## Asset Management in Multnomah County Transportation

Key concepts and where we're headed.

Chet Hagen Asset Management Program Manager DCS - Business Services

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# Introduction

- What is Asset Management and Why are we investing in Asset Management?
- Key Concepts of Asset Management
  - Level of Service
  - Risk Management
  - Life Cycle Costs
  - Proactive
- Where is Transportation at in our journey?
- The Future
- Questions

### Please ask questions throughout the presentation



Asset Management // What is Asset Management?

# What do you do when you have a huge Country, with few people, and need to maintain a lot of infrastructure?

Asset Management started in Australia--the land down under was way under water maintaining their public infrastructure

You understand what your community values, and then prioritize the services they want from your infrastructure.





# **Evolution of Asset Management Approach**

Traditional 'Asset Stewardship' Approach	<ul> <li>Asset Centric</li> <li>No formal consideration of how assets contribute to objectives</li> <li>Refurbishment/Replacement based on asset age and condition.</li> <li>May limit the adoption of strategic solutions, system optimization and cost effective operational solutions to defer work; thus overstating capital solutions</li> </ul>	
'Service Focused' Approach'	<ul> <li>Customer Centric</li> <li>Considers the consequences of asset failure on objectives</li> <li>Refurbishment/Replacement based on risk to service delivery</li> <li>Considers the capability of a system of assets and operators to deliver services</li> </ul>	



# Level(s) of Service









# **Risk Management**

Consequence, Likelihood, and Criticality





Bid to repair the roof: \$5,000 Bid to repaint the exterior: \$5,000

#### You only have \$5,000 - which do you choose?



# **Risk Management**

# Triple Bottom Line

- Operations
- Financial
- Environmental
- Emergency Access
- Travel Time
- Safety
- Comfort
- Public Reputation

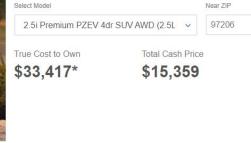




# Life Cycle Costs



#### **Total 5-Year Ownership Costs**









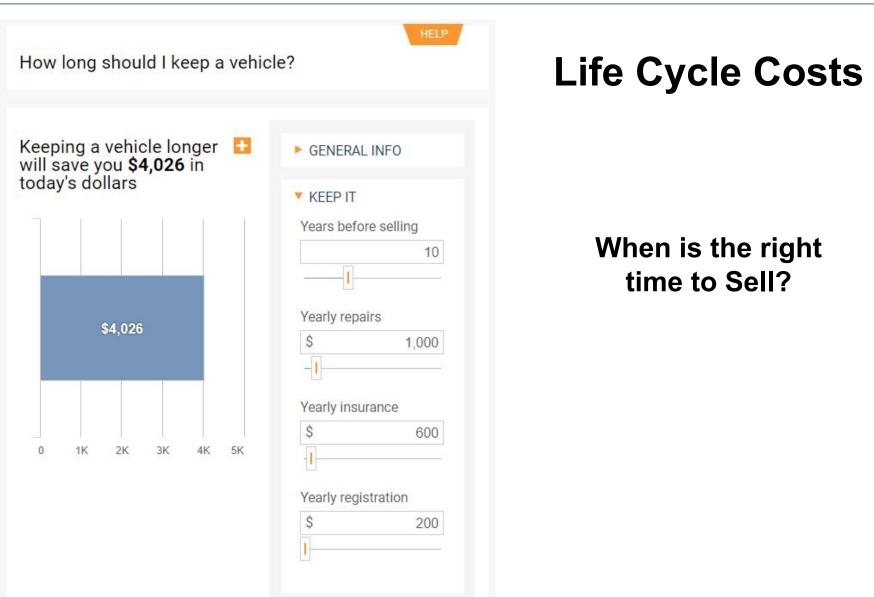
#### Total 5-Year Ownership Costs

Select Model		Near ZIP	
Premium 4dr SUV AWE	0 (2.5L 4cyl CVT) 🗸 🗸	97206	
True Cost to Own	Total Cash Price		
\$36,247*	\$28,947		

## New Car vs. Used Car







## **Proactive - Preventive Maintenance**



60,000 Mile Service Includes:



#### 90,000 Mile Service Includes:



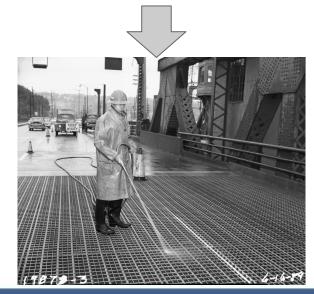
# Proactive













# **Proactive - Planning**

#### Policy, Strategy and Plans

#### **Organizational Strategic Plan**

- Ensure clear understanding of the organization objectives and mission to customers
- Understand any existing strategic plans that relate to the assets (i.e. service goals, sustainability)

#### Asset Management Policy

- Articulates senior management commitment to Asset Management and Continual Improvement
- Provides "top down" direction regarding expectations and mandatory requirements for Asset Management and defines the key principles that underpin Asset Management at the organization.



# Asset Management Strategy / Strategic Asset Management Plan (SAMP) Defines what the organization intends to achieve from AM activities and by when (AM Objectives)

#### Asset Management Plans (AMPs)

Provides approach to managing the assets over the short, medium & long term

Identifies and prioritizes key initiatives that support delivery of the AM Policy

High level overview of resources, timescales for implementation

 Outlines long term plan for the assets including service expectations, timelines and funding, and resource requirements

There is a move to further develop Line of Sight with Operations Plans to guide day-to-day staff activities



SMART

Objectives

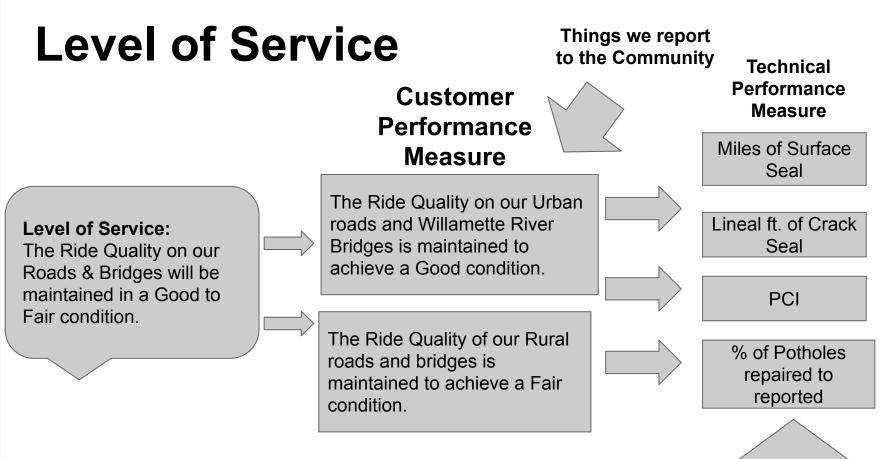
### Asset Management // Transportation's Journey

# **Our Journey**





#### Asset Management // Transportation's Journey



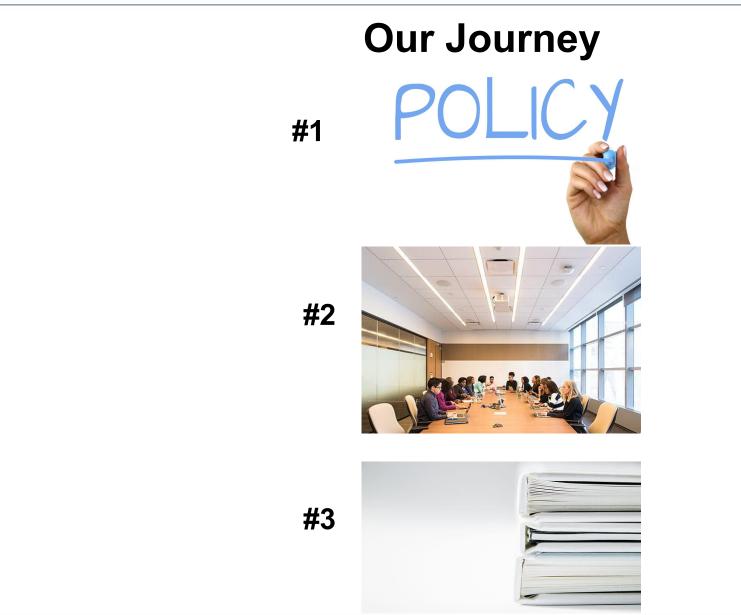
#### **Definition of Ride Quality:**

- Good A smooth road surface, few if any potholes, and a comfortable ride for bikers, pedestrians and motorists.
- Fair A mostly smooth road surface, some potholes, and areas where bicyclists and pedestrians need to slow down or alter their path
- Poor A rough road surface, many potholes, and bicyclists, pedestrians and motorists are required to slow down to avoid damage and injury

Things we can influence to increase or decrease level of service



#### Asset Management // The Future



# **Our Journey**

#### **Equity & Asset Management**

How can we maintain our existing system, which favors people who already have their needs met, and at the same time improve our system to provide service to underserved communities?

- Service Levels should acknowledge historical disparities in how and where we deliver our services, and set targets and performance measures that align us towards more equitable outcomes.
- Equity in Participation--we need to make sure that more voices are heard, and those voices meaningfully inform our decision making process and our service levels.
  - What should we do more of, and what should we do less of?
- **Criticality**--we can put additional weight on where a project is located and who it serves
- **Proactive management** will free up resources that weren't previously available. Where we have some discretion we can guide investments in underserved communities.



Asset Management// Questions?

# Questions?

#### **Still Interested in Asset Management?**

Go to: https://theiam.org/knowledge/the-big-picture/

