

Department of County Management

FY 2010 Approved Budget

**General Government Budget Work Session
Multnomah County Board of Commissioners
April 28, 2009**





DCM FY 2010 Budget Process

DCM principles for developing the FY2010 budget:

- Reductions - stop doing, take longer, change in the way services are provided or decrease the level of service we can provide.
- Minimize the increased liability. Minimize the direct impact customers.

The DCM budget process ran in two tracks:

- General Fund - 12% reductions overall; but not proportional across the board.
- Internal Services - 12% reductions through re-designing service provision, reducing service levels and decreased demand due to Dept cuts.



DCM FY 2010 Approved Budget Overview

\$222.0 million overall DCM budget – Operations & Capital

\$166.7 million for Operating programs, 11.1% decrease

\$ 55.3 million in county-wide Capital Programs

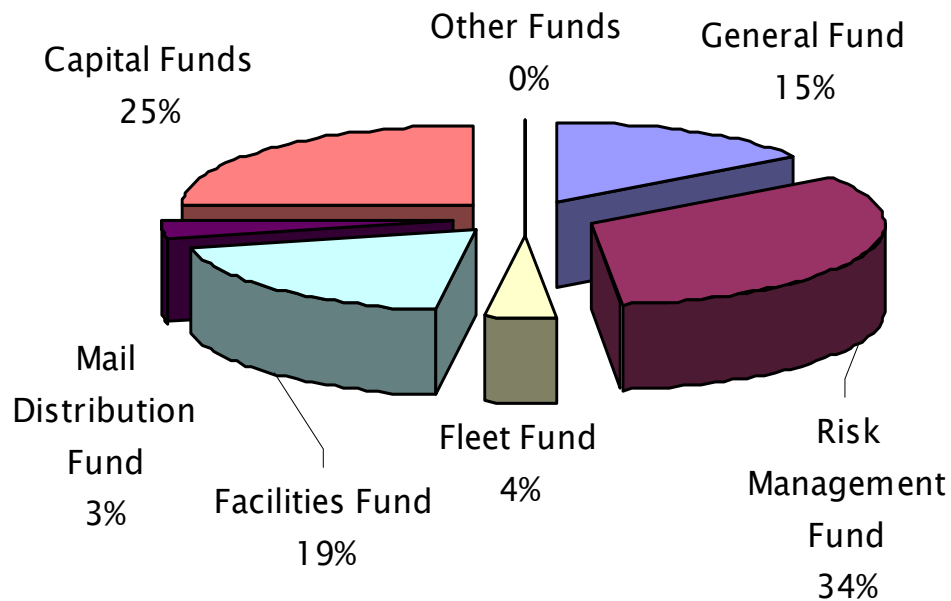
General Fund: **\$33.5 million**

- \$30.5 million for ongoing programs, 6.7% decrease
- \$2.9 million OTO

392.90 Total FTE. This is a decrease of 16.60 FTE.

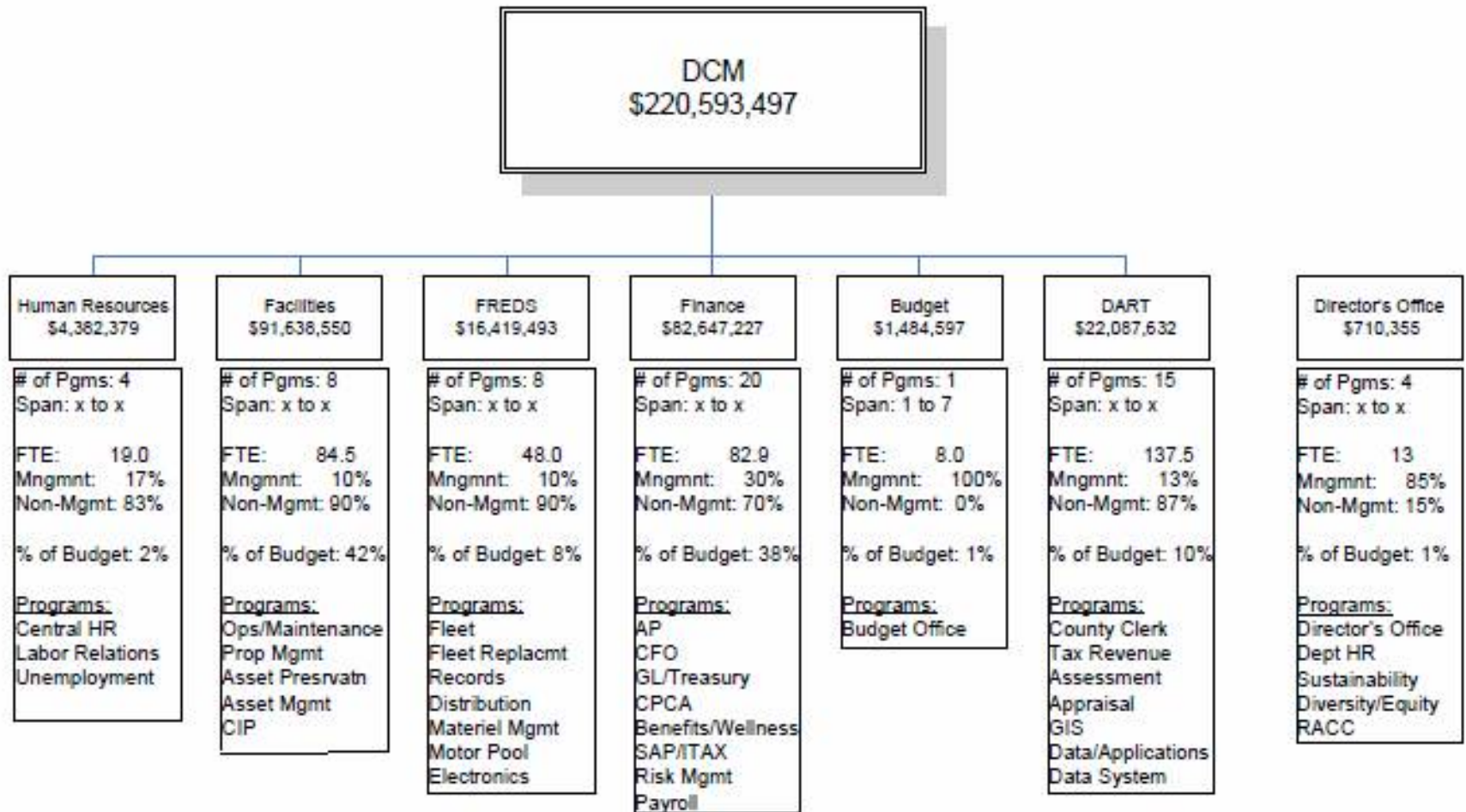
Total includes 6 FTE retained as part of the wage freeze agreement with Local 88.

DCM FY 2010 Budget by Fund



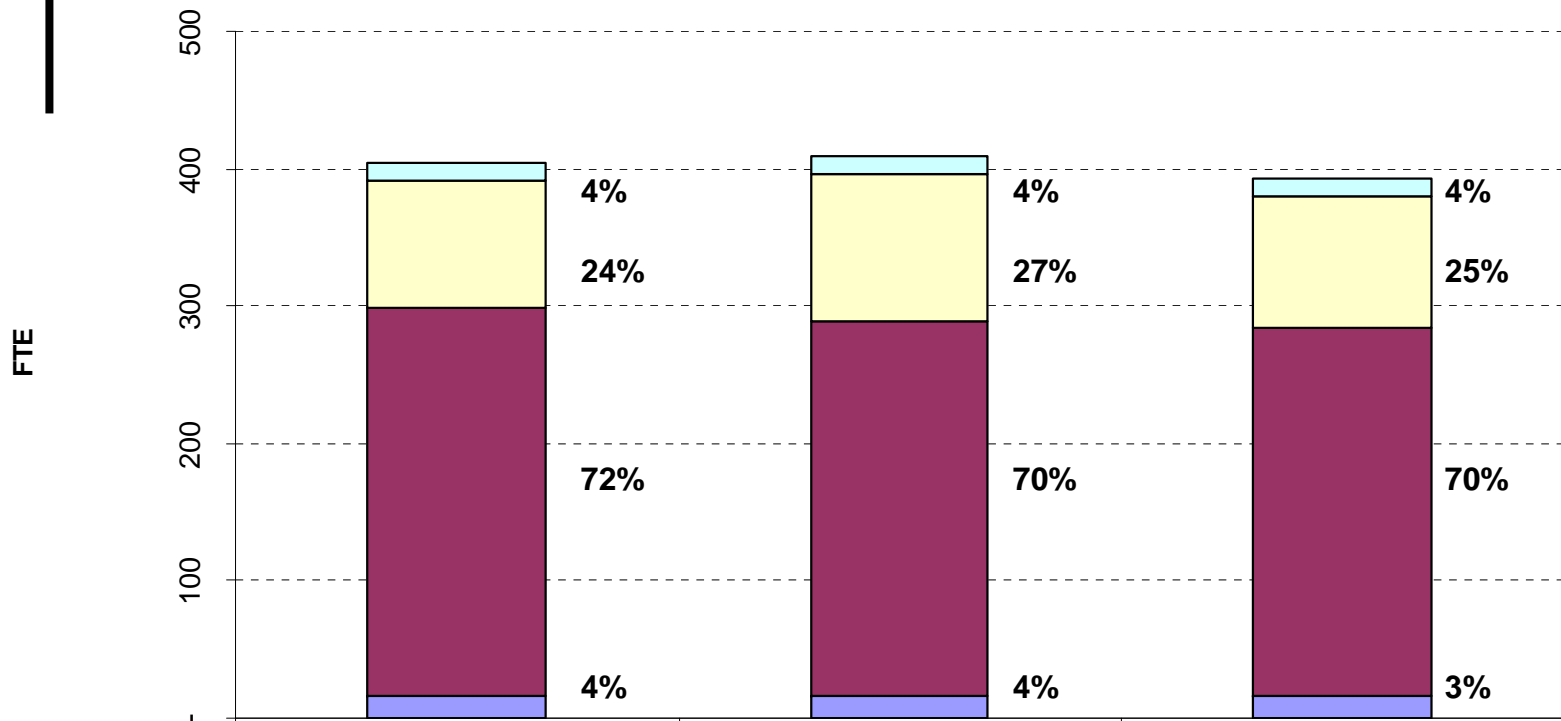
	FY 2010	
General Fund	\$ 33.5	M
Risk Management Fund	\$ 73.8	M
Fleet Fund	\$ 8.7	M
Facilities Fund	\$ 42.8	M
Mail Distribution Fund	\$ 7.7	M
Capital Funds	\$ 55.3	M
Other Funds	<u>\$ 0.2</u>	M
	\$222.0	M

DCM FY2010 Organization Chart

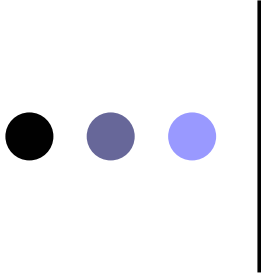


NOTE: Span of Control ratios to be added for Administrative Review.

DCM Positions by Employee Group



	FY 2008	FY 2009	FY 2010
Engineers	14.00	14.00	13.00
Exempt/Mgmt	92.50	106.00	96.50
Local 88	281.50	272.50	266.40
Electricians	17.00	17.00	17.00

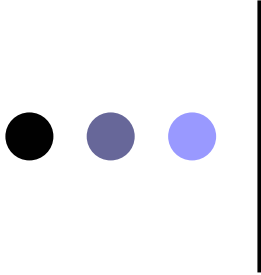


DCM FY 2010 Highlights

Finance and Risk Management

(#72007, 72005A thru 72028)

- Implementation of Contracts Action Team recommendations - new framework for contracts management and increased monitoring of fiscal compliance. 4 FTE. (#72025, 72027)
- Net FTE cut = minus 1.6 FTE
- Positions cut in Accounts Payable, General Ledger, Payroll, and SAP.
- OTO \$300,000 Final Personal Income Tax (ITAX) collections (#72014)

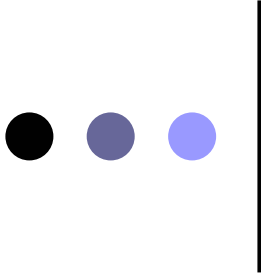


DCM FY 2010 Highlights

Central Human Resources

(#72056A, 72057A-72059)

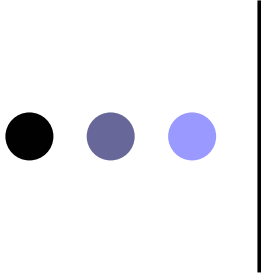
- 3.0 FTE eliminated (HR Quality/Analytics and Classification/Compensation)
- Impacts capacity for technology initiatives and monitoring, evaluation and redesign of HR and employment processes.
- Classification and Compensation cut impacts an already strained function.
- Professional services dollars converted to an additional FTE to maximize FY09's investment in training resources.



DCM FY 2010 Highlights

Budget Office (#72029A)

- 3.0 FTE eliminated
- Cuts capacity to support countywide and departments' evaluation and survey efforts, performance and policy accountability activities
- Cuts administrative position that has supported budget activities and the Office of Diversity and Equity



DCM FY 2010 Highlights

Internal Services

12% reductions achieved through reduced demand; re-designing how services are provided with fewer resources and reduced service levels

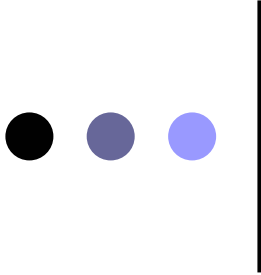
Facilities and Property Management

(#72066, 72067 thru 72072)

- 12 FTE eliminated
- Preventative maintenance priority
- Deferred maintenance and capital improvements

Fleet, Records, Electronics, Distribution & Stores (FREDS) (#72088, 72072 thru 72087)

- 5 FTE eliminated
- Adjusted replacement schedule so that Depts. could use funds in other areas.

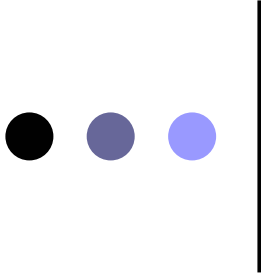


DCM FY 2010 Highlights

Division of Assessment, Recording & Taxation (DART)

(#72036, 72042, 72049-72050, 72037 thru 72048B)

- Matches the budget the Board recently approved for the state funding.
- \$200,000 cut in operating cost savings. Did not make 12% cut because it would reduce state funding.
- Initial funding for new Assessment & Taxation IT system. Ongoing debt service will be paid through DART operating savings



DCM FY 2010 Highlights

Sustainability

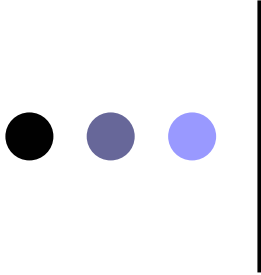
(#72003)

- Support for the Green Team, Sustainability Liaisons and AmeriCorps positions has been cut.

Office of Diversity and Equity (ODE)

(#72002A)

- Two budgeted DCM FTE have been moved to the Office of Diversity and Equity – the AA/EE Officer from DCM Director's Office and one FTE from Central HR.

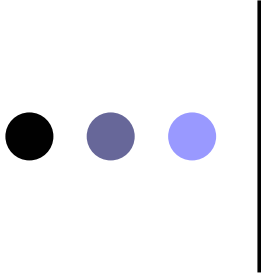


DCM FY 2010 Highlights

DCM Director's Office

(#72000A, 72001A)

- 2.5 FTE eliminated (DCM Director's Office and DCM HR)
- Reduces capacity to support DCM Divisions, Chair, Board, and non-departmental offices.



DCM FY 2010 Highlights

Information Technology (IT) & Emergency Management

- Moved from DCM to Non-Departmental status

Regional Arts and Cultural Council (RACC)

- Funding for RACC programs not included in the Executive Budget.
- In FY2009, \$187,831 was budgeted as RACC support. For FY2010, RACC submitted a budget request for \$165,291, a 12% reduction.



State/ Federal Impacts

- No known direct impacts to departmental programs
- All internal services are impacted by County-wide program reductions



DCM FY2010 Priorities

- To redesign service delivery & service levels. Chair's Office Administrative Review and Business Re-Engineering will help us focus.
- To maintain good customer service and relations even as services change.
- Good communication – timely and transparent – within the department and with our customers.

DCM FY2010 Concerns

- Cumulative affect of reducing DCM's services at the same time departments are reducing their internal support resources.
- Dept cooperation with Facilities and IT to redesign work spaces and technology arrangements in order to maximize ongoing savings.

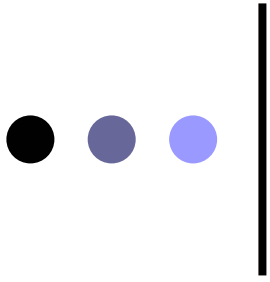


Department of County Management Vision

- DCM seeks to be recognized for providing the highest possible quality of services to support Multnomah County's operations and our constituents.
- Customers seek our involvement in their success.
- While DCM divisions are responsible for managing significantly different lines of business, they also work as an integrated team.

DCM Mission

- DCM strategically manages key countywide resources including people, finances, facilities, and equipment.
- DCM provides policy and strategic direction for operational infrastructure.
- As public stewards, we address the interests of our customers while balancing the efficient use of resources, relative risks, and legal and regulatory requirements.



Questions ?