 CoC CoC Special NOFO Summary
- 2022 Multnomah Special NOFO Timeline
- 2022 HUD CoC New Project Guidance

E-snaps Application Resources

Start here:

- 2022 HUD CoC New Project Guidance (shortcuts to resources, and tips/tricks)
- *e-snaps* 101 toolkit: <https://www.hudexchange.info/resource/6170/esnaps-101-toolkit/>

Have open as you complete your e-snaps application:

- HUD's New Project Application Detailed Instructions (how to answer HUD's questions)
- HUD's New Project Application Navigational Guide

HUD E-Snaps Resources

<https://www.hudexchange.info/programs/e-snaps/>

<https://www.hudexchange.info/resource/6170/esnaps-101-toolkit/>

Compiled Resources:

- E-SNAPS_FY-2022 New Project Application Navigational Guide
- E-SNAPS_FY-2022 New Application Detailed Instructions
- E-SNAPS_FY-2022 Project Application FAQs
- E-SNAPS_Create an e-snaps user profile
- E-SNAPS_Adding and deleting registrants in e-snaps
- E-SNAPS_How to access the project application
- E-SNAPS_How to complete the HUD Form-2880 in e-snaps
- E-SNAPS_Putting the applicant profile in edit mode

Q & A

SPECIAL NOFO COC CONSOLIDATED APPLICATION ATTACHMENT: LOCAL COMPETITION SCORING TOOL (1E-2)

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CoC Special NOFO Pre-Application Questions/Scoring Tool

Multnomah County CoC | August 2022

CoC Bonus Projects

THRESHOLD CRITERIA

*If you have concerns about an application meeting these threshold criteria, make note of them and raise them during the CAC meeting on 9/28. You do not need to carefully review projects against these criteria – the Joint Office will review each application to assess this and will let the RAC know if any application does not appear to meet these criteria.

All projects must:

- a) Be from one of the following eligible entities: nonprofit organizations, states, local governments, instrumentalities of state and local governments, and public housing agencies. Tribes and tribal housing authorities are also eligible to apply for grants or to be sub recipients of grant funds. For-profit entities are not eligible to apply.
- b) Propose eligible activities that are new or an expansion of existing capacity. Proposed project funding cannot replace other funding sources.
- c) Demonstrate 25% cash or in-kind match for all requested project funds other than leasing.
- d) Be a permanent supportive housing, rapid rehousing, joint transitional housing and rapid rehousing, support services only - coordinated entry, or Homeless Management Information System project.
- e) Not combine project types (e.g., not include funding for both PSH and RRH).
- f) Limit capital projects (acquisition, rehabilitation, and new construction) to three to five-year grant terms.
- g) If expanding an existing renewal project, request only a 3-year grant term, regardless of project type.
- h) Use a Housing First approach.
- i) Participate in the appropriate coordinated access (also known as coordinated entry) system(s).
- j) If an expansion project, expand existing projects by increasing the number of units, persons served, or services provided to existing program participants.

Projects seeking new permanent supportive housing funds must additionally:

- a) serve households in which one or more household member meets HUD's definition of having a disabling condition
- b) be for eligible activities, which include:
 - Leasing (including scattered-site leasing)
 - Operating costs
 - Long-term tenant-, sponsor-, or project-based rental assistance
 - Supportive Services
 - Administration (no more than 10%)

Projects seeking new or expanded rapid rehousing funds must additionally:

- a) serve households who qualify as homeless under paragraphs (1) and (4) of HUD's definition of homeless (see definition in Appendix B of Solicitation)
- b) be for eligible activities, which include:
 - Short-term (up to 3 months) or medium-term (3-24 months) tenant-based rental assistance
 - Supportive Services
 - Administration (no more than 10%)

Projects seeking new joint transitional housing and rapid rehousing funds must additionally:

- a) serve households who qualify as homeless under paragraphs (1) and (4) of HUD's definition of homeless (see definition in Appendix B of Solicitation)
- b) be for eligible activities, which include:
 - Leasing (including scattered-site leasing)
 - Operating costs of a permanent housing facility
 - Short-term (up to 3 months) or medium-term (3-24 months) tenant-based rental assistance
 - Supportive Services
 - Administration (no more than 10%)

Priority Preferences

STEP 1: PRIORITY PREFERENCES

The Collaborative Application Committee (CAC) has a set of priorities for all new project proposals. This is a similar set of priorities put forward by the CAC (formerly the Resource Advisory Committee, RAC) for the Regular 2022 HUD Continuum of Care Solicitation to Apply for New Permanent Housing Projects. Organizations that applied in prior years are welcome to respond to this solicitation with the same or a similar proposal, and/or with an entirely new proposal. The CAC also encourages new organizations to apply. For the Special NOFO the projects that will be prioritized include those that:

- 1) Meet the needs of a community of color overrepresented in the homeless population
- 2) Serve individuals and families experiencing unsheltered homelessness
- 3) Use a Housing First approach
- 4) Focus on Permanent Supportive Housing and Supportive Services Only, as defined by HUD

Multiple projects serving different and/or overlapping populations may be selected. Within and across these priority populations, the CAC seeks projects that demonstrate a strong commitment and capacity to providing culturally-responsive and/or culturally-specific services, along with projects that leverage existing resources and advance system alignment. See solicitation Section II (pages 3 – 7) for more information about these population priorities.

Priority will be given to projects that:

- Address housing and service needs of a community of color overrepresented in the homeless population
- Will serve individuals and families experiencing unsheltered homelessness
- Use a Housing First approach
- Are focused on Permanent Supportive Housing (PSH) and Supportive Services Only (SSO)

Preference for projects will be given to projects that:

- Serve LGBTQ individuals and families experiencing homelessness
- Align housing with other systems and leverage existing community resources. This can include, but is not limited to, other homeless or mainstream services and capital funding for affordable housing or permanent supportive housing.
- Can transition from three-year to a one-year grant term

CoC Bonus Project Criteria and Points

Criteria Letter	Total Points
A. Does the project address a housing gap / need not met by other community resources?	15
B. Does the organization demonstrate a strong commitment and capacity to achieve racially equitable outcomes?	10
C. Does the project align housing with other systems and expand the community's capacity to provide integrated services and support to vulnerable populations?	10
D. Will the project provide its housing type with a Housing First approach?	10
E. Will the project promote permanent housing, long-term stability, access to mainstream resources, and increased household income?	10
F. Is the project cost-effective?	5
G. Does the proposer demonstrate capacity to successfully engage and involve the community being served by the proposed project?	5
H. Will the project provide culturally-specific and/or culturally-responsive services? Will it be inclusive to LGBTQ+ individuals?	10

I. Does the proposed project align with the CoC Plan to Serve Individuals and Families with Severe Service Needs?	5
J. Does the proposed project effectively leverage other services beyond the available CoC-funded service funds?	5
K. Is the proposed funding source a good fit for the project?	4
L. Does the proposer demonstrate an ability to administer the program effectively?	6
M. Does the proposed project seek renewable activities within a one-year grant term?	5
Total	100

CoC Bonus Project Criteria, Pre-Application Questions, and Scoring Rubric

Criteria (CoC Bonus)	Pre-Application Question(s)	Scoring Rubric
Need and Population Focus		
A. Does the project specifically address a clearly identified housing gap/need not currently fully met by other community resources? Maximum points will be awarded	A1. What is the housing gap or need you are meeting with this project? <ul style="list-style-type: none"> [open-ended] 	A1. Full points = 2 <ul style="list-style-type: none"> 2 = a clearly articulated gap or need with at least three data points to demonstrate this need. 1 = a clearly articulated need with only one or two data points. 0.5 = clearly articulated need, but no data. 0 = no articulated need.

<p>for projects that address housing and service needs of a community of color overrepresented in the homeless population, and/or address the housing and service needs of LGBTQ people of color and/or women-identified persons.</p>	<p>A1i. Is this a gap or need that is not currently fully met by other community resources?</p> <ul style="list-style-type: none"> • Yes / No 	<p>A1i. Full points = 2</p> <ul style="list-style-type: none"> • 2 = “Yes”. • 0 = “No”.
	<p>A2. How will your project help to address this housing gap or need?</p> <ul style="list-style-type: none"> • [open-ended] 	<p>A2. Full points = 2</p> <ul style="list-style-type: none"> • 2 = a clearly articulated explanation of how the project will address the gap or need, including strategies or plans for how it will do so. • 1 = an explanation of how the project will address the gap or need, but minimal strategies or plans. • 0.5 = a general explanation of how the project will address the housing gap or need, but no specific strategies or plans. • 0 = no explanation, strategies, or plans.
	<p>A3. What population(s) will the project serve?¹</p> <p>Select all that apply</p> <ul style="list-style-type: none"> <input type="checkbox"/> Homeless Youth, <input type="checkbox"/> Domestic Violence survivors, <input type="checkbox"/> Homeless Families with Children, <input type="checkbox"/> Older Adults/Seniors <input type="checkbox"/> Chronic Homeless, <input type="checkbox"/> Homeless Veterans <input type="checkbox"/> Transgender/Gender 	<p>A3. Full points = 1</p> <ul style="list-style-type: none"> • 1 = a project that serves at least one marginalized and overrepresented group in the homeless population (e.g., people of color and/or LGBTQIA2S+ individuals). • 0 = does not serve at least one of the above.

	Nonconforming	
	<input type="checkbox"/> Limited English Proficiency	

¹ HUD System Performance Measure 1

	<input type="checkbox"/> Adults with disabled dependents, and/or <input type="checkbox"/> Persons of different races and ethnicities, particularly those over-represented in the local population. <input type="checkbox"/> Other	
	<p>A4. What are the needs for housing and supportive services of the above group(s) selected that you have identified to be served by this project?</p> <ul style="list-style-type: none"> • [open-ended] 	<p>A4. Full points = 3</p> <ul style="list-style-type: none"> • 3 = clearly articulated need, with data evidence of the need (can include anecdotal evidence, but at least some data is presented). • 2 = clearly articulated need with minimal evidence of the need (e.g., only one data point, only anecdotal evidence). • 1 = articulated need but no data points. • 0 = no clear need identified.
	<p>A5. Does the project specifically address the needs of a community of color or LGBTQIA2S+ people of color who are overrepresented in the homeless population?</p> <ul style="list-style-type: none"> • Yes / No <p>A5i. If yes, how so?</p> <ul style="list-style-type: none"> • [Open-ended] 	<p>A5 / A5i. Full points = 3</p> <ul style="list-style-type: none"> • 3 = “Yes” in A5 + a concrete and thorough explanation of how the needs of these groups will be addressed in A5i. • 1.5 = “Yes” in A5 + a vague or incomplete explanation in A5i. • 1 = “Yes” in A5 + an inaccurate or no explanation in A5i. • 0 = “No” in A5.

<p>B. Does the organization demonstrate a strong commitment and capacity to achieve racially equitable outcomes?</p> <p>a. Has the project identified any barriers to participation (e.g., lack of outreach, overrepresentation in the criminal legal system) faced by persons of color, particularly those over-represented in the local homelessness population? Has the project taken, or will they take, steps to overcome the identified barriers?</p>	<p>B1. Does your organization have a stated commitment to serving racially equitable outcomes? (If your organization is inherently culturally-specific, select Yes.)</p> <ul style="list-style-type: none"> • Yes • No <p>B2. Do / will you have strategies for equity-focused outcomes?</p> <ul style="list-style-type: none"> • Yes, currently have • Yes, will have • No, do not and will not have <p>B3. Do / will you collect data to ensure you are meeting your equity-focused outcome goals?</p> <ul style="list-style-type: none"> • Yes, currently collect • Yes, will collect • No, do not and will not collect <p>B4. Do / will you have FTE dedicated to racial equity / equity focused on client outcomes?</p> <ul style="list-style-type: none"> • Yes, currently have • Yes, will have • No, do not and will not have 	<p>B1-B4. Full points = 2</p> <ul style="list-style-type: none"> • 2 = “yes” to <i>at least</i> B1 + B2. • 1.5 = “yes” to B1, “no” to B2, + “yes” B3 and/or B4. • 1 = “yes” to B1 + “no” to all others OR for answering “no” to B1 and yes to any <u>two</u> others. • 0.5 = “no” to B1 + “yes” to <u>only one</u> other. • 0 = “no” to all in B1-B4.
	<p>B5. Please describe your organization’s strategy (current and/or future) and capacity for achieving racially equitable</p>	<p>B5. Full points = 3</p>

	<p>outcomes. (If your organization is inherently culturally-specific, please describe your strategies for equity more broadly.)</p> <ul style="list-style-type: none"> • [open-ended] 	<ul style="list-style-type: none"> • 3 = describes (1) a strategy for achieving racially equitable (or, for culturally-specific organizations, general equity) client outcomes, (2) data collection and analysis plan or strategies to assess these outcomes (can be APRs generated through HMIS), and (3) dedicated staff time to equity efforts (e.g., equity-focused position, trainings, etc.). • 2 = describes 2 of the 3 above points. • 1 = describes 1 of the 3 above points. • 0 = does not address the above points.
	<p>B6. Describe any barriers to participation in your program faced by persons of color, particularly those represented in the homeless population.</p> <ul style="list-style-type: none"> • [open-ended] 	<p>B6. Full points = 2</p> <ul style="list-style-type: none"> • 2 = describes at least three barriers to participation faced by potential program participants of color, specific to the organizations proposed program. • 1 = less than three barriers described and/or a vague response about barriers. • 0 = does not describe any barriers.
	<p>B7. What steps has the project taken (or will it take) to overcome these barriers? (If you are a culturally-specific organization, please describe your strategies for overcoming barriers to your target population(s) participating in your program).</p> <ul style="list-style-type: none"> • [open-ended] 	<p>B7. Full points = 3</p> <ul style="list-style-type: none"> • 3 = describes specific steps the project has taken / will take to overcome these barriers (or, if culturally-specific: a description of their strategies for overcoming barriers for the target populations participating). • 2= describes steps that help to overcome barriers, but not necessarily those related to persons of color (or the target population for culturally-specific orgs). • 1 = vague description of steps to overcome barriers. • 0 = does not address the question.

Project Approach and Leverage		
<p>C. Does the proposed project align housing with other systems (i.e., health, mental health, addiction and recovery, criminal justice or other) or otherwise expand the community's capacity to provide integrated services and support to vulnerable populations?</p>	<p>C. Please describe how the project either aligns housing with other systems (e.g., health, mental health, addiction and recovery, criminal justice or other) and/or expands the community's capacity to provide integrated services and support to vulnerable populations. Include as much of the following as possible into your response:</p> <p>(1) which systems the program aligns housing with;</p>	<p>C1a. Full points = 2</p> <ul style="list-style-type: none"> • 2 = specifically describes which systems the program aligns housing with. • 1 = describes vaguely how the program aligns systems and housing. • 0 = does not address.
	<p>C2. (2) how the program will successfully achieve that alignment;</p>	<p>C2. Full points = 3</p> <ul style="list-style-type: none"> • 3 = describes a specific plan for how the program will successfully achieve that alignment. • 2 = describes generally how the program will achieve that alignment with minimal specific details. • 1 = describes generally how the program will achieve that alignment, no specific details. • 0 = does not address.
	<p>C3. (3) how the program will provide integrated services;</p>	<p>C3. Full points = 3</p> <ul style="list-style-type: none"> • 3 = describes a specific plan for how the program will provide integrated services. • 2 = describes an overarching plan with minimal specific details. • 1 = describes an overarching plan with no specific details.

		<ul style="list-style-type: none"> 0 = does not address.
	C4. (4) how this integration will support the populations the program serves.	C4. Full points = 2 <ul style="list-style-type: none"> 2 = describes specific ways this integration will support the populations the program serves. 1 = describes general ways this integration could support the populations the program serves. 0 = does not address.
D. Will the project effectively provide permanent supportive housing, rapid re-housing, or joint transitional housing and rapid re-housing to the proposed population using a Housing First approach? ²	D1. <i>In alignment with Housing First Principles</i> , will applicants be allowed to enter the program without income? <ul style="list-style-type: none"> Yes No 	D1. Full points = 2 <ul style="list-style-type: none"> (2) for “Yes” (0) for “No”
	D2. <i>In alignment with Housing First Principles</i> , will applicants be allowed to enter the program even if they aren’t “clean and sober” or “treatment compliant”? <ul style="list-style-type: none"> Yes No 	D2. Full points = 2 <ul style="list-style-type: none"> (2) for “Yes” (0) for “No”
	D3. <i>In alignment with Housing First Principles</i> , will applicants be allowed to enter the program even if they have criminal justice system involvement? <ul style="list-style-type: none"> Yes 	D3. Full points = 2 <ul style="list-style-type: none"> (2) for “Yes” (0) for “No”

² HUD System Performance Measure 2

	<ul style="list-style-type: none"> • No 	
	<p>D4. <i>In alignment with Housing First Principles</i>, will service and treatment plans be voluntary, such that tenants cannot be evicted for not following through?</p> <ul style="list-style-type: none"> • Yes • No 	<p>D4. Full points = 2</p> <ul style="list-style-type: none"> • (2) for “Yes” • (0) for “No”
	<p>D5. Please describe potential barriers to implementing Housing First with the projects target population(s) and strategies for how the project will overcome those barriers.</p> <ul style="list-style-type: none"> • [open-ended] <p>For more information on the core elements of Housing First, please refer to this USICH brief: https://www.usich.gov/resources/uploads/asset_library/Housing_First_Checklist_FINAL.pdf</p>	<p>D5. Full points = 2</p> <ul style="list-style-type: none"> • 2 = Describes at least <u>two</u> ways the project will work to overcome any potential barriers to implementing Housing First with the target population(s). • 1 = Describes at least <u>one</u> way the project will work to overcome any potential barriers to implementing Housing First with the target population(s). • 0 = does not describe how the project will work to overcome any potential barriers to implementing Housing First with the target population(s). <p>Note: Stating that there are no barriers to implementing Housing First with the target population or under the program model will receive zero points.</p>
E. Will the project promote permanent housing placement, long-term stability, access to mainstream	<p>E1. How will the project promote long-term housing placement and stability?</p> <ul style="list-style-type: none"> • [open-ended] 	<p>E1. Full points = 4</p> <ul style="list-style-type: none"> • 4 = Describes at least three targeted strategies to promote long-term housing placement and stability.

resources and increased household income through benefits and/or employment? ³		<ul style="list-style-type: none"> • 3 = Describes two targeted strategies to promote long-term housing placement and stability. • 2 = Describes one targeted strategy to promote long-term housing placement and stability. • 1 = Describes general ideas, but no targeted strategies. • 0 = Does not address long-term housing placement and stability.
	E2. How will the project individually assist each client to obtain the benefits of mainstream health, social, and employment programs for which they are eligible to apply? <ul style="list-style-type: none"> • [open-ended] 	E2. Full points = 3 <ul style="list-style-type: none"> • 3 = Describes two targeted strategies to assist clients in obtaining these benefits. • 2 = Describes one targeted strategy to assist clients in obtaining these benefits. • 1 = Describes general ideas, but no targeted strategies. • 0 = Does not address client access to benefits.
	E3. How will the project help to increase household income through benefits and/or employment? <ul style="list-style-type: none"> • [open-ended] 	E3. Full points = 3 <ul style="list-style-type: none"> • 3 = Describes two targeted strategies to assist clients in increasing household income through benefits and/or employment. • 2 = Describes one targeted strategy to assist clients in increasing household income through benefits and/or employment.

³ HUD System Performance Measure 4

		<ul style="list-style-type: none"> • 1 = Describes general ideas, but no targeted strategies. • 0 = Does not address increasing household income.
F. Is the proposed project's approach cost-effective? How many households will the project permanently house with the proposed funding? ⁴	F1. How many households will the project permanently house with the proposed funding? <ul style="list-style-type: none"> • # F2. What is the cost-per-household based on the above number and the requesting funding? <ul style="list-style-type: none"> • \$ cost / person 	F1 and F2. Full points = 1 <ul style="list-style-type: none"> • 1 = Applicant lists the number of households to be served <i>and</i> the cost per person. • 0.5 = Applicants lists <i>either</i> the number of households to be served or the cost per person. • 0 = Applicant does not answer the prompts.
	F3. Describe how this project is considering cost-effectiveness in its design and/or why the proposed cost is necessary. <ul style="list-style-type: none"> • [Open-ended] 	F3. Full points = 4. <u>One point for each of the following:</u> <ul style="list-style-type: none"> • Has the project submitted a budget that is clear, complete, and easy to read? • No budget line items appear unnecessary, nor unjustified by the proposal. Staffing is sufficient to the scope of the program, with consideration for the clientele's unique needs. • The project will leverage outside resources. • The project will take appropriate measures to contain costs.
G. Does the proposer demonstrate capacity to	G1. What barriers to housing access/stability are faced by population	G1. Full points = 2.5

⁴ HUD System Performance Measure 3

<p>successfully engage and involve the community being served by the proposed project? Is the approach responsive to the unique needs of the proposed population?</p> <p>a. Does the proposer discuss barriers to housing access/stability that are faced by population project proposes to serve and how will the project address those barriers?</p>	<p>project proposes to serve and how will the project address those barriers?</p> <ul style="list-style-type: none"> [open-ended] 	<ul style="list-style-type: none"> 2.5 = outlines <u>at least three</u> barriers to housing access/stability for the specific population(s) and how the project will address those barriers. 2 = outlines <u>two</u> barriers to housing access/ stability for the specific population(s) and how the project will address those barriers. 1.5 = may outline <u>two or more</u> barriers to housing access/ stability and how the project will address them, but they may not be specific to the proposed population. 1 = may outline <u>two or more</u> barriers to housing access/ stability but does not explain how the project will specifically address those barriers. 0.5 = outlines less than two barriers that may not be specific to the population being served, does not explain how the project will address those barriers. 0 = does not address the prompt.
	<p>G2. How will this project engage and involve the community being serviced by the project? How will the project be responsive to the unique needs of the proposed population?</p> <ul style="list-style-type: none"> [open-ended] 	<p>G2. Full points = 2.5</p> <ul style="list-style-type: none"> 2.5 = outlines <u>at least three</u> strategies for engaging the community being served by the project <i>and</i> <u>at least three</u> strategies for responsiveness to their needs. 2 = outlines <u>two</u> strategies for engagement, and <u>three</u> strategies for responsiveness. (Or vice versa: three for engagement and two for responsiveness.) 1.5 = outlines somewhere between one and two strategies for both engagement and responsiveness.

		<ul style="list-style-type: none"> • 1 = outlines only one strategy for both engagement and responsiveness. • 0.5 = outlines only one strategy for either engagement or responsiveness. • 0 = does not address the prompt.
<p>H. Will the project provide culturally-specific and/or culturally-responsive services? Will the project be inclusive to LGBTQ individuals? You can find a definition of culturally-specific and culturally-responsive services in Appendix B of the solicitation.</p>	<p>H1. Will the project provide culturally-responsive and/or culturally-specific services?</p> <ul style="list-style-type: none"> • Yes • No 	<p>H1. Full points = 4</p> <ul style="list-style-type: none"> • 4 = Yes • 0 = No
	<p>H2. If so, what methods will be used to ensure that services are responsive and/or specific?</p> <ul style="list-style-type: none"> • [open-ended] 	<p>H2. Full points = 3</p> <ul style="list-style-type: none"> • 3 = thoughtful responses that include <u>at least three</u> clear strategies for cultural responsiveness and/or specificity. • 2 = <u>two</u> clear strategies for responsiveness/specificity. • 1 = <u>one</u> clear strategy for responsiveness/specificity. • 0.5 = unclear strategies. • 0 = does not address the prompt.
	<p>H3. How will you work to ensure that your project is inclusive to LGBTQIA2s+ individuals?</p> <ul style="list-style-type: none"> • [open-ended] 	<p>H2. Full points = 3</p> <ul style="list-style-type: none"> • 3 = thoughtful responses that include multiple strategies for inclusivity of LGBTQIA2S+ individuals. • 2 = <u>two</u> clear strategies for inclusivity. • 1 = <u>one</u> clear strategy for inclusivity. • 0.5 = unclear strategies. • 0 = does not address the prompt.

I. Does the proposed project align with the CoC Plan to Serve Individuals and Families with Severe Service Needs?	I1. Does the proposed project align with the CoC Plan to Serve Individuals and Families Experiencing Homelessness with Severe Service Needs? <ul style="list-style-type: none"> • Yes • No 	I1. Full points = 3 <ul style="list-style-type: none"> • 3 = Yes • 0 = No
	I2. Describe any broader community-level efforts or planning processes to which this project is aligned.	I2. Full points = 2 <ul style="list-style-type: none"> • 2 = involvement in other community-level or planning processes (whether related to homelessness or not). May need to draw from responses for I1. • 1 = minimal involvement in other community-level or planning processes. • 0 = no involvement.
J. Does the proposed project effectively leverage other services beyond the available CoC-funded service funds?	J. Briefly describe sources of match/leverage. What other resources does this project leverage?	J. Full points = 5 <ul style="list-style-type: none"> • 5 = leverages other sources of match/funding for the project. • 0 = Does not leverage other sources or match/funding for the project.
Project Readiness and Budget		

K. Among available funding sources within the community for the proposed activities, is the proposed funding source a good fit?	This is dependent upon (1) the current year's HUD CoC NOFO, and (2) knowledge of other funding sources available in the community. This question is scored but not directly asked in the application.	Total: _/4
L. Does the proposer demonstrate an ability to administer the program effectively? Is the project ready to proceed within HUD allowable guidelines? ⁵	<p>Describe the organization(s) involved, with a brief description of what each will do, past performance that demonstrates capacity and qualifications to serve the proposed population and/or administer the project.</p> <p>If you are notified by HUD of a grant award in late winter or early spring of 2021, when would the project be ready to proceed? If a construction project, when will you have site control and when is construction scheduled to begin and end?</p>	<p>L. Full points = 6</p> <ul style="list-style-type: none"> • 6 = description of organizations involved, what each will do, and past performance examples demonstrating capacity / qualifications to serve the proposed population and/or administer the project. • 4.5 = description of organizations involved, what each will do; minimal past performance examples directly related to the proposed population / project (may have examples related to other populations or projects). • 3 = description of organizations involved, what each will do; no past performance examples directly related to proposed population / project (may have examples related to other populations or projects). • 1 = description of organizations involved, what each will do; no past performance examples. • 0 = does not address the prompt.
M. Does the proposed project seek renewable activities with a three-year grant term?	Provide a concise description of the project, including:	Total: _/5

⁵ HUD System Performance Measure 3

<p>Activities that are eligible for annual renewal funding include: leasing, rental assistance, supportive services, operations, and admin). Based on initial JOHS review, all project proposals meet this criterion.</p>	<ul style="list-style-type: none"> • the permanent housing (and transitional housing if proposed as a Joint Transitional and Rapid Re-Housing Project) • where participants will reside (i.e., location, type, scale, and accessibility to community amenities including public transportation), • how it is an effective approach to providing permanent housing to the proposed population. <p>Describe the type and scale of the supportive services that participants will receive.</p> <ul style="list-style-type: none"> • How will services be delivered? • What other services will the project leverage beyond the available permanent housing bonus funds? Focus particularly on those services that will assist participants in: a) obtaining and maintaining permanent housing, b) accessing mainstream resources, c) increasing income through benefits and/or employment and, d) maximizing household ability to live independently. 	
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SPECIAL NOFO COC CONSOLIDATED APPLICATION ATTACHMENT: PROJECTS REJECTED/REDUCED - NOTIFICATION OUTSIDE OF E-SNAPS

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OR-501 Portland/Gresham/Multnomah County Continuum of Care

Summary of 2022 Special NOFO CoC Accepted Project Applications

Date posted: October 4, 2022

Based on the criteria previously published in the [2022 Special NOFO Application Guidance](#) and the [2022 Special NOFO Project Solicitation](#), the following Project Applications have been accepted and will be forwarded to the U.S. Department of Housing and Urban Development (HUD) to apply for CoC Program funds under the [Continuum of Care Supplemental to Address Unsheltered and Rural Homelessness](#). All project applications are for a three-year grant term. As the designated Collaborative Applicant, Multnomah County's Joint Office of Homeless Services will submit the full CoC Consolidated Application (including all accepted projects) on or before the NOFO deadline of October 20, 2022. Final award of funds is subject to HUD's approval as described in the NOFO. For questions, please contact Alyssa Plesser at the Joint Office of Homeless Services at (971) 421-9766 or alyssa.plesser@multco.us.

Accepted Project Application

Applicant Name	Project Name	Total Accepted Project Application Budget Amount
Native American Rehabilitation Association of the Northwest (NARA NW)	NARA NW Permanent Supportive Housing	\$8,379,613 (3-year grant period)
TOTAL		\$8,379,613



OR-501 Portland/Gresham/Multnomah County Continuum of Care (CoC)**2022 CoC Ranked Project Application List**

Date posted: October 4, 2022

	Applicant Name	Project Name	Project Type	Total Application Budget	Total Score ^[1]	Final Rank
Tier 1	Native American Rehabilitation Association of the Northwest (NARA NW)	NARA NW Permanent Supportive Housing Project	PSH	\$8,379,613	80.27%	1
	TOTAL			\$8,379,613 ^[2]		

[1] This column reflects the percent of possible points earned by the project. Most projects were scored out of 88 possible points. See the [2022 Renewal Project Rating and Ranking Process and Criteria](#), available on the Continuum of Care website, for details.

[2] This total reflects the total for funding amount over the three-year grant period. The yearly amount of funding is equivalent to \$2,793,204.



**Email Notification to Central
Eastside Together**

Alyssa Plesser <alyssa.plesser@multco.us>

HUD CoC Special NOFO Project Competition Results

Alyssa Plesser <alyssa.plesser@multco.us>

Tue, Oct 4, 2022 at 2:12 PM

To: Jennifer Hamilton <jennifer@ceic.cc>

Cc: Clare Briglio <clare@ceic.cc>

Hi Jennifer and Central East Side Together,

We were grateful to receive Central East Side Together's New Project Application for the 2022 HUD Special NOFO.

The Collaborative Application Committee reviewed each new project application, and found all submissions were worthy of consideration and met a need in our community. However, I regret to inform you that Safety for All New Project Application was not selected to be included in our community's collaborative application to HUD.

Please know that there are many new opportunities to explore funding with the Joint Office. I plan to pass your contact information on to my colleagues who are working or engage new organizations and explore ways to partner. I would also like to add you to our Continuum of Care contact list so you can be aware of future funding opportunities.

You can see the final lists of accepted and ranked CoC projects at <https://www.multco.us/johs/coc-unsheltered-funding-opportunity>.

If you have questions about your application review or would like to discuss ways to improve your application for future HUD CoC funding, I am happy to discuss that with you after October 20th, 2022. Please let me know and we can schedule a meeting.

All the best,

Alyssa Plesser, MA

pronouns: she/her/hers

Continuum of Care Program Specialist Sr.

Joint Office of Homeless Services

Phone: (971) 421-9766

Please note: My working hours may be different than yours. Please do not feel obligated to respond outside of your normal work schedule.

**Email Notification to
Cultivate Initiatives**

Alyssa Plesser <alyssa.plesser@multco.us>

HUD CoC Special NOFO Project Competition Results

Alyssa Plesser <alyssa.plesser@multco.us>

Tue, Oct 4, 2022 at 2:12 PM

To: Matthew McCarl <matthew@cultivatepdx.org>

Cc: Amanda Matlin <amanda@cultivatepdx.org>, Y'Ishia Rosborough <y@cultivatepdx.org>, Caleb Coder <caleb@cultivatepdx.org>

Hi Matt and Cultivate Initiatives,

We were grateful to receive Cultivate Initiatives' New Project Application for the 2022 HUD Special NOFO.

The Collaborative Application Committee reviewed each new project application, and found all submissions were worthy of consideration and met a need in our community. However, I regret to inform you that Cultivate Initiatives' Rapid Rehousing New Project Application was not selected to be included in our community's collaborative application to HUD.

Please know that there are many new opportunities to explore funding with the Joint Office. I plan to pass your contact information on to my colleagues who are working or engage new organizations and explore ways to partner. I would also like to add you to our Continuum of Care contact list so you can be aware of future funding opportunities.

You can see the final lists of accepted and ranked CoC projects at <https://www.multco.us/johs/coc-unsheltered-funding-opportunity>.

If you have questions about your application review or would like to discuss ways to improve your application for future HUD CoC funding, I am happy to discuss that with you after October 20th, 2022. Please let me know and we can schedule a meeting.

All the best,

Alyssa Plesser, MA

pronouns: she/her/hers

HUD Continuum of Care Program Specialist Sr.

Joint Office of Homeless Services

Phone: (971) 421-9766

Please note: My working hours may be different than yours. Please do not feel obligated to respond outside of your normal work schedule.



**Email Notification to Greater
New Hope Charities**

Alyssa Plesser <alyssa.plesser@multco.us>

HUD CoC Special NOFO Project Competition Results

Alyssa Plesser <alyssa.plesser@multco.us>

Tue, Oct 4, 2022 at 2:12 PM

To: Levin Manabat <levin.manabat@greaternewhopefamilyservices.com>

Cc: Linda Ellerby <linda.ellerby@greaternewhopefamilyservices.com>, Felecia Wright <felecia.wright@greaternewhopefamilyservices.com>

Hi Levin and Greater New Hope Charities,

We were grateful to receive Greater New Hope Charities New Project Application for the 2022 HUD Special NOFO.

The Collaborative Application Committee reviewed each new project application, and found all submissions were worthy of consideration and met a need in our community. However, I regret to inform you that Greater New Hope Charities Transitional Re-Housing New Project Application was not selected to be included in our community's collaborative application to HUD.

Please know that there are many new opportunities to explore funding with the Joint Office. I plan to pass your contact information on to my colleagues who are working or engage new organizations and explore ways to partner. I would also like to add you to our Continuum of Care contact list so you can be aware of future funding opportunities.

You can see the final lists of accepted and ranked CoC projects at <https://www.multco.us/johs/coc-unsheltered-funding-opportunity>.

If you have questions about your application review or would like to discuss ways to improve your application for future HUD CoC funding, I am happy to discuss that with you after October 20th, 2022. Please let me know and we can schedule a meeting.

All the best,

Alyssa Plesser, MA

pronouns: she/her/hers

Continuum of Care Program Specialist Sr.

Joint Office of Homeless Services

Phone: (971) 421-9766

Please note: My working hours may be different than yours. Please do not feel obligated to respond outside of your normal work schedule.



**Email Notification to Rockwood
CDC/Community Development
Corporation of Oregon**

Alyssa Plesser <alyssa.plesser@multco.us>

HUD CoC Special NOFO Project Competition Results

Alyssa Plesser <alyssa.plesser@multco.us>

Tue, Oct 4, 2022 at 2:12 PM

To: Brad Ketch <bketch@rockwoodcdc.org>

Cc: Hai Nguyen <hnguyen@rockwoodcdc.org>, Christine Sanders <csanders@rockwoodcdc.org>, Valerie Holmes <vholmes@rockwoodcdc.org>

Hi Brad and Community Development Corporation of Oregon,

We were grateful to receive Rockwood CDC's New Project Application for the 2022 HUD Special NOFO.

The Collaborative Application Committee reviewed each new project application, and found all submissions were worthy of consideration and met a need in our community. However, I regret to inform you that Rockwood Tower New Project Application was not selected to be included in our community's collaborative application to HUD.

Please know that there are many new opportunities to explore funding with the Joint Office. I plan to pass your contact information on to my colleagues who are working or engage new organizations and explore ways to partner. I would also like to add you to our Continuum of Care contact list so you can be aware of future funding opportunities.

You can see the final lists of accepted and ranked CoC projects at <https://www.multco.us/johs/coc-unsheltered-funding-opportunity>.

If you have questions about your application review or would like to discuss ways to improve your application for future HUD CoC funding, I am happy to discuss that with you after October 20th, 2022. Please let me know and we can schedule a meeting.

All the best,

Alyssa Plesser, MA

pronouns: she/her/hers

Continuum of Care Program Specialist Sr.

Joint Office of Homeless Services

Phone: (971) 421-9766

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Page CoC Unsheltered Funding Opportunity has been updated.

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CoC Unsheltered Funding Opportunity

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On June 22, 2022 the U.S. Department of Housing and Urban Development (HUD) released a Supplemental Notice of Funding Opportunity (NOFO) to Address Unsheltered Homelessness. Through this NOFO, our community is eligible for \$8.3 million over a 3-year grant period. This Notice of Funding Opportunity, often referred to as the 'Special NOFO,' is an additional funding opportunity that is running in tandem to the regular FY22 Continuum of Care Program Competition. See Continuum of Care Funding Opportunity for more information regarding the 'Regular NOFO.' The local competition deadline for new project pre-applications is September 16, 2022 at 11:59 PM PST. The deadline for submitting applications to HUD is 5:00 PM PST October 20, 2022.

CoC Special NOFO Accepted Project Application & Ranked Project Application

The Collaborative Application Committee met on Wednesday, September 28, 2022 to select project proposals to put forward to HUD under the 2022 CoC Supplemental NOFO to Address Unsheltered and Rural Homelessness (Special NOFO). The committee used the criteria and process described in the 2022 Special NOFO Application Guidance and the 2022 Special NOFO Project Solicitation.

Special NOFO Accepted Project Application (124.54 KB) Edit file

Special NOFO CoC Ranked Project List (112.67 KB) Edit file

10/4/2022 CoC Website Showing Final Priority Listing

Tuesday, August 30, 2022

Special NOFO Project Orientation 10:00 am to 11:00 am

This workshop will provide attendees with an overview of the local application process as well as instructions for completing the local and project applications.

Event

2:00 PM 10/4/2022 2

SPECIAL NOFO COC CONSOLIDATED APPLICATION ATTACHMENT: PROJECTS ACCEPTED - NOTIFICATION OUTSIDE OF E-SNAPS

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OR-501 Portland/Gresham/Multnomah County Continuum of Care

Summary of 2022 Special NOFO CoC Accepted Project Applications

Date posted: October 4, 2022

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Accepted Project Application

Applicant Name	Project Name	Total Accepted Project Application Budget Amount
Native American Rehabilitation Association of the Northwest (NARA NW)	NARA NW Permanent Supportive Housing	\$8,379,613 (3-year grant period)
TOTAL		\$8,379,613

OR-501 Portland/Gresham/Multnomah County Continuum of Care (CoC)**2022 CoC Ranked Project Application List**

Date posted: October 4, 2022

	Applicant Name	Project Name	Project Type	Total Application Budget	Total Score ^[1]	Final Rank
Tier 1	Native American Rehabilitation Association of the Northwest (NARA NW)	NARA NW Permanent Supportive Housing Project	PSH	\$8,379,613	80.27%	1
	TOTAL			\$8,379,613 ^[2]		

[1] This column reflects the percent of possible points earned by the project. Most projects were scored out of 88 possible points. See the [2022 Renewal Project Rating and Ranking Process and Criteria](#), available on the Continuum of Care website, for details.

[2] This total reflects the total for funding amount over the three-year grant period. The yearly amount of funding is equivalent to \$2,793,204.

**Email Notification to NARA NW**

Alyssa Plesser <alyssa.plesser@multco.us>

HUD CoC Special NOFO Project Competition Results

Alyssa Plesser <alyssa.plesser@multco.us>

Tue, Oct 4, 2022 at 1:49 PM

To: Martha Caballero <mcaballero@naranorthwest.org>

Cc: Amy Thompson <ATHompson@naranorthwest.org>, Jacqueline Mercer <jmercer@naranorthwest.org>

Hello Martha and NARA NW,

Congratulations! The Continuum of Care Collaborative Application Committee selected your application for CoC Special NOFO Funds to be included in our community's application to the HUD CoC program!

Organization: NARA

Project Name: NARA NW Permanent Supportive Housing Project

Amount of funding: \$8,379,613, 3-year grant period (\$2,793,200/year)

Project Score: 80.27%

As we mentioned in our pre-application outreach and materials, there is a tight turn-around for completing your application to HUD. The local deadline to have your application submitted to e-snaps is **October 10, 2022** (end of day). The Joint Office will review your application carefully and share back questions and edits with you. The purpose of our review is to make sure your application meet's HUD's expectations.

Please know that the Joint Office and Homebase will be available for support and technical assistance as you take on this time-intensive task. You will find a series of resources to guide you through your application. Please see HUD's [e-snaps Navigational Guide](#) and [Detailed Instructions](#). The first provides a step-by-step guide for how to complete the application in e-snaps and the second provides more details about how to answer each question in the application.

In addition, in alignment with your project application, I will need a **signed Healthcare Leverage Commitment** that must demonstrate sources of healthcare resources which may include:

- a. The direct contributions form a public or private health insurance provider to the project
- b. Provisions of healthcare services, including mental health services by a private or public organization tailored to the program participants of the project
- c. Direct partnerships with organization that provide healthcare services including mental health services, to individuals and families experiencing homelessness who have HIV/AIDS

Further, the value of the assistance being provided by the healthcare organization in your Healthcare Leverage Commitment must:

1. For substance abuse treatment or recovery provider, provide access to treatment or recovery services for all program participants who qualify and choose those services; **or**
2. For healthcare organizations, include an amount that is equivalent to 50 percent of the funding being requested for the project

3. Include the dates the healthcare resources will be provided

Please reach out to me if you would like support.

Again, congratulations!

Alyssa Plesser, MA

pronouns: she/her/hers

HUD Continuum of Care Program Specialist Sr.

Joint Office of Homeless Services

Phone: (971) 421-9766

Please note: My working hours may be different than yours. Please do not feel obligated to respond outside of your normal work schedule.

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CoC Unsheltered Funding Opportunity

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Special NOFO CoC Ranked Project List (112.67 KB) Edit file

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Event

2:00 PM 10/4/2022

**SPECIAL NOFO COC CONSOLIDATED
APPLICATION ATTACHMENT: DEVELOPMENT OF
NEW UNITS AND CREATION OF HOUSING
OPPORTUNITIES – LEVERAGING HOUSING**

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Development of New Units and Creation of Housing Opportunities Leveraging Housing Commitment

The Multnomah County/City of Portland Joint Office of Homeless Services commits the following 40 Permanent Supportive Housing units for Native American Rehabilitation Association NW, which are not funded through the CoC or ESG Programs. The units will be funded by locally generated funds through the Metro Supportive Housing Services (SHS) Measure 26-210, the first-ever regional tax to support homeless services. This new funding has supplemented local, state, and federal funding to significantly increase services for people experiencing homelessness.

Specifically, this commitment, consisting of locally generated funds, is equal to the cost of **50 percent** of the units included in the NARA NW Permanent Supportive Housing project i.e. **40 units**. The Metro SHS funds will also be used to leverage culturally specific outreach and navigation services through NARA NW to further support individuals and families experiencing unsheltered homelessness.

Overall details:

Type of Contribution:	Cash
Use of Funds:	Rent Assistance
Value of Funds 3-year grant:	\$2,068,497
Name of Recipient:	Native American Rehabilitation Association of the Northwest (NARA NW)
Date the units will be available:	Immediately after 10/20/2022
Official Authorizing Units:	Shannon Singleton
Title:	Director, Joint Office of Homeless Services
Signature:	

**SPECIAL NOFO COC CONSOLIDATED
APPLICATION ATTACHMENT: DEVELOPMENT OF
NEW UNITS AND CREATION OF HOUSING
OPPORTUNITIES-PHA COMMITTMENT**

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10/11/2022

Shannon Singleton
Interim Director
City of Portland / Multnomah County Joint Office of Homeless Services
721 SW Oak St., Suite 100
Portland OR, 97205

Dear Shannon Singleton,

RE: FR-6500-N-25S Continuum of Care Supplemental to Address Unsheltered and Rural Homelessness

Home Forward is the Public Housing Authority serving Multnomah County, Oregon, including the cities of Portland and Gresham. We are committed to continuing our collaborative efforts with Multnomah County's Continuum of Care to align resources to address homelessness more effectively in our community.

Home Forward commits to work with OR-501 Portland/Gresham/Multnomah County Continuum of Care to:

- (1) pair vouchers with CoC-funded supportive services; and
- (2) to work with the CoC and other stakeholders to develop a prioritization plan for a potential allocation of Stability Vouchers or a preference for general admission to Housing Choice Voucher Program through the coordinated entry process for individuals and families experiencing homelessness, at risk of homelessness, or fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking.

Thanks for your ongoing efforts. We look forward to our continued partnership.

Ivory N. Mathews
Chief Executive Officer
Home Forward (OR002)

**SPECIAL NOFO COC CONSOLIDATED
APPLICATION ATTACHMENT: LEVERAGING
HEALTHCARE RESOURCES – NEW PSH PROJECT**

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Native American Rehabilitation Association of the Northwest, Inc.

A Non-Profit Organization

October 10, 2022

Oyate Administration

1776 SW Madison St.
Portland, OR 97205
[p] 503-224-1044
[f] 503-274-4251

Residential Treatment

17645 NW St. Helens Hwy.
Portland, OR 97231
[p] 503-621-1069
[f] 503-621-0200

Outpatient Treatment

1631 SW Columbia St.
Portland, OR 97201
[p] 503-231-2641
[f] 503-231-1654

Tate Topo Housing

1310 SW 17th Ave.
Portland, OR 97201
[p] 503-231-2641
[f] 503-467-4077

Totem Lodge

1438 SE Division
Portland, OR 97202
[p] 503-548-0346
[f] 503-232-5959

Dental Clinic

12750 SE Stark St. Bldg-E
Portland, OR 97233
[p] 971-347-3009
[f] 971-256-3277

Indian Health Clinic

703 NE Hancock St.
Portland, OR 97212
[p] 503-230-9875
[f] 503-230-9877

Wellness Center

12360 E. Burnside St.
Portland, OR 97233
[p] 971-279-4800
[f] 971-279-2051

Child & Family Program

Youth Prevention Program
620 NE 2nd Street
Gresham, OR 97030
[p] 971-274-3757
[f] 503-912-5740

Youth Residential Treatment

620 NE 2nd Street
Gresham, OR 97030
[p] 971-274-3757
[f] 503-912-5740

Department of Housing Urban Development
Community Planning & Development
451 7th Street SW
Washington, DC 20410

RE: FY 2022 HUD CoC Program Supplemental "Special NOFO" FR-6500-N-25S

Dear Sir/Madam,

Please accept this letter as our project eligibility and project quality threshold requirements for the CoC Special NOFO opportunity. The written commitment is for healthcare resources equivalent to 50 percent of requested funding, leveraging health care services tailored to the program participants for this project.

Organization Name: Native American Rehabilitation Association of the Northwest
Type of contribution: Health Resource Leverage
Contribution Value: \$4,189,806.
Specific Grant: Permanent Support Housing
Contribution Dates: 05/01/2023 – 04/30/2026

NARA NW further commits with the project eligibility for program participants in the PSH project, based on CoC Program Fair Housing requirements. Project eligibility will not be restricted by NARA NW.

Name of Authorizing Official committing resources: Jacqueline A. Mercer
Title of Authorizing Official committing resources: Chief Executive Officer

Respectfully Submitted,

DocuSigned by:
Jacqueline Mercer
F717140EF3F7497...
Jacqueline Mercer
Chief Executive Officer

**SPECIAL NOFO COC CONSOLIDATED
APPLICATION ATTACHMENT: INVOLVING
INDIVIDUALS WITH LIVED EXPERIENCE OF
HOMELESSNESS IN DECISION MAKING – LETTER
OF SUPPORT FROM WORKING GROUP
COMPRISED OF INDIVIDUALS WITH LIVED
EXPERIENCE OF HOMELESSNESS**

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Involving Individuals with Lived Experience of Homelessness in Decision Making
Letter of Support from Working Group of Individuals with Lived Experience of Homelessness

To: Housing and Urban Development Department

Re: FR-6500-N-25S Continuum of Care Supplemental to Address Unsheltered and Rural Homelessness

Date: 10/14/2022

The Special NOFO Lived Experience Working Group was formed with the purpose of providing feedback on the Multnomah County (OR-501) CoC's Collaborative Application, the CoC Plan for Serving Individuals and Families with Severe Service needs, the CoC's local competition process, and meaningfully integrating individuals with lived experience of unsheltered homelessness in the CoC's decision making process. As a member of this working group stated, "the only way to solve homelessness is to bring people in who have been homeless."

This Lived Experience Working Group consists of individuals who are all currently experiencing or have experienced unsheltered homelessness in Portland/Multnomah County, Oregon. The group began meeting in August 2022 and provided feedback on the entire spectrum of housing and supportive services within our CoC. Specifically, the group discussed outreach, shelter, housing, and wrap-around services highlighting the importance of:

- 1) hiring people with lived experience of homelessness to do street outreach
- 2) supportive services, including mental health care and life skills training
- 3) reliable and compassionate case managers and peer support specialists.

The group approved the CoC's Special NOFO local competition priorities which included: Prioritizing projects that meet the needs of a community of color overrepresented in the homeless population, prioritizing projects that will serve individuals and families experiencing unsheltered homelessness, prioritizing projects that use a Housing First approach, prioritizing projects that are focused on Permanent Supportive Housing and Supportive Services Only. The working group also performed in-depth interviews with over 70 other individuals and families experiencing unsheltered homelessness to gain feedback on the CoC's application and overall service delivery. The feedback from the working group as well as the information from the surveys were well incorporated into the CoC's application.

The members of the Lived Experience Working Group **fully and enthusiastically support** the priorities for serving individuals and families experiencing homelessness with severe service needs in Multnomah County as it is outlined in the Special NOFO CoC Application and the accepted Project Application from NARA NW.

Sincerely,

Alana Robinson

Alana Robinson

Raven Drake

Raven Drake

Belinda McEachran

Belinda McEachran

Kris Dulaney

Kris Dulaney

Rachael Dulaney

Rachael Dulaney

OR-501 Plan for Serving Individuals & Families Experiencing Homelessness with Severe Service Needs

P-1c. Landlord Recruitment

P-1c.1. The Continuum of Care's current strategy to recruit landlords for tenant-based rental assistance prioritizes recruiting landlords to ensure access, quality, and geographic distribution of housing. Throughout recruitment, we recognize that landlord knowledge about and trust in CoC, along with visible, easily accessible support, increases the likelihood that landlords will make their housing available for people exiting homelessness. The recruitment process is kept simple, asking for core information including amount of housing, willingness to accept tenants without traditional requirements, and landlord desired support. Strategies include:

- ***Move in Multnomah (MIM):*** multi-media initiative to recruit private-market landlords using standardized marketing materials including mailers, TV ads and targeted social media ads that clearly document the supports for landlords and the benefits of guaranteed rent, supportive services, and regular communication. MIM supports connection between recruited landlords and homeless service providers to move individuals experiencing homelessness into new apartments using reduced screening criteria. As part of this program, the CoC provided landlords with a range of risk-reducing incentives including a 12-month rent guarantee.

- ***Regional Long-Term Rent Assistance (RLRA):*** RLRA is a tri-county (Multnomah, Clackamas, and Washington) collaborative housing program that offers landlords incentives, e.g. for renting the apartment or for repairs. These incentives recruit new landlords and reduce barriers for people experiencing homelessness.

- ***Partnering with Private Landlords for Voucher Programs:*** Our CoC partners with private landlords to work with voucher programs serving people exiting homelessness. These voucher programs include: Veterans Affairs Supportive Housing (VASH), Shelter Plus Care, Foster Youth, Emergency Housing Voucher (EHV), Mainstream, Homeless Family System of Care voucher programs and RLRA.

- ***Landlord Recruitment and Retention Program (LRRP):*** Coordinated with JOIN, a housing nonprofit, this team works with community partners to establish relationships with landlords and property managers to create new and maintain existing housing opportunities for households transitioning out of homelessness. LRRP provides: informational materials; a staffed phone line to support communication among tenants, case managers and landlords; and education on landlord/tenant law.

- ***Housing Partnership Workgroup (HPW):*** HPW is a biannual workgroup to support partnerships between landlords and homeless service providers through relationship-building, education, resource sharing and unit/building vacancy identification. This provides an venue for meetings between landlords and service providers and collective problem-solving to increase housing access for people exiting homelessness. In FY 22, over 100 landlords and over 200 service providers participated in workgroups.

P-1c.1.a. CoC strategies have been highly effective in identifying units across the entire geographic area.

- ***MIM:*** The program successfully recruited over 100 landlords within a 3 month timeframe across the entire geographic area of the CoC, and implemented a centralized, system-level tracking tool to record available housing and landlord contact information. It allowed the Joint Office of Homeless Services (JOHS) and community providers to engage with landlords to build relationships.

- ***RLRA:*** There are currently 144 landlords working with Regional Long-Term Rent Assistance participants covering 30 Multnomah County zip codes.

- ***Vouchers with private landlords:*** Landlords for these programs cover all 33 Multnomah County zip codes and our local PHA has 1,730 landlords currently housing participants in these programs.

- ***LRRP:*** In FY22, the LRRP engaged 596 new landlords and provided an additional 87 landlords with LRRP support including the damage guarantee fund.

P-1c.1.b. The CoC strategies have identified housing in areas where we have historically not been able to identify housing. We fund a network of service providers who do housing search and placement work and those providers are actively creating relationships with landlords across the CoC. The CoC worked with, negotiated, and encouraged landlords to bring down rents to 120% FMR or lower in exchange for the landlord incentives (e.g.. rent guarantee and damage fund), which typically has been very hard to do in more expensive

neighborhoods. We also identified new housing opportunities in all 33 zip codes of our CoC, thus identifying housing in areas where we have historically not been able to identify housing.

P-1.c.2. Both MIM and RLRA are new practices implemented in the past three years. Lessons learned:

- ***Recruitment of landlords presents an opportunity for correcting misconceptions*** about homelessness and supportive housing. The MIM website lists 5 myths about homelessness (with corresponding facts) to help address common misconceptions. Social media campaigns associated with MIM focused on the importance of supportive housing and gave multiple success stories. Providers spent significant time communicating 1-1 with landlords about the population, addressing concerns and explaining how programs work to actively support people to be successful in permanent housing.
- ***The existence of the damage fund makes a large difference, in both recruitment and retention, even if the fund itself has seen low usage.*** Landlords are interested in partnering with the homeless service system, as long as their real/perceived risks are reasonably addressed and they can continue to charge rents tied to the private market.
- ***Homeowners are interested in shared housing opportunities with homeseekers.*** The CoC partnered with Home Share Oregon, a non-profit organization that expands affordable housing through home sharing, connecting homeowners and home seekers to prevent housing instability, foreclosure, and homelessness.
- ***Service providers need to have strong relationships and communication with landlords; this helps with both recruitment and retention.*** Trust is built through a mutual investment in open, candid communication and a mutually accountable relationship. When the landlord and service provider can engage in honest dialogue built around shared trust, it helps break down skepticism and clarify each party's needs. It is also vital to ensure that the housing applicant/tenant is centered and encouraged to develop/maintain their own accountable relationship with the landlords and providers.
- ***Designing regional programs supports landlord partnerships.*** Housing owners, landlords and property managers operate across County/CoC lines and regional program consistency supports these partnerships. By designing the RLRA program at the tri-county level, landlords and program participants know what to expect and can more easily navigate the program across the region. This also allows for regional media and communication campaigns to raise awareness and recruit new landlord partners.

P-1.c.3. The CoC will use specific data points to update the landlord recruitment strategy including:

- ***Geography:*** Geographic distribution is key to a successful housing strategy. We will use the following data: Current location of housing to identify geographic areas that are underrepresented, to focus on when recruiting landlords. Geographic data on consumer choice of neighborhood to evaluate if individuals and families are able to find an apartment in the neighborhood where they want to live. We then seek to recruit landlords and add more apartments in desired neighborhoods, if a gap in availability exists.
- ***Demographics:*** Data, disaggregated by race, ethnicity, and other demographics, on how quickly participants are able to access new apartments will be used to identify any areas where housing access is lagging and strategies will be implemented to recruit landlords in those areas.
- ***HIC cross-analysis with the PIT Count*** to identify a target number of landlords to recruit.
- ***Landlord Interview:*** The CoC will use quantitative outcomes of landlords recruited combined with qualitative landlord interviews, including why/how landlords engaged and effective outreach strategies, for continuous program improvement and alignment.

P-3. Current Strategy to Identify, Shelter, & House People Experiencing Unsheltered Homelessness

P-3.a Current Street Outreach Strategy

P-3.a.1. The CoC ensures that outreach teams are coordinated by (1) holding weekly coordinating calls (daily during severe weather) among public safety, outreach, social service and public space management staff to ensure all people who are unsheltered are identified and engaged in services; (2) Conducting Coordinated Entry (CE) case conferencing to coordinate outreach for serving those not yet engaged; (3) increasing capacity within

the data and evaluation team for performance of Quality Assurance/Quality Improvement; and (4) connecting data intake to outreach, and aligning outreach, and the Built for Zero (BFZ) initiative.

P-3.a.2. The CoC does outreach 7 days a week at varied times throughout the day, by several providers including culturally specific providers, behavioral health specialists, and peer staff, to ensure we identify and engage the diversity of people experiencing unsheltered homelessness throughout our service area. The CoC outreach covers 100% of the CoC's geographic area and includes regular outreach to locations furthest from resource centers. Further, as part of BFZ, organizations clearly map and document outreach, and coordinate outreach with data collection so the CoC can ensure that at a minimum 90% of individuals experiencing homelessness have experienced outreach and/or other services, and that data is updated regularly.

P-3.a.3. All CoC's outreach efforts are rooted in the evidence-based practices of (a) using data and performance to assess and readjust outreach efforts; (b) meeting people where they are at literally and metaphorically, centering relationship-building in outreach; and (c) ensuring outreach includes resource and housing navigation to provide direct connection into housing without requiring other prerequisite steps. Outreach practices include:

- ***Individualized and culturally responsive approaches using four models of outreach:*** safety/survival, health care, resource navigation, and housing placement outreach delivered by contracted providers from mainstream and culturally specific organizations.
- ***Providing a multi-agency, mobile, Coordinated Housing Assessment Team (CHAT):*** This team provides street and site-based outreach/engagement. The team conducts coordinated entry assessment, provides resource navigation and referral, helps participants collect documents necessary for landlords, works to mitigate barriers, and provides flexible client assistance to support the rapid transition to available housing resources.
- ***Expanding Outreach Positions:*** Outreach positions grew from 47 in 2019 to 85 in FY22. In FY23, the CoC is adding two additional culturally specific navigators as well as 20 navigation workers through the Street Services Coordination Center, which provides de-escalation and housing navigation services.
- ***The CoC's Family System of Care's Mobile Outreach and Housing Navigator team:*** This team engages and assesses families with street and site-based outreach/engagement, CE assessment, resource navigation, documentation collection, cold/severe weather support, barrier mitigation, connection to health resources, and flexible participant assistance to support the rapid transition to available housing resources. The project is a partnership delivered by four community organizations, three of which are culturally specific.

P-3.a.4. The CoC successfully uses strategies that are culturally appropriate and designed to support individuals and families with high vulnerability to exit homelessness and move into permanent housing. Strategies include:

- ***Providing culturally specific services:*** Our CoC funds 59 culturally specific programs and culturally specific staff at 13 different organizations spanning the entire spectrum of housing and supportive services within our systems of care. This includes seven culturally specific organizations whose entire programming is focused on providing culturally specific housing and supportive services to the Black/African American, Indigenous/Native American, Pacific Islander and Asian, and Latin/o/a/x populations. It also includes organizations and programs that are specifically designed to serve LGBTIQ2S+ youth and adults experiencing homelessness. The CoC also recently produced an RFP focused on procuring culturally specific services across the Tri-County region. This RFP included increased technical support and guidance to attract providers traditionally excluded from government contracts.
- ***Responding to mental health, substance use disorder, and other vulnerability factors:*** Dedicated street outreach and navigation workers respond to mental health crises, leverage existing local health care programs and resources, engage and navigate interested individuals into recovery programs, and conduct targeted outreach to highly vulnerable subpopulations including people with mental illness, people with substance use disorders, youth, and individuals living with HIV. The Multnomah County Promoting Access To Hope (PATH) Team continues outreach to people experiencing homelessness to provide access to leveraged drug and alcohol treatment resources. Since inception in July 2021, the team has served 223 people.

- ***Individualized services for individuals with criminal justice involvement:*** The Barrier Mitigation project through the Metropolitan Public Defenders Services received a total of 136 referrals from the County's homeless service systems for legal services focused on supporting people with the transition into housing.

- ***A Coordinated Entry (CE) system designed to meet the needs of the most vulnerable households:*** The CoC intentionally developed and continues to improve a CE system focused on meeting the needs of the most vulnerable households. This includes CE outreach, assessment and prioritization processes designed to address the vulnerabilities and needs of unsheltered families with children, people fleeing domestic and sexual violence, youth under 25, and adults unaccompanied by children. Over 40 service organizations participate in regular case conferencing meetings to coordinate services and support the most vulnerable households through the process. Outreach workers are a central part of the CE system and conduct CE assessments, provide navigation services and stay connected to households experiencing unsheltered homelessness to support them throughout the CE process. The CoC has two Supportive Services Only-CE grants, funded through HUD's CoC NOFO, that support CE for both the adult system of care and domestic violence system of care; these grants added capacity for outreach and housing providers to successfully connect highly vulnerable households to housing.

- ***Utilizing disaggregated race and ethnicity data:*** Disaggregated and analyzed data, including the annual PIT Count, is used when considering program improvement and expansion, and funding allocation decisions.

- ***Responding to the specialized needs of families:*** The family system has a nine-agency Mobile Housing Team, of which five are culturally specific, that serves households prioritized through CE, ensuring the most vulnerable families are served first, providing one-time financial assistance, or 1 to 24 months of rent assistance and supportive services based on individual need. This approach is rooted in the Progressive Engagement model. Families receive assessment for and access to participant-driven services to obtain and retain long-term housing stability along with supportive services.

P-3.a.5. Regular, supportive, and responsive engagement in the locations individuals and families reside are key to successfully connecting them with permanent housing. Our local CE system was designed to intentionally reach and serve people experiencing unsheltered homelessness. This includes an outreach team that focuses on assessing unsheltered households and others who are not yet service-connected and connecting them to housing opportunities. As of August 2022, there were 3,608 people on the CE prioritized list; 1,598 of those people (44%) were experiencing unsheltered homelessness; the next largest percentage (28%) were experiencing sheltered homelessness. CHAT engages and assesses people experiencing homelessness for Permanent Supportive Housing (PSH) apartments. The majority of people served through this project are unaccompanied, adults experiencing chronic homelessness who are not accessing housing and support resources. The project is delivered through a partnership between four community-based organizations, three of which are culturally specific, and provides street and site-based outreach/engagement, CE assessment, resource navigation and referral, documentation collection, barrier mitigation, and flexible participant assistance to support the rapid transition of people prioritized through CE to available housing resources with emphasis on equitable access for people of color. From April-June 2022, CHAT completed 250 housing assessments and assisted 65 people to prepare documents for housing placement. Additionally, the success of CoC's outreach efforts is clear in that, during 2021, outreach teams supported over 300 unsheltered households move into permanent housing.

P-3.a.6. Recognizing the importance of having individuals with lived experience of homelessness conduct street outreach, the CoC funds and invests in peer delivered services. The JOHS Adult Navigation team added Peer Support Specialists from the Mental Health and Addiction Association of Oregon. In the past year, the PSS had 2,640 interactions with people experiencing unsheltered homelessness, which resulted in a variety of service referrals. When the CoC issues requests for funding proposals for new outreach workers, we explicitly call attention to the importance of hiring people with lived experience, with a priority for people from communities of color overrepresented in the homeless population, people with lived experience of homelessness, and/or lived experience with mental health diagnosis and addiction. The CoC is also adding an adult navigation team of Peer Support Specialists to assist individuals in exiting homelessness.

P-3.b. Immediate Access to Low-Barrier Shelter and Temporary Housing

P-3.b.1. The CoC provides immediate access to low-barrier shelter & temporary housing using these strategies:

- ***Offering a variety of shelter options:*** including alternative shelters, emergency shelters, motel-based shelters, and winter/severe weather shelters. These include both congregate and non-congregate shelter options. All shelters funded by the CoC are low-barrier. This includes staff trained to assist in creating physical and emotional safety, simple and low-barrier access, pet-friendly shelter options, and shelter options for couples and families (biological and chosen, as defined by the individual) so they can stay together.
- ***Expanding availability of shelter:*** Over FY22, we added 489 non-congregate shelter beds and we are on target to add an additional 320 non-congregate shelter beds utilizing Safe Rest Villages (SRV) and another 119 utilizing alternative shelters. We added 10 additional emergency shelters in the last fiscal year, and an additional 400 emergency shelter beds in the current fiscal year through non-congregate, congregate, and alternative shelter programs. In FY22, the CoC increased the total number of people served in shelter and transitional housing projects. The CoC is working to support nearly 2,700 shelter beds in FY23.
- ***Providing culturally specific shelter:*** Through partnerships with Black Mental Health Oregon and the Urban League of Portland, the CoC created the first culturally specific and culturally affirming shelter in Oregon for Black/African American individuals experiencing homelessness.
- ***Interconnected programming for individuals with severe mental health disabilities:*** The Behavioral Health Resources Center will serve 200 people at any time through behavioral health programming, non-congregate emergency shelter, bridge housing, and a day center with drop-in services. Offering interconnected programming supports immediate access to needed services; further, the entire Behavioral Health Center consists of peer-led programming and staffing that is clinically supported. Additionally, the CoC funds behavioral health specific outreach and navigation staff.
- ***New Transitional Housing projects:*** Developed through the HUD FY21 CoC Annual Competition the CoC began funding a new Joint Transitional Housing/ Rapid-Rehousing project serving domestic violence survivors, with capacity for 18 additional households.
- ***Data and analysis:*** The CoC uses annual needs and gaps assessments, corresponding to annual planning for needed emergency and transitional housing. We collect race and ethnicity data, and disaggregate service provision and outcome data, along with trends over time, to center equity and create programs to meet the needs of those currently either not accessing services or experiencing worse outcomes in our community.

P-3.b.2. Our CoC successfully provides access to low-barrier and culturally appropriate temporary accommodations. In FY22, across shelter types, shelters had an average utilization rate between 85% and 94%. Of those served in shelters, 46.4% identified as Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and other people of color (BIPOC), and 64.6% reported one or more disabling conditions.

The CoC tracks the length of time participants are homeless using Homeless Management Information System (HMIS) data, coordinated entry systems, a Veterans By-Name List, CoC and Emergency Solutions Grant (ESG) project data, and CoC system mapping. Between July 2021 and March 2022, 43% of households that exited transitional housing moved into permanent housing. Of households who exited congregate shelters, 21% entered into permanent housing. Of households who exited non-congregate alternative shelters, 46% entered into permanent housing. To increase the number of exits to permanent housing, the CoC is funding a multi-agency team of InReach Workers to provide on-site services with the goal of connecting shelter residents to housing placement and other services. Additionally, in FY 23 the CoC will be increasing funding and positions for Peer Support Specialists who will be charged with housing placement services and support in all shelter types.

Further, in 2022, Portland State University's Homelessness Research & Action Collaborative concluded a multi-year study of alternative shelter throughout the CoC, using direct input from those with experience designing, supporting, managing, and/or living in or near the shelters. The study found that 86% of individuals living in alternative shelters were largely or very satisfied. The CoC will use this study and lessons learned for alternative shelter expansion.

P-3.b.3. In the last three years, the CoC has implemented new practices and learned the following lessons:

- ***Emergency sheltering efforts during the COVID-19 pandemic proved non-congregate models of sheltering are extremely effective*** at serving populations who are not well served by congregate shelter; as a result, the CoC dramatically expanded these services.
- ***Members of communities of color residing in dominant culture, congregate shelter settings have shared that they experienced negative impacts and exclusions.*** In response, the CoC created the first culturally specific shelter and added ongoing anti-racist training for all system providers.
- ***The rate of placement from emergency shelter directly into housing did not meet expectations, nor were placements distributed equitably across the shelter system. In response, the CoC now prioritizes interagency and interdisciplinary teams*** to offer flexible and customized services to clients in emergency shelters via out-of-shelter placement teams, to expedite their transition into permanent housing.

P-3.c Immediate Access to Low Barrier Permanent Housing

P-3.c.1.a. The CoC and its partners use a Housing First Approach, with strategies that include the following:

- ***Increasing available housing options:*** (1) Significantly increasing low-barrier, Housing First Rapid Re-housing (RRH) and PSH by leveraging local and regional flexible funds, including funding from a local measure; (2) identifying landlords that will provide low-barrier housing opportunities; and (3) setting requirements for low-barrier, Housing First approaches in project solicitations and contracts with providers.
- ***Resourcing outreach teams to do housing placement:*** The CoC has multiple street outreach teams that have access to rent and client assistance funds so that they can build relationships with people experiencing unsheltered homelessness and quickly connect them to housing.
- ***Reducing barriers:*** (1) Partnering with affordable housing developers and private-market landlords to reduce screening barriers for tenants. (2) Reducing documentation barriers through opportunities for self-certification. (3) Developing a Tri-County Regional Long-Term Rent Assistance program that does not do any tenant screening beyond verifying basic eligibility and minimizes documentation requirements.
- ***Utilizing varied models with intentional supports:*** (1) Creating housing with onsite behavioral healthcare services. (2) Providing housing retention services through the Mobile PSH Team of seven organizations including behavioral health and culturally specific organizations that are equity-informed, participant-driven, and trauma-informed. (3) Funding housing programs specifically designed to serve vulnerable populations including BIPOC communities, LGBTQIA2S+ community members, people living with HIV, people living with serious and persistent mental illness, people in recovery from substance use, people fleeing domestic or sexual violence, youth under 25, and others.

P-3.c 1.b. All (100%) of the strategies identified in 3.c.1.a. connect to permanent housing resources identified in Leveraging Housing Resources.

P-3.c.2. The CoC's current strategy successfully provided low-barrier and culturally appropriate access to permanent housing: All projects have contractual obligations to operate as low-barrier and use the Housing First model. Overall, during FY22: **4,854 people were housed in PSH programs and 7,627 people were enrolled in RRH programs.** JOHS, Multnomah County's Behavioral Health Division, Central City Concern (CCC) and Related NW created 40 Supportive Housing (SH) apartments serving people with significant behavioral health needs. The multi-agency Mobile PSH Team placed 174 families into housing, providing services that are culturally specific and responsive to the Latino/a/x, Black and Native American communities. This model yielded a 100% retention rate. By leveraging local and regional flexible funds, in the last fiscal year, **450 new supportive housing opportunities** were created, including 15 supportive housing apartments for people exiting the criminal justice system. Another 994 supportive housing opportunities are planned for FY23.

P-3.c.3. The CoC's strategy is supported by evidence including evaluation metrics described in the response to question P.3.c.2 and various studies. For example, providing tailored services and support to underserved

populations of color as well as populations with severe mental health needs is backed by a growing body of research that proves these strategies create strong outcomes and are cost effective. We also leverage health and other supports that increase housing retention. The CoC's strategy for providing supportive services in permanent housing (non-judgmental, relationship based, participant driven and trauma informed) is further supported by a recent study of the needs of individuals experiencing unsheltered homelessness in Portland. Study participants reported that these types of services were among their highest needs, along with food and apartments with private bathrooms. Additional feedback from affordable housing providers in our CoC confirms that the strategy of providing site-based supportive services (such as the Mobile PSH team) improves housing retention and service delivery by making it easier for residents to access the multiple services that they require. Finally, the lack of affordable housing, including rental housing, has been proven to be a leading cause of homelessness in the United States. The CoC is working to dramatically increase the number of new and existing affordable housing opportunities for individuals and families at the lowest income levels.

P-3.c 4. The CoC has implemented new strategies to ensure access to permanent housing including:

- ***Expanding Housing First PSH*** with a focus on serving people experiencing chronic homelessness.
- ***Partnering with the behavioral health and health care systems*** to fund, design and implement solicitations and housing programs for people with significant disabilities. This includes a new partnership between the CoC and Assertive Community Treatment (ACT) Teams that matches ACT participants experiencing homelessness with long-term rental assistance.
- ***Leveraging non-Medicaid eligible services and flexible housing dollars*** to support clients moving into permanent housing. In FY22, we used leveraged flexible, local funding to create six new tenant-based supportive housing projects with capacity to serve 360 households. In the first months, these six projects served 176 households, of whom 111 entered permanent housing. This effort will continue to increase staffing and ramp up service provision through FY23 and beyond.
- ***Lessons learned:*** (1) Providers have different levels of experience and capacity for housing search and placement, resulting in a need to fund additional housing and placement positions. (2) Aligning with healthcare providers is essential to providing holistic support and increasing the impact of limited housing resources. (3) Racial equity work requires us to slow down, infusing the creation of new programs and infrastructure with intentionality and improved chances for success, despite the potential for prolonging the development timeline. (4) Organizations in our community continue to struggle to recover from the COVID-19 pandemic and we must consider organizational capacity when creating new programming.

P-4. Updating the CoC's Strategy to Identify, Shelter, & House Individuals Experiencing Unsheltered Homelessness with Data & Performance

P-4.1.a. The CoC will utilize data and best practices to improve and expand street outreach, as follows:

- ***Utilizing a formal evaluation framework:*** Evaluation starts as we (1) Measure Impact (who do we serve, what do we provide and what effect do our interventions have?) and Incorporate Mission and Values (community-centered and informed approach, e.g. having the community define a positive outcome), using these to (2) Improve Programs' Effectiveness and Sustainability by prioritizing interventions that work, understanding what works and replicating it across programs, identifying service gaps, factoring in cost sustainability, and anticipating future need, which we use to (3) Document Progress by reporting outcomes including considering the counterfactual and (4) Reduce Disparities using targeted universalism.
- ***Built for Zero (BFZ):*** The CoC is working with Community Solutions to produce a Quality By Name List (QBNL).¹ BFZ focuses on adult individuals who qualify as chronically homeless, most of whom are unsheltered. BFZ integrates data and best practices by requiring us to update data more frequently, and allowing

¹ According to Community Solutions, "A by-name list is a comprehensive list of every person in a community experiencing homelessness, updated in real time. Using information collected and shared with their consent, each person on the list has a file that includes their name, homeless history, health, and housing needs." A QBNL attests that data collection methodologies, policies, and procedures connect services to data collection.

us to analyze more nuanced data on an aggregate level, providing a more comprehensive view of the journey from homelessness to housing stability. Additionally, this granular data analysis will allow the CoC to utilize individual data to help prioritize housing and match people with services. Recent work done by BFZ identified that the most significant data collection gap is among our unsheltered homeless population. We have thus focused current efforts on connecting outreach and data collection in a trauma-informed manner.

- ***Analyzing client pathways into, and out of, unsheltered homelessness:*** The CoC will use HMIS data to identify best practices that contribute to successful outcomes based on varying experiences. This new evaluation project will document who is served and identify which services contribute to successful outcomes for individuals in different demographic groups, to identify effective programs for expansion and/or replication.

P-4.1.b. Currently, our funded street outreach workers are trained in and conduct CE assessments, and participate in regular CE case conferencing meetings. Additionally, the BFZ effort will continue to pilot tiered coordinated entry assessments during outreach, allowing providers to more effectively connect more people to services through focused lists, thereby ensuring rapid entry into services.

P-4.1.c. The CoC is partnering with an expanding set of healthcare, law enforcement, and business owners to improve outreach. The CoC currently funds behavioral health outreach and Portland Street Medicine to deliver medical outreach to individuals experiencing unsheltered homelessness. Our Intensive Street Outreach Team works in partnership with Portland Police Bureau's Response Team to identify and assist people experiencing homelessness to access local health, social and housing services. The CoC has also initiated outreach through the Multnomah County Sheriff Office's HOPE team in order to build connections with individuals experiencing unsheltered homelessness in East County. Regularly scheduled outreach coordination meetings include law enforcement and public safety agencies. The CoC is evolving its community advisory framework, to increase engagement with local business owners to ensure a structure of feedback from a broader constituency.

P-4.2.a. For low-barrier shelter and temporary accommodations, the CoC is implementing the Effective Shelter Models project which will use data and performance to identify and describe best practices within different shelter models. The project will then assess their effectiveness in serving Multnomah County's unsheltered population by centering equity and measuring outcomes from current models. Based on the findings of this project, shelters within the CoC will be adapted to improve access.

P-4.2.b. JOHS, in partnership with neighboring counties, will implement a Tri-County regional PIT Count with a goal of aligning data collection methodology and analysis across the Portland Metropolitan area. This enhanced process, and more comprehensive data, will expand on required HUD data collection to better perform a gap analysis on local needs, identifying needs for expanded shelter and temporary accommodation services. The data will then be used to guide expansion of low-barrier shelter and temporary accommodations in areas of greatest need. The Effective Shelter Models project will evaluate performance and identify best practices in varying shelter models. This information will then be utilized in all new low-barrier shelter and temporary accommodation development projects and existing project expansion.

P-4.2.c. Our CoC is not applying for project funding for low barrier shelter or temporary accommodations. No new activities or practices for low barrier shelter or temporary accommodations will be funded with this award.

P-4.3.a. The CoC will utilize data and best practices to improve and expand the ability to rapidly move individuals and families with a history of unsheltered homelessness back into permanent housing using the following strategies: (1) funding the development of an evaluation framework, focused on equity and analysis of service gaps that expand our knowledge beyond quantitative data collection, with the explicit goal of using data-driven/best practice research to improve program effectiveness; (2) funding a best practices library in collaboration with Portland State University's Homeless Resource & Action Collaborative Research to increase understanding of which interventions are the most effective; (3) partnering with the Corporation for Supportive

Housing (CSH) to provide a 6-month training series on PSH best practices for all providers, including the development of a Training Advisory group of six culturally specific organizations to provide feedback and partner in training delivery to remaining partners. The CoC is now building a structure for ongoing training and best practice sharing based on lessons learned from this effort; and (4) using quantitative and qualitative data from the CE system to continually improve the CE process and increase access to housing for those experiencing unsheltered homelessness. CoC staff developed guidelines to reduce barriers and streamline the lease-up process based on lessons learned. The CoC also conducted training for new PSH housing owners, property managers, and service providers, in which existing PSH providers with demonstrated ability to reduce barriers and rapidly house people shared their knowledge and best practices.

P-4.3.b. The CoC will continue to collect and analyze data, disaggregated by race and ethnicity, in all permanent housing interventions to ensure we are funding new and existing programs that address unmet needs, including rapidly housing, in permanent housing, individuals and families with histories of unsheltered homelessness. Tracking disaggregated engagement data in HMIS will allow the CoC to analyze and emphasize the strategies which house people most effectively and efficiently with equity as a centered goal. The CoC will also create a competitive allocation process for local funding that considers the applicant organizations' ability to effectively serve priority populations based on past performance.

P-5. Identify & Prioritize Households Experiencing or with Histories of Unsheltered Homelessness

P-5.1 The CoC will ensure that resources provided under this Special NOFO will reduce unsheltered homelessness by prioritizing projects that serve individuals and families experiencing unsheltered homelessness in the CoC's local competition process. Five points were added to the scoring tool for new project proposals that aligned with this Special NOFO plan. Projects that could not demonstrate alignment had points deducted. PSH projects were prioritized for funding because our CoC has found that HUD CoC funds for PSH are most effective in supporting unsheltered populations. The project chosen for funding by the CoC Board, should this Collaborative Application be successful, has committed to providing PSH to 81 households (100+ people) experiencing unsheltered homelessness.

P-5.2 The CoC will identify and prioritize households experiencing unsheltered homelessness to gain and maintain permanent housing by investing in a completely new program to fund peer staff working with and supporting these households as they move through the homeless services systems. Current practice is for peer staff to be connected to specific programs or funding sources. This new model will rely on the evidence repeatedly found in behavioral health that shows a patient's recovery is largely dependent on their perception of the relationship they have with their therapist. Using this evidence, along with the feedback from people with lived experience of homelessness that peer staff are needed at a larger scale in our service delivery system, we plan to fund peer staff to take on this work from street outreach, to navigation, to housing placement and through housing retention services that are not restricted based on program. We will couple this with a longitudinal evaluation to inform future system changes and investments.

P-5.2a The CoC will adopt the following program eligibility process to reduce unsheltered homelessness:

- ***Recognize the cyclical nature of unsheltered and sheltered homelessness in our CoC:*** Within the CoC's geographic area, many people cycle between shelters and street-level homelessness. This is particularly true of BIPOC communities, which are underrepresented in unsheltered homelessness, yet overrepresented in the overall homeless population. To meet racial equity goals and address ongoing racial disparities, we will focus eligibility and access on both unsheltered populations and culturally specific shelter providers for entry into programs, which will both reduce the population of individuals experiencing and with histories of unsheltered homelessness.

- ***Set expectations for low-barrier tenant screening criteria in local PSH NOFAs:*** The CoC will work with owners and property managers of PSH homes to reduce tenant screening criteria and remove criteria related to rental history that disproportionately impact people experiencing unsheltered homelessness. Our CoC

will continue to work with our local housing authority to limit housing authority-imposed barriers for PSH projects for which Home Forward provides vouchers. The CoC is also partnering with the CSH on a project to identify and improve strategies for reducing screening barriers for people exiting the criminal justice system.

- ***Require all programs to follow a Housing First approach:*** 100% of all CoC projects utilize a Housing First approach and 100% of all HUD CoC-funded projects lower barriers to entry and prioritize rapid placement in permanent housing. The CoC evaluates Housing First compliance by monitoring denied referrals in the CE system, and any subsequent evictions or program terminations. Housing First is included in system-wide Program Guidelines and embedded into all project contracts that JOHS, as the CoC Lead, holds with providers. All projects must take referrals through CE without requiring service participation or imposing preconditions on program participants. JOHS reviews program screening and assessments to ensure compliance.

- ***Utilize day centers to create zero-barrier spaces for program engagement:*** Day centers throughout the CoC are utilized as spaces where individuals experiencing homelessness can access basic needs supports while also engaging with staff to build relationships and access more intensive services.

P-5.2b The CoC will adopt the following coordinated entry processes to reduce unsheltered homelessness:

- ***Updating the CoC's vulnerability index tool and integrating CE with BFZ:*** After a two-year analysis of CE, data showed that in the single adult population, BIPOC people were 54% less likely to receive a high score on the VI-SPDAT, and therefore be prioritized for housing. Community members reinforced our concerns by citing the tool's inability to incorporate vulnerability based on systemic oppression in people's assessment score. We concluded that the VI-SPDAT is incompatible with our community's commitment to racial equity. JOHS, as the CoC lead, is currently working with two consultants to revise the CE process and create a new assessment tool to be more responsive, effective, and culturally appropriate. The new VI-SPDAT will also integrate CE with the BFZ framework by piloting a staged Vulnerability Assessment that will include a "light touch" questionnaire that adds individuals to the QBNL and also begins the process of assessing them for CE.

- ***Case conferencing:*** Case conferencing will be used to identify the following: 1) unsheltered households needing immediate referrals to housing, 2) unsheltered households who are not connected to a provider so they can be connected with a navigation worker, 3) unsheltered households who have not yet received an assessment and who need to be connected with outreach, and 4) households who have exited from shelter to street homelessness and who need immediate referrals to housing.

- ***Increasing number of outreach workers trained in and completing coordinated entry assessments:*** As part of this Special NOFO, the CoC is committing to increasing the number of outreach and navigation workers trained in completing the CE assessment by 23 FTE. The CoC will also train outreach teams directly and support provider-led training on methods and best practices for completing assessments with individuals experiencing unsheltered homelessness. This will increase the number of completed coordinated assessments, thereby supporting identification and prioritization of households experiencing unsheltered homelessness.

- ***Targeting youth experiencing street homeless in the youth CE assessment:*** The CoC's Homeless Youth Continuum (HYC) is primarily focused on addressing unsheltered youth populations as reflected in the youth CE assessment. The assessment identifies higher vulnerability for youth currently experiencing unsheltered homelessness, while other factors including age, gender, and mental health are identified as causing increased vulnerability for youth on the streets.

P-5.3 The CoC will use the following street outreach strategies to connect people living in unsheltered situations with housing resources:

- ***CHAT focusing on people experiencing unsheltered homelessness:*** CHAT is the main point of entry via outreach for the adult CE system in our CoC. CHAT was expanded in FY22 and will continue to expand in FY23. CHAT will place first priority on outreach to people who are unsheltered and unconnected to other services for CE assessments.

- ***Increasing culturally specific housing navigation services:*** JOHS currently contracts with five culturally specific organizations, and recently received funding to expand capacity for two positions to outreach

to Native American and African American unsheltered populations, with a goal of connecting individuals to permanent housing.

- ***Expanding housing navigation outreach to the East County portion of the CoC's geography:*** The FY23 JOHS budget includes funding for 20 new staff positions to conduct navigation services and outreach in our Adult System of Care, including in East County, an underserved area with a high proportion of BIPOC communities. Our HYC is enhancing East County Housing navigation services by increasing FTE and onboarding a new youth provider.

- ***Revitalizing the Outreach and Engagement Workgroup:*** JOHS will be restarting our Outreach and Engagement Workgroup in order to coordinate outreach, support our implementation of Built for Zero, and provide space for a more streamlined approach to connecting participants with services through other agencies.

- ***Continuing a harm reduction and basic needs approach to outreach and engagement:*** Our CoC recently hired a Safety on the Streets Program Manager responsible for strategies, programs, and resources to increase safety and access to services for people experiencing unsheltered homelessness including navigation, supply distribution, and access to hygiene services. This approach emphasizes relationship building, which is proven to increase individuals' engagement with housing resources. The HYC also funds a day center that provides access to basic necessities and directly connects youth to agencies with available housing options.

P-5.4 The CoC is dedicated to ensuring people who are unsheltered or have histories of unsheltered homelessness can access housing and other resources. In 2017, and updated in 2020, the City/County set a goal of creating 2,967 new SH apartments by 2028. As of August 2022, 1,914 new SH apartments have been created or are in process of being created, showing significant progress in reaching this goal. By leveraging local and regional flexible funds, in the last fiscal year, 450 new supportive housing opportunities were created. Another 994 supportive housing opportunities are planned for the current fiscal year.

P-5.4a In order to ensure that people who are unsheltered can access identification, our CoC heavily advocated for the Oregon House Bill 3026, passed in 2021, which waives application fees for state-issued identifications (ID) for people experiencing homelessness. Since its passage, CoC providers have supported people experiencing homelessness in accessing free IDs. The CoC provides local flexible client assistance funds to contracted community-based providers that explicitly can be used to support clients in obtaining ID. Through CE case conferencing, we identify households experiencing greater barriers to being “document ready” for housing referral (i.e. documentation of PSH eligibility), the majority of which are individuals who are unsheltered, and prioritize these individuals for our local, low barrier PSH projects. The CoC will continue its partnership with the Barrier Mitigation Project to support individuals who need legal assistance to obtain an ID.

P-5.4b Our CoC employs several strategies to provide people who are unsheltered or who have histories of unsheltered homelessness with housing navigation services. The Mobile Housing Team provides assistance to families in all aspects of the permanent housing process: search, application, landlord advocacy, move-in, and housing stabilization. Multi-agency “InReach Teams” support adults experiencing homelessness with transitioning into housing from facility-based shelters, transitional campgrounds or other non-traditional locations where structured connections to services do not currently exist. The Intensive Street Engagement Program is a collaborative team that provides street outreach, housing placement and retention services to vulnerable individuals experiencing homelessness who have high barriers to housing including mental illness, and are in high impact public areas. Our CoC also operates extensive housing placement and navigation programs. These programs provide street and site-based outreach/engagement, CE assessment, resource navigation and referral, documentation collection, cold/severe weather support, barrier mitigation, and flexible assistance to support the rapid transition of people prioritized through CE to available housing resources.

P-5.4c The CoC is taking several additional steps to ensure people who are unsheltered or with histories of unsheltered homelessness can access healthcare and other supportive services:

- **Increasing funding to PSH programs that leverage healthcare services:** Through the FY22 CoC Program competition, our CoC is applying for a project that leverages healthcare resources equivalent to 25% of the overall project budget to provide physical and mental healthcare services to program participants. Similarly as part of this Special Unsheltered NOFO, our CoC is applying for a project with a 50% healthcare leverage.

- **Partnering with the health care and behavioral health systems to fund, design and implement housing programs:** The CoC partnered with Health Share of Oregon (Medicaid Coordinated Care Organization) and CareOregon (nonprofit health plan) to co-design a solicitation for site-based PSH projects serving people with complex physical and/or behavioral health challenges and people in recovery from substance use disorder. This solicitation led to funding 65-apartments of recovery-oriented PSH within a new affordable housing development that will open its doors in summer 2023.

- **Providing access to healthcare services:** Our CoC funds a number of interventions to ensure that people experiencing unsheltered homelessness have access to healthcare. These interventions include: Community Health Worker outreach to connect individuals to culturally-specific mediation, mental health and addiction services; health connection navigators that provide immediate access to medical support, health navigation, and housing connections for people exiting hospitals who would otherwise be discharged to homelessness; peer health navigators who are certified as Peer Support Specialists and assist people experiencing homelessness who have barriers to engaging with primary care, mental health, and addictions providers with the goal of establishing care and connecting people to services that assist in returning to permanent housing.

- **Employment recovery and opportunity programs & employment partnerships:** The CoC-funded Employment Recovery Project, uses a supported employment model to connect adults with multiple barriers (criminal and substance abuse histories) to jobs. CoC-funded agencies are part of the local Economic Opportunity Program providing career track training, counseling and job placement through our local Workforce Investment Board, in collaboration with employment providers. The CoC also partners with Worksystems, Portland Business Alliance, and Oregon's Department of Human Services to increase income opportunities for people experiencing homelessness.

- **Barrier Mitigation services:** Run through Metropolitan Public Defenders, the Barrier Mitigation project supports individuals with expungement, landlord-tenant debt negotiation, and legal assistance to obtain IDs. Within the past three months, the program received a total of 136 referrals from Multnomah County's homeless service systems.

- **Access to mainstream benefits:** The BEST (Benefits and Entitlements Specialist Team) program, led by CCC in partnership with the local Social Security Administration office, helps people experiencing homelessness and disabling conditions who are unable to work to obtain SSI, SSDI & health insurance an average of 5 weeks faster than the typical time frame. In addition, all projects funded in the CoC are required to support participants in applying for and accessing relevant state and federal benefits.

- **Rebuilding a community of support:** Our CoC's retention services intentionally work to support people in rebuilding a community of support as a means to help them with housing stability and ensure we attend to all the social determinants of health.

P-6. Individuals with Lived Experience in Decision Making

P-6.1. The CoC recognizes that the expertise of people with lived experience of homelessness is invaluable to improving our systems of care. As part of this Special NOFO, the CoC outreached to people with lived experience to provide feedback on our application. We partnered with two community based organizations, the Street Roots Ambassador Program and Cultivate Initiatives Internship Program, to recruit individuals currently experiencing homelessness and unsheltered homelessness for a core working group. The Street Roots Ambassador Program builds on the expertise of people on the streets while adding low-barrier income opportunities, such as bringing information to unhoused people (e.g. public health information on COVID-19, fire dangers, etc); conducting surveys to inform policy; and leading Civic Circles to help unhoused and housed neighbors come to know each other. Cultivate Initiative connects houseless neighbors with local job and training opportunities through internships, while building self-advocacy skills. The core working group consisted of nine members, seven of whom were currently experiencing unsheltered homelessness and all had

lived experience of unsheltered homelessness. Four members identified as Native American, Alaskan Native, and Black/African American, three groups most overrepresented in our local homeless community. Four members identified as having a disabling condition including PTSD, serious mental illness, and substance use disorder. Six members identified as LGBTQIA2S+. The CoC also organized street outreach, performed by people currently experiencing unsheltered homelessness, sheltered homelessness, and people with lived experience, to solicit feedback on specific portions of this plan, including over 70 in-depth interviews.

P-6.2. The CoC is committed to meaningfully and intentionally integrating people with lived experience in decision making. Individuals and families with lived experience of unsheltered homelessness are positioned to influence local policy and priorities in the following ways:

- ***Outreach Efforts:*** The CoC has made substantial efforts to reach out to people with lived experience of homelessness and recruit them to participate in the CoC's leadership and decision-making processes. We conduct intentional and specific outreach to individuals with lived experience to serve on the CoC Board and other advisory bodies through social media, JOHS newsletter, and partnering with CoC providers. Since 2015, people with lived experience have been active in the CoC Board as board members and participants of working groups. In conjunction with forming a new CoC Board this year, the CoC did targeted outreach to providers that employ a high number of people with lived experience and/or that maintain internship programs for people currently experiencing homelessness. The CoC leveraged social media tools and JOHS and County newsletters to amplify recruitment. As a result, the new CoC board formed in 2022 has a higher percentage of people with lived experience than ever before at 35% people with lived experience (an increase of 6%).

- ***Increasing the CoC stipend amount*** for all people with lived experience in advisory/decision making workgroups from \$35/session to \$200/session to more appropriately value the expertise of people with lived experience in the same way as professional contractors and to reduce barriers to participation.

- ***Creating a standing Lived Experience Advisory committee:*** A new standing committee of seven to 15 people with lived experience of homelessness, with an emphasis on unsheltered homelessness, to advise the CoC and Collaborative Applicant on policy and funding priorities.

- ***The CoC requires projects to involve individuals with lived experience in decision making processes and leadership roles:*** Projects are scored on how well they can demonstrate that individuals with lived experience are meaningfully integrated into organizational decision making structures (i.e. sitting on the board of directors or similar policy-making entities).

- ***Surveys:*** The CoC surveys youth receiving homeless services twice/year about their experience in services and if services are inclusive of their gender and cultural identities; HYC planning group meets twice a month and any issues identified in the survey are addressed (e.g. youth were not being made aware of housing options so we developed a housing menu document explaining all options that we post and hand out to youth).

P-6.3. The CoC encourages projects to involve people with lived experience of unsheltered homelessness by:

- ***Requiring HUD-funded projects to solicit feedback from individuals and families with lived experience as part of the CoC's local competition process.*** Different methods of feedback include: anonymous client satisfaction surveys; focus groups and/or listening sessions; current or former participants, or someone with current or past lived experience of homelessness, sits on the Board of Directors; and consumer advisory groups. All feedback is used to adjust and improve service delivery.

- ***Requiring HUD-funded projects to utilize feedback to influence how services are delivered, during program development and design as well as in the design of new policies and procedures.*** During the renewal funding process, projects are scored on their ability to successfully integrate current and past consumer engagement in project development and improvement.

- ***Investing in and supporting projects that employ Peer Support Specialists*** who directly deliver services to individuals and families with lived experience of unsheltered homelessness.

- ***Using feedback from people with lived experience,*** including past and present program participants, to improve programs. As part of the HUD CoC Program renewal funding rating and ranking process, projects are assigned points based on using multiple methods for collecting feedback, clearly describing how participant

feedback has informed improvements with concrete examples, and demonstrating that the collection and use of participant feedback is part of the project's routine and identity.

- ***Embedding Peer Support Specialists in the majority of programming service delivery*** and investing additional funding to support peer delivered services in a local NOFA to be released in October 2022.

P-7. Underserved Communities and Equitable Community Development

P-7.1. The CoC's current strategy to identify populations that have not been served by the homeless system at the same rate as they are experiencing homelessness starts by recognizing that systemic racism has historically excluded many communities of color from housing opportunities and continues to create barriers to housing access for communities of color. The CoC is committed to increasing support for underserved communities and supporting equitable community development. Specific strategies to identify populations include the following:

- ***Utilizing disaggregated race and ethnicity data:*** Disaggregated and analyzed data, including the annual PIT Count, is used when considering program improvement and expansion, and funding allocation decisions.
- ***Increasing East County outreach and coordination:*** Due to gentrification and housing exclusion, many BIPOC individuals and families have been pushed out of central Portland into East County. The CoC is thus working to increase and expand services for people of color in East County.
- ***Engaging equity during procurement:*** The CoC cultivates connections with historically underserved communities and culturally specific providers. Equity engagement work identified systemic barriers in our procurement processes limiting participation of small and emerging organizations. To increase participation and qualification of a more diverse vendor pool, JOHS developed and provided technical writing assistance to potential vendors for the first time during the Tri-County RFPQ.
- ***Utilizing data on whether individuals experiencing homelessness have a disabling condition:*** The CoC uses data on the number of instances that an individual has been to the emergency room, used crisis services including suicide prevention hotlines, or been hospitalized. These are all determinants of vulnerability. Disability information is also collected in HMIS. Our CoC is dedicating significant funds to serving individuals and families with extremely low incomes, have one or more disabling condition(s), and are experiencing or at imminent risk of experiencing long-term or frequent episodes of homelessness.
- ***Hiring Equity Engagement Coordinator:*** This new position will develop processes that (1) create meaningful partnerships through outreach and communication with culturally specific community providers and coordination with regional partners in Washington and Clackamas Counties and (2) identify solutions to systemic barriers that emerging and culturally specific providers experience in contracting with the County, in order to increase the number of contracted culturally specific providers. This position also provides technical assistance for emerging and culturally specific providers to expand their capacity and internal infrastructure.

P-7.2. The following describes underserved communities in the CoC's geographic area:

- ***BIPOC communities:*** According to 2022 PIT data, compared to non-Hispanic Whites, Native Hawaiian/Pacific Islanders are three times more likely to experience homelessness; Black/African Americans nearly four times more likely; individuals with multiple races nearly five times more likely; and American Indians, Alaskan Natives, and Indigenous peoples nearly six times more likely.

- ***Transgender individuals and members of the LGBTQIA2S+ community:*** In the 2022 PIT Count, 80 individuals identified as transgender and 99 identified as non-binary, gender fluid, agender, or a culturally specific gender. This is around 3.5% of the total, which is disproportionate to the 1% of U.S. residents who identify as transgender according to the U.S. Census Bureau. 38-40% of youth experiencing homelessness identify as LGBTQIA2S+.

- ***People with disabilities:*** The CoC follows HUD's definition of people with disabilities to include those with a diagnosable substance use disorder, serious mental illness, developmental disability, post traumatic stress disorder, cognitive impairments resulting from a brain injury, or chronic physical illness or disability. According to the 2022 PIT, 64.7% of the people experiencing homelessness in the CoC's geographic area had one or more disabling conditions. The majority of people with disabilities (55%) are unsheltered.

Underserved communities within the CoC's region interact with the homeless system as follows:

- ***Community engagement with providers revealed that BIPOC community members prefer to access resources, support, and services within their trusted and established networks.*** As a result, the CoC works to ensure that BIPOC individuals and families can interact with culturally specific providers. The annual CoC program competition funds 145 culturally specific PH apartments serving Black/African American community. Our CoC also funds 59 culturally specific programs and culturally specific staff at 13 different organizations spanning the entire spectrum of housing and supportive services within our systems of care.
- ***LGBTQIA2S+ individuals are served both through mainstream organizations that provide LGBTQ+ programming, LBBTQIA2S+ specific organizations, and the Sexual Minority Youth Resource Center.***
- ***People with disabilities interact with the CoC via street outreach and navigation broadly, and specifically with behavioral health teams/staff*** contracted by the CoC. We also have added peer staff (e.g. experience of homelessness and mental health diagnoses) to the full spectrum of housing services.

P-7.3. The CoC provides outreach, engagement, and housing interventions for populations experiencing homelessness who were previously underserved by the homeless system at the same rate as they are experiencing homelessness by using the following strategies:

- ***Expand contracts with culturally specific providers:*** For example, we supported three culturally-specific, project-based PSH projects in FY22: (1) 20 PSH apartments with culturally-specific services and 32 Homeless Preference apartments for the Latino/a/x community; (2) 10 PSH apartments with culturally-specific services for the Native American community through a partnership with Native American Rehabilitation Association (NARA), Community Development Partners, and NAYA; (3) 30 PSH apartments with culturally-specific services for the Black/African American community through partnership with REACH CDC and the Urban League of Portland.
- ***Increase the percentage of BIPOC Continuum of Care Board members:*** In 2022, the CoC actively recruited both organizations serving culturally specific communities experiencing homelessness and individual members of those communities to join the CoC and the Board. The recruitment resulted in a 4% increase in BIPOC CoC board members. In the Board application process, we ensure all members have an equity focus by requiring them to answer evaluation questions on their personal and professional equity practices.
- ***Require all organizations contracted through the CoC to be culturally responsive with a focus on racial and social justice:*** The CoC acknowledges and addresses the continuing role that structural and institutional racism play in causing significantly disproportionate rates of homelessness among BIPOC communities. Contractors must understand and carry out their obligations to protect people against discrimination and deliver services in a manner that addresses disparities. All organizations must demonstrate their capacity to be culturally responsive and the CoC measures performance and monitors for these outcomes.
- ***Offer TA to emerging, culturally specific and LGBTQIA2S+ organizations and organizations serving people with disabilities:*** For example, in FY22 we invested \$1,000,000 in flexible local dollars for technical assistance and capacity building for culturally specific organizations and have budgeted another \$150,000 for FY23. We provide technical assistance upon request and more intensively during NOFO periods.
- ***Redesign the VI-SPDAT:*** In reviewing past data, the CoC found that, in the single adult population, people of color were 54% less likely to receive a high score, and therefore not prioritized for housing. JOHS is currently working with two consultants and culturally specific organizations to revise the CE process and create a new assessment tool that is more responsive, effective, and culturally appropriate.
- ***Improve access and engagement with Native American Veterans:*** The CoC is pursuing a collaboration with the Veterans Administration and NARA to provide outreach and case management for VASH clients to improve access and retention for Native American Veterans, thus leveraging housing resources.
- ***Invest in culturally specific, project-based Supportive Housing projects:*** In FY22, our community funded 92 new apartments for the Latino/a/x, Native American, and Black/African American communities, in addition to the 145 culturally specific PSH and RRH apartments funded through the annual CoC HUD NOFO.